ФD 8523A

Hindu party

deserts Singh optimistic and threatens on future of general strike News Corp

Indian PM Vishwanath Pratap Singh has refused to resign after the right wing BJP des-erted his coalition and threatened a general strike today. This followed the acrest of the BJP leader, Lal Krishan Advani, as he led a march to build a Hindu temple on the site of an old mosque. Without the support of the BJP, which has 88 seats in par-liament, it is doubtful whether Mr Singh can survive a vote of confidence. Page 16; analy-

Budget stalemate An early end to the US budget crisis appeared increasingly uncertain. Meanwhile, the Pentagon has reached agreement with the House and Senate on a \$288.3bn defence spending bill. Page 16; Page 8

in the states for

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TO SEE

added to the same

THE PROPERTY OF

OF FULL SIND

Pakistan votes Pakistan voters go to the polls today as the government added snother charge against Ma Bhutto and extended her husband's detention. Page 4

Troops on alert Troops were placed on alert in the Philippines after radical unions vowed to halt indus-tries and transport with a strike today, and communist guerrillas bombed two oil com-pany offices.

Althusser dies French philosopher Louis Althusser, best known for his interpretations of the works of Karl Marx, Sigmund Frend and Mao Tsetung, has died

Packer surgery
Australian billionaire Kerry
Packer, 52, who had a beart
stiack 16 days ago, is in a satisfactory condition after heart

Turks poleoned Twenty-three people, half of them children, have died in a week in Islambol after eating possenous mushrooms.

Zanzibar poli

Former minister Salmin Amour has been elected presi-dent of the autonomous Tauxi-nian island of Zanziber, winning 97 per cent of the vota in one-party elections held on

israel clamps down Israeli defence minister Moshe Arens has ordered the occu-pied West Bank and Geza Strip closed from today following snother day of violence in which one Palestinian was shot and three injured, and four Jews were stabled by Arah workers. Page 4

PAC founder dies Zephania Mothopeng, who broke away from the ANC to help found the militant Pan Africanist Congress, died two years after his release from

urison. He was 77. Czech cabinet rift Czechoslovakia's prime minis ter, Mr Marian Califa, is coming under increasing pressure to resign, amid a widening rift between President Vaclay

Havel and Mr Vaciav Klar Canada in recession Canada has officially slipped

into recession, with output falling for two successive quar-ters, according to finance minister Michael Wilson, Page 6 French Judges strike Hundreds of French judges, prosecutors and prison admin-istrators have gone on strike, virtually paralysing the coun-try's lagal system.

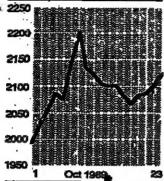
Superman to wed DC Comics has announced that after 52 years, Clark Kent, otherwise known as Superman, will finally propose marriage and admit his true identity to his girifriend Lois Lane, but only after red kryptonite has

Murdoch is

Mr Rupert Murdoch has dismissed the stockmarket's recent self-off of News Corporation's shares and indicated to sharcholders how he would revive the sarnings performance of the media group.
After the Australian stockmarkei had digested his comments the price of News Corporation shares jumped 54 cents to A\$6.10 (\$4.72). Page 17

MARKETS: London stocks: Equities shrugged off a lower opening on Wall Street to trade firmer in generally thin late husiness. The market was buoyed by the narrowing UK trade deby 't for September and the reces sweaker trend in oil prices, with the FT-SE 100

FT-SE 100 Index



Mikkei average improved for the seventh consecutive trading day to close at 25,296.30, up 227.44. Back Page, Section

paid \$967m towards his \$1.3bn takeover of MGM/UA, legend-ary Hollywood studio. Page 17

Frankfurter, west German uni-versal bank, has been given the go-shead by Bonn to take a 64 per cent stake in the cast

company for allegedly misleading investors about the outlook for a sults. Page 17

fishing and media group, got the go-shead to take control of La Cing, the loss-making private television channel, end-ing an 18-month battle.

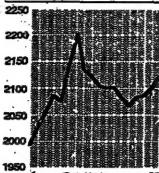
US government will have greater leverage to secure fair access for US banks and finanmarkets under new legislation approved by a Senata/House of Representatives conferen

electronics and leisure group, has obtained sufficient funds to avoid the appointment of administrators. Page 17

tobacco group, reported a sharp jump in third quarter operating income and an 61 per cent decline in net losses, which dropped to \$56m from

FRANCE's trade deficit widened sharply last month to a seasonally adjusted FFY10.13bn (\$2bn), against FF75.81bn in August, far worse forecasts. Page 2 ·

EXCELL Communications, marking what is thought to be the first service provider



index closing up 25 points at 2,127. Wall Street: The Dow Jones Industrial Average fell 22.03 to close at 2494.06. Tokyo:

GIANCARLO Parretti, has

RKM INER Handels and

PHULIPS, Dutch electronics group, san 't has reached a \$9.25m setis-ment with US shareholders who sued the

HACHETTE, the French pub-

POLLY PECK International's directors meet today in London to hear whether Mr Asil Nadir, chairman of the troubled fruit,

RJR NABISCO, food and

than even the most pessimistic

UK mobile telephone operator, has gone into receivership to go out of business since the mobile telephone sector began its spectacular growth a decade ago. Page 7

By Stefan Wagetyl in Tokyo JAPAN'S four largest securities

brokers yesterday posted their biggest declines in profits since higgest detribes in grouns annothing the 1973 oil shock, revealing the full impact of this year's clump in Tukyo's financial markets.

Parent company results for the six months to end Septemthe six months to enti september were even worse than the companies had forecast a few weaks ago, with the declines in tre-tax profits ranging between 55.1. per cent for Nomura Securities, the largest company, to 74.2 per cent for Nikko Securities and Yamaishi Securities. Daiwa Securities saw profits fall 58.6 per cent. fall 58.6, per cent.

Daiwa Yee. 2hn, Nikko Y33.6hn. and Yamaichi Y30.4hn. Just as Nomura did better than its rivals in the boom years of the 1980s, this time it managed to limit the damage better than the other three houses, mainly by controlling losses more effectively on in-house trading operations.

The biggest hole in the prof-its of all four houses was blown

by the decline in stock market trading volumes, which hit income from equity broking, the single most important source of operating revenues. With rurrover on the Tokyo Nomura recorded pre-tax Stock Exchange in the six profits of Y111.8bn (\$887.5m), months down 29 per cent on the

Fina	Revenue Ybn % char		Protest Yhn %	ofit change		
Nomura	339	-30.2	111.8	-65.1	55.5	-48.5
Daiwa	243	-26.7	69.2	-58.5	32.7	-58.6
Niido	183	-37.6	33.5	-74.2	20.2	-88.1
Yamaichi	172	-38.7	30.4	-74.2	19.3	-85.3

Japan's leading securities houses post sharp profits fall

previous year, stockbroking commission income fell sharply by 25.7 to 30.5 per cent. This pushed down total operating

The effects were compounded by results from own-account securities dealings, where only Nomura recorded a profit – Y27.5bu, a decline of 71 per cent. Nikko posted the largest

loss - Y27.4bn, due to a heavy loss in bond dealing. For all four companies profits from dealing in equity warrants, a big money-spinner last year, collapsed by 68-99 per cent.

The picture in underwriting was equally bleak, with Japanese companies unable for a time to issue any equity-related. time to issue any equity-related instruments at all and later

Financing

unity might

lead to rise

in German

reported that underwriting income in the six months was only 32 per cent of the compara-ble figure for last year, with income from equity underwrit-ing falling by 90 per cent. However, the companies were

cushioned from the worst effects of the downturn in operating income by a sharp increase in financial income, as they earned higher interest on their cash reserves. Nomura's gross financial revenues rose 32.9 per cent to

The results would have been worse had it not been for a rule

very modest amounts, Nomura Finance which allowed the companies to treat book losses on securities holdings as extraordinary items. In the past these have been accounted for above the line. Such losses totalled Y8bn for Nomura, Y16.6bn for Daiwa, Y9bn for Nikko and Y5.7bn for Yamaichi. Commenting on the figures, the companies blamed market conditions for their perfor-

> Nomura said interest rates edged upwards due to inflationary pressures generated by the weakness of the yen, a labour shortage and the sudden rise in oil prices following Iraq's inva-

US tries to squash Saudi hint of deal with Iraqi invaders

Ry Victor Malist in Dhahran, Lionel Barber in Washington and Alison Smith in London

PRESIDENT George Bush yesterday struggled to repair the damage caused by Saudi Arahian hints that its ruling family would back a face-saving deal to end Iraq's invasion of Kuwait.

Amid signs of drift within the US-led coalition against Baghdad and Saudi unesse about the prospect of war, Mr Bush sought to recapture the initiative yesterday by repeat-ing his comparison between President Saddam Hussein of Iraq and Adolf Hitler, a tactic which worked well in the early stages of the Gulf crisis.
"There's a parallel between what kittler did to Poland and what Saddam Hussein has done to Kuwatt," he sald in a

speech in Vermont. Mr Bush also sought to stiffen his allies' resolve by rul-ing out any deal which rewarded tran's aggression and decried the "rape of Kuwait" by Iraqi troops. "These are crimes against humanity.

this kind of aggression."

Alarm spread throughout the US administration this

Saudi Arabia's defence minis-ter and brother of King Fahd, hinted that Kuwait ought to make territorial concessions to Iraq if Baghdad withdrew from Kuwaiti territory. The Prince later said his

comments to Arab journalists were cuisinterpreted. But King Fahd of Saudi Arabia on Mon-

Iraq's parliament voted react year to free all 330 French captives in Iraq and occupied Kuwait, following a debate ordered by Iraqi president Saddam Hussein.

Mr Edward Heath, the former British prime minister, was due to arrive at Lon-don's Gatwick airport early this morning with 33 British men freed by Iraq as a result

day followed his brother's com-ments with an appeal to Mr Saddam to heed reason and withdraw his forces from

"If president Saddam were to reconsider the matter seriously, he would find that it is in Iraq's interest and in his interest personally and in the interest of the Arab nation that he withdraw form Function "he he withdraw from Ruwait," he said during a visit to Saudi Arabia by President Hosni Muberak of Egypt. In an apparent reflection of

his desire to avoid a war, the was done, we should not try to redress it by another wrong. I believe that we should try to redress the wrong by some-

thing right."

King Fahd called the Iraqi invasion of Angust 2 "a blunder" and urged Mr Saddam to be reasonable and pull out. "I do not think that this would be the saddam to be reasonable and pull out. bring any disgrace on Saddam," he said.

His remarks suggested Sandi Arabia now accepted Iraq

Fourteen elderly or sick US hostages fiew to freedom yesterday following a humanitarian mission by the American-fraqi Association.

of his humanitarian mission to Baghdad. He said he had also received personal guar-antees from Mr Saddam that

up to 35 more British men would be allowed to leave

within the next month.

ritorial grievances would be redressed after withdrawal. This came close to rewarding a US official said.

The US sought further clari-fication of these Sandi statements during a meeting yester-day between Prince Bandar, Sandi Arabia's ambassador to Washington, and Mr James Baker, US Secretary of State, at the State Department. In London meanwhile Mrs Continued on Page 16 Saudis tone down war of words; More Jews injured, Page 4

would be able to withdraw without loss of face or the overthrow of Mr Saddam. The conciliatory tone of the statements by the two Saudi leaders contrasted with hitter Saudi condemnation of the Iraqi president in the early days of the crists, and with the tone of Mr Bush's latest statements.

Senior US officials were concurred that Prince Sultan appeared to be giving an advance commitment that territorial grievances would be

ment transfers of at least DM40bn (\$26bn) this year and DM60bn in 1991 would be needed to enable east Germany to cover its budget deficit meet social security needs the infrastructure, and take over its foreign debt. "If transfers were financed largely by bonds, there could be pressure for interest rates to rise and for monetary policy to

become more restrictive to counter an overly expansion-ary fiscal policy," he said. Bundesbank officials have made it clear in recent weeks Continued on Page 16 Privatisation could help meet

the bill, Page 2

EC may resolve farm reforms impasse this week

interest rates By Andrew Fisher in Frankfurt

GERMANY'S official interest rates might rise if capital mar-kets were forced to finance too much of the cost of unity, Mr Hans Tietmeyer, a senior direc-tor of Germany's Bundesbank,

warned yesterday.

Reinforcing the central bank's determination to maintain tight monetary policy, he stressed that it opposed "unrestrained borrowing by German public bodies on the capital markets to finance German

unification".
Instead, all public bodies should introduce radical spend ing cuts in order to avoid raising taxes, said Mr Tietmeyer, who has been a close adviser to Chancellor Helmut Kohl on unification.

Mr Helmut Schlesinger, dep-uty president of the Bundes-bank, suggested further priva-tisation to help meet some of the unity costs. Mr Tietmeyer said govern-

German, French and Irish

ger his electoral victory.

Friday's joint meeting of EC farm and foreign ministers in Luxembourg offers the last

By William Dullforce in Geneva

EUROPEAN Community foreign and agriculture minis-ters might resolve the impasse over the EC's farm reform plan on Friday, by agreeing to com-pensate farmers hurt by the proposed 30 per cent cut in farm subsidies. The EC Commission aims to

re-submit the plan originally proposed by Mr Ray Mac-Sharry, agriculture commissioner, together with a package of accompanying mea-sures – a suphemism for financial aid from the EC budget - officials said yesterday.

The offer of compensation, which must be in the form of direct income supports that do not stimulate production, will, it is hoped, be enough to reas-sure Chancellor Kohl he can count on the farmers' votes in unified Germany's general

election in December.
Brussels' failure to table its offer on farm subsidies in Geneva by the October 15 deed-line has brought the four-year Urugusy Round of trade liber-alising talks to the verge of breakdown less than six weeks before the final meeting of world trade ministers in Brus-

opposition has blocked approval of the MacSharry plan in three meetings of EC farm ministers and two foreign ministers' councils in the past two weeks. The main obstacle has been Chancellor Kohl's insistence on a less radical pro-posal which would not endan-

chance of resolving the impasse before the EC summit of heads of government in Rome at the weekend. Mr Kohl has refused to have the farm proposal or the Uruguay Round put on the agenda for the summit, which is sched-uled to focus on EC economic, monetary and political union. Proposals for financial aid to farmers most severely exposed to subsidy cuts were presented

to EC foreign ministers on Monday, but rejected as insufficient by Mr Hans-Dietrich Genscher, the German minister. He insisted compensation had to cover all farmers whose incomes were likely to suffer. Even if the MacSharry plan is finally approved, the manner

is finally approved, the manner of its approval will leave EC negotiators with little scope for compromise in the world farm reform talks. "Anybody who thinks the EC is in a political position to offer more is just not serious," an official said.

Yet the 30 per cent subsidy cuts provided for in the MacSharry plan are far distant from the 90 per cent cuts in export subsidies sought by the US and the 18 farm-exporting nations in the Cairns Group.

The US and some Cairns The US and some Cairns

Group countries warn they will walk away from the Round, unless they win a satisfactory outcome in agriculture. EC negotiators said yesterday that results still attainable in such areas as services, tex-tiles, intellectual property rights, tropical products and improvements to Gatt's dispute settlement mechanism would be too valuable to sacrifice for

a modest farm reform.

Thatcher sets the stage for clash over a single currency By Raiph Atkins in London

MRS MARGARET Thatcher, Britain's prime minister, yes-terday rejected without qualification a single currency for Europe, presaging a clash with other European Community leaders at this weekend's summit in Rome.

mit in Rome.

Her comments in the House of Commons appeared to undercut efforts by Mr John Major, Chancellor of the Exchequer, to portray his proposals for a hard Ecu as a plan which might led to a single currency. The European Currency Unit (Ecu) is a common unit a currency throughout unit & currency throughout the EC whose value is set in member states' own currency. Mrs Thatcher's intervention also highlighted the fundamen-

tal division within the Conser-vative Party over economic and monetary union (Emu).

Mr Nigel Lawson, the former Chancellor, underlined the division within the Conservative Party, saying it was a "real tragedy" that Britain had not entered the ERM five years ago. If it had done, there would have been no confusion with debate over Emu.

He said the Treasury should have cut interest rates after joining — not at the same time.

The conjunction of the two, sadly, has led to a degree of cyuicism in the financial markets for which we are going to have to pay a ptice. A cut in interest rates would be interest rates would be deferred for longer than would other wise have been the case.

Answering a question from Mr Paddy Ashdown, Liberal Democrat leader, Mrs Thatcher said: "A single European currency would mean a form of according to the property with the prope

in which this House [of Com-mona] would give up control of monetary policy and economic policy."

Reflecting her gut opposition to a single currency, she accused Mr Ashdown of wanting the House of Commons to accept a policy which would "demide it of its powers". But later, opening a full-scale Commons debate on

imposition" of a single cur-

rency and monetary authority in Europe.

Mr Major said the UK would not play a "wrecking role" at December's inter-governmental conference on Emn. His pro-posals for a hard Ecu left open the possibility of moving towards a single currency "if that were the wish of govern-ments and of people". He added, however, that it "was whitest forever to the check of subject forever to the check of the House of Commons". The tight discipline that had to accompany ERM entry was emphasised by Mr Major. That nic and monetary union

meant "no further reductions in interest rates under it is prudent to do so". He said there had to be a "cultural change" for many wage negoti-ators, with no prospect of a currency devaluation being used to help uncompetitive companies. The retail price index should no longer be used as a benchmark for pay rises. Addressing accusations that the highest paid were getting the biggest rises, Mr Major said: "Leadership in that does the ERM, Mr Major stuck to formula first used this month at the Tory party conference by saying Britain opposed "the need to come from the top."

Markets, Section II

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THE REAL PROPERTY.

Theilends Taking a stand on cigarettes ______3 Putting Bhutto and democracy Brazilis The great debt showdown

Environments The race to cut out waste 10 **Editorial Comments** A disservice to the Gatt; Family policy in disarray

A bunkers' codes Ruffled feathers in the City of London Portugal Survey. .. Akuminium Survey ...

Ecropa 2 Settata 2 Companies 2 Arts Companies 2 Arts Companies 2 Companies 2 Companies 1 Commercial Law Companies 1 Companies 1 Commercial Law Companies 1 Comp 7,8 Editorial Comment

to the test in Pakistan



Pakistanis go to the poils today to vote in an election which many thought would not take place, and which will decide the political fate of Benazir Bhutto, the ousted prime minister.

-London

\$1.948 (1.949) DM2.9525 (2.955) FFr9.885 (9.89) SFr2.495 (same Y248.0 (245.5) COLD New York: Comex Dec \$374.0 (372.4) \$372.0 (368.25) M SEA OIL (Argus) Brent 15-day Dec \$28.55 (26.65) Chief price changes

MARKETS

lew York close

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9Fr1.2795 (1,28365) Y127.80 (125.975) DM1.5175 (1.516) SFr1.2815 (1.2805) Y127.45 (126.0) \$ Index 60.6 (80.4) US closing rates Fed Funds 7% % (718) yield: 7.42% (7.45) Long Bond: 99登 (99登) yield: 8.76% (8.742)

New York close DM1.5175 (1.51905)

New York stoom DJ ind, Av. 2,509.16 (-6.93) S&P Comp 314.45 (-0.31) Tokyo: Nikkel 25,298.30 (+227.44) LONDON MONEY 3-mo inflexik close 13½-13½% (13½-13½) Liffe long gilt tulture: Dec 84¼ (84½)

STOCK INDICES FT-SE 100:

2,127.0 (+25.0)

FT Ordinary: 1,854.7 (+21.1) FT-A All-Share: 1,025.74 (+1.0%) FT-A World Indee:

Gulf crisis sends French trade deeply into red

By William Dawkins in Paris

FRANCE'S TRADE deficit widened sharply last month to a seasonally adjusted FFr10.13bn (£1bn), against FFr5.81bn (£580m) in August, far worse than even the most pessimistic forecasts.

Around half the FFr4.32bn swing (to the worst monthly figure for more than four years) is due to a heavier than expected build-up of oil stocks by industrial companies and households, worried that the Gulf crisis might hit supplies as winter arrives. According to provisional figures from the customs service, the energy deficit grew from FFr7.85bn in August to FFr9.88bn last

However, even after last month's poor performance, the seasonally adjusted overall def-icit of FFr32.35bn for the first nine months is only slightly worse than the FFr31.16bn for the same period of 1989. So the government is sticking to its budget forecast of a slight improvement in the trade defi-cit for the year, to FFr40hn, as against the FFr43hn trade shortfall in 1989. The rest of last month's

change is spread more or less evenly across all sectors. The deficit on the industrial account, including military equipment, widened from FFr6.51bm to FFr7.51bm, within which the surplus on military exports fell from FFr2.83bm to FFr1.88bn. France exported six Airbus aircraft last month, for FFr1.31bn, slightly down on the seven sold for FFr1.8bn in August. Meanwhile, the surplus on the agricultural produce account fell from from

TFT4.27bn to FFr2.97bn.
Th's not a matter of France pricing itself out with a strong franc. These figures simply show that the French economy is certified weeken in line with is getting weaker in line with other continental European countries," said Mr Bernard Godement, senior French economist for Nomura Research Institute in Paris. France's deficit with its

European Community partners expanded from FFr4.59bn to FFr7.47bn. Germany accounts for the largest part of the EC imbalance, though, unusually, France also registered a small deficit of FFr100m with Britain last month.

Paris bank executives face insider charges

By George Graham in Paris

THE case against two senior managers of Société Générale de Fonderie (SGF), a defunct building company, and three senior executives of Paribas, the merchant bank, opens in the Paris commercial court

The SGF directors are accused of misleading investors in 1986 by forecasting a slight loss for 1985, one month before revealing a net loss of FFr104m - an announcement which caused SGF's shares to drop 40 per

cent in three days.

Alongside these charges of false information, the Paribas executives, Mr François Morin, vice-chairman of Paribas's supervisory board, Mr Gilles supervisory board, Mr Gilles Cosson, managing director, and Mr Jean-François Reignier, deputy managing director, are also-charged with insider trading for seiling part of the stake held by their company, at the time state-owned, before the announcement.

The Commission Opérations de Bourse (COB), under," France's stock market watch-banker.

dog, concluded at the time that Paribas had sold ahead of the announcement of SGF's losses. Paribas's lawyers retort that it sold as soon as it knew that the attribution of double voting rights to some of its hares would take its stake in SGF over 50 per cent, and thus lead to a de facto nation-

Underlying these charges, however, some observers have been tempted to see the case as putting on trial the French government's industrial intervention policy in the early

SGF remained, until it was slowly allowed to expire, one of the perennial lame ducks of French industry, kept afloat by its principal shareholder, Pari-

"In the normal order of things, SGF should have filed for bankruptcy in 1981, but with 13,000 jobs in question and with Paribas on the verge of nationalisation, there could be no question of letting it go

Berlusconi is obliged to scale down pay-TV plans

By Haig Simonian in Milan

MR Silvio Berlusconi, the television and entertainment magnate, has been obliged to scale down his plans to establish the country's first com-mercial pay-TV network, in the first restructuring of his media interests since the approval of Italy's new law limiting broadcasting and media ownership.
Under the new scheme
launched yesterday, Mr Beriusconi's Fininvest family com-

pany will take only 10 per cent of Telepiu (Tele+), the three-channel pay-TV network which could start broadcasting by next August, subject to official approval

The remainder of the company's opening L10bn (\$8.8m) capital will be divided between a variety of private-sector entreproneurs close to Mr Ber-lusconi, in blocks of 10 per cent

The group could subsequently be open to participa-tion by other leading foreign

According to Fininvest's cal-culations, setting up the net-work could cost up to L1,000bn, leaving ample room for foreign shareholders once its capital requirements start to rise.

Fininvest has been prevented from taking full owner-ship following legislation passed in August which limits its TV interests to its current three channels.

According to Mr Berlusconi, the new rules have blocked entrepreneurship and are unfair as pay-TV is substan-tially different from other

forms of broadcasting. Because of the legislation, Fininvest has been obliged to assign the frequencies it had earmarked for its pay-TV ven-ture to Tels+, for which it will also provide a variety of services on contract.

The new network is likely to follow Fininvest's original plan for three separate channels providing films, sport and

Although the scale of charges has yet to be announced, Mr Berinsconi said that Fininvest had been plan-ning a monthly subscription of

L25,000-L30,000.

The network, which expects to employ 1,200, will need 1.4m subscribers to break even. Based on production of 30,000 decoders a month, it hopes to have 360,000 subscribers in its

Although exclusive coverage of big sports events is likely to remain reserved for his main channels, some sports programming will be shifted to

Mr Berlusconi also disputed the 34 per cent viewing quota claimed by Telemontecarlo (TMC), a smaller private-sector commercial station, in which Mr Raul Gardini's Ferruzzi group last week bought a 40 per cent stake.

Estonia to erect customs barriers with rest of Soviet Union

THE PARLIAMENT of the rebellious Soviet republic of Estonia, smallest in the union and frequently the most adventurous, has formally approved a law to establish permanent customs checks with the rest of the Soviet Union.
In the face of bitter protests

from the minority Russian-speaking population in the republic, 28 border posts are already being equipped, and 74 border inspectors have completed a training course.

However, the Estonian par-liament dropped provisions

from the draft law which would have granted the border posts power to inspect passports and control migration, for fear of sparking violent demonstrations by the Russian minority.
Instead, the law allows up to

1,000 customs officers and frontier guards to inspect commer cial loads from enterprises, and prevent the export of "products which are unavailable in Estonia, currencies and precious metals."

of the proper border posts - as opposed to mere road-blocks represent the most serious move yet in the steady disinte-gration of the Soviet Union into its constituent republics. Estonia borders the Russian federation and its fellow Baltic republic of Latvia, which is planning to erect comparable barriers to trade. Agreements have been signed with both, as well as with the city of Lenin-grad, allowing trade to be con-

In spite of the compromise, the law and the establishment including Leningrad, and Lat-

via are happy enough to allow controls. Estonia unilaterally raised a string of food prices from October 15, including meat (up 2.4 times), butter and milk (up 2.7 times), flour and bread. Without controls at the border, the neighbouring regions are terrified that their shops, already half bare, will be picked clean by Estonians

seeking chesp supplies.

Meanwhile, progress towards
the introduction of Estonia's independent currency, the crown, has been hit by a short-age of hard currency to pay an

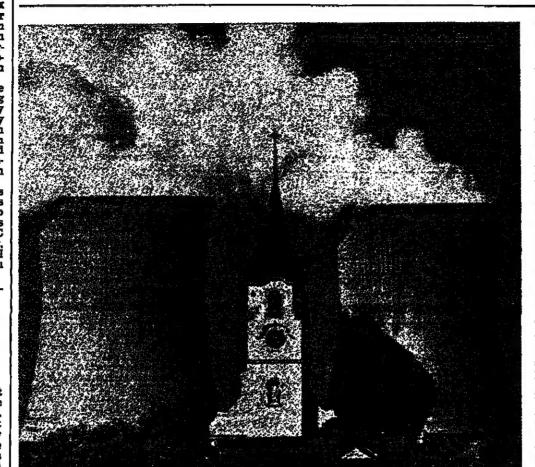
unidentified western printer for its printing, according to the Baltic News Service in

Moscow. Meanwhile, in Moscow, the Meanwhile, in Moscow, the Russian parliament was continuing its own rebellion against the central government. Deputies began the first reading of a draft law requiring all union legislation, including decrees by President Mikhall Gorbachev, to be ratified by the parliament before becoming law in the federabecoming law in the federa-

described by Dr Leonic Abalkin, the deputy prime minister, as "the way towards chaos and disintegration of the

The Soviet parliament voted yesterday to back Revulution Day calebrations in Moscow, setting the national government at odds with city officials who have called for the suspension of festivities, Reuter reports from Moscow.

By 312 votes to nine, parlia-ment called on the government to step in and organise the November 7 holiday.



The church spire of the northern Bavarlan village of Heidenfeld is dwarfed by the cooling towers of the Grafenrheinfeld nuclear power station, one of the world's higgest, condemned by opponents as the devil's creation. Since Chernobyl, German nuclear industry has stag-

nated, facing opposition from a third of the population. Unification has added to the nega-tive view of nuclear power, with the closure of Soviet-designed reactors at Greifswald and their likely replacement with conventional

Privatisation could help meet the bill for German unification

By Andrew Fisher in Frankfurt

WILL HIGHER taxes be needed to pay for the rising cost of German unity? The Bonn gov-ernment hopes they can be avoided, but this is by no means certain. Germany's five leading economic institutes this week came out against tax increases, saying that sayings could be made on subsidies

and defence spending.
But taxes need not be the only issue. On October 3, the day the two Germanys became one, Mr Helmut Schlesinger, deputy president of the Bund-esbank, threw a new proposal into the ring — privatisation. Mr Helmut Haussmann, the economics minister, has also given the idea his support. In a speech on unity day, Mr Schlesinger devoted a large section to the idea of selling off public assets. He called for "more imagination" in public financing and the readiness to question established policies in the state-run sector. Tax increases should not be seen as the only or the quickest solu-tion, he said, though he did not rule these out. Later, Mr Schlesinger said

that while the book value of federal assets was around DM10bn (\$3.3bn), the actual sales value would be "several times higher." He did not specify which companies might

But analysts note that Luft-hansa, the airline of which the state owns 52 per cent, would be an obvious candidate; so would Telekom, the national telecommunications concern. Mr Haussmann mentioned both Lufthansa and the Bun-desbahn (west German rail-ways) in his comments on pri-

vatisation. Mr Schlesinger also pointed Mr Schlesinger also pointed out that the west German states (Länder) have consider-able holdings, some of which they should consider selling, though their total value is impossible to assess. Lower Saxony, for instance, owns 20 per cent of Volkswagen, while state and local authorities own large stakes in energy utilities like Bayernwerk and RWE. Mr Schlesinger wants people to be aware of just what Ger-man unity means in terms of

cost. "The reason I made these proposals is that I believe the public has not yet properly understood the extent to which public indebtedness has increased as a result of the treaty on German unity."

The latest estimates by the Bundesbank put this year's net borrowing requirements at sround DM100bn; next year's will be higher.

"To a certain extent, this is a new situation for Germany."

curb the rise in debt as vigor ously as possible. "We never had a real debt problem before." Until the east German economy recovers east Ger-

many will generate few tax revenues of its own. Even if a new privatisation phase does happen, this will hardly solve the whole prob-lem. State assets cannot be sold at once and some economists doubt that the proceeds would make much more than a dent in indebtedness.

But Mr Schlesinger wants the federal and state govern-ments at least to consider alternative means of financing. The states also have a considerable spread of stakes in regional and savings banks. These could be regarded as possibilities for privatisation, if only partial. Certain types of subsidised interest loans, such as public housing finance, could also be sold to investors. Since 1983, privatisation has raised around DM10bn. A further round would help intro-duce flexibility into public finances at a time of high unification costs, Mr Schlesinger said. At the end of last year, total financial assets of all west German public bodies, including shareholdings, totalled some DM370bn. "Much of this can be privatised — not

Czech PM comes under mounting pressure to resign

By Judy Dempsey, East European Correspondent

CZECHOSLOVAKIA'S prime minister, Mr Marian Calfa, is coming under increasing pres-sure to resign, amid a widen-ing rift between President Vaclav Havel and Mr Vaclav Klaus, the finance minister.

Mr Klaus, who favours a rapid road to the market economy, has frequently criticised the slow pace of change by the presidency as well as the fact that the old communist bureaucracy remains largely

Mr Havel, for his part, is con-cerned that radical reforms will lead to high unemploy-The pressure on Mr Calfa. a.

former communist who is sup-ported by Mr Havel, follows Mr Klaus's election last week as president of Civic Furum, the movement which toppled the communists last November. This puts Mr Klause in a strong position to marginalise the left wing of the movement, and push forward radical eco-nomic reforms which Mr Calfa. has been reluctant to support.

Civic Forum has lost popularity in recent weeks, largely because expectations about change have not been met, and it faces a severe test in next month's local government elecions. Mr Havel is being boxed in
If Mr Klaus can swing public by Mr Klaus and by a group of

opinion behind the Forum, he may use his political skills to succeed Mr Calfa. If this were to happen, the differences between he and Mr Havel about the government's

ideological direction would Were Mr Klaus to become prime minster, Mr Havel's min-isters and close friends who formed Charter 77, the dissident human rights movement, would be marginalised; these include are Mr Jiri Diensthier, the foreign minister, and Mr Vaciav Vales, the minister for economic reform.

Civic Forum supporters in per-liament who have formed a pressure group, the Club of the Democratic Right. Meanwhile, Mr Havel is attempting to prevail upon Mr Vladimir Mediar, the prime minister of Slovakia, to replace

Mr Calfa in the event of the latter's resignation.
However, Czechs are lukewarm towards the idea of a Slovak heading the federal government: an indication of the strained relations between the Czech Lands and Slovakia. To complicate matters, divisions in the Slovak govern-

resign altogether if Mr Anton Andras, Slovakia's interior minister, remains in office. Mr Andres is a senior member of Public Against Violence which holds 48 of the 150 seats in the Slovak National Council, or

tions, PAV is likely to lose heavily to the Slovak National Party which won 22 seats, or 13.94 per cent of the vote, in the federal elections. But its strident demands for

autonomy from Prague now make it the most popular party in Slovakia and a destabilising ment are deepening. element in Mr Mediar has threatened to Federation. element in the Czechoslovak

warned of hard times By Robert Taylor in Stockholm

at once, of course."

Swedes

THE SWEDISH government's austerity package due to be announced later this week to deal with the country's deteriorating economy will arouse widespread discontent, Mr widespread discontent, Mr Allan Larsson, the finance minister, warned yesterday. Recalling the unpopularity aroused by the sharp rise in Sweden's oil prices in late August after the Iraqi inva-sion of Kuwait, he said he feared the forthcoming around

sion of Kuwait, he said he feared the forthcoming emergency programme of public spending cuts would provoke a starm of protest.

Mr Larsson said the country's parliamentary system faced a severe test because his package would impose "great demands" on Sweden's politicians. He added that political leaders "must now show that they can take responsibility they can take responsibility and stand out against hostile

public opinion". The package is expected to be announced later in the week but Mr Larsson's tough warning suggests that it will hit cherished welfare pro-grammes and produce an increase in unemployment.

increase in unemployment.

The ruling minority Social
Democratic government has to win wide support in parliament to carry through the measures and this is going to prove difficult with only 11 months before the next general election.

erral election.

The opposition parties remain confused and divided. Mr Carl Bildt, leader of the Moderates, said that his party would not support what the government proposed. Mr Bengt Westerberg, the Liberal leader promised his party would back any proposal to restructure Sweden's expensive and much-shused sickness insurance system.

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Brussels report backs broader EC powers and majority votes

By David Buchen in Brussels

THE FORTHCOMING negotiations on a new Euro-pean Community treaty are "a golden opportunity" to broaden the EC's powers into areas like defence and to speed its deci-sions by basing them more on majority votes.

This is the thrust of a report

released by the European Com-mission yesterday on how it

wission yesteriay on how it views the inter-governmental conference on political union, which is due to start formally in Rome on December 14.

The report believes the current balance of power should be maintained between the first year.

The creation of Tele+ could have repercussions for Mr Berlusconi's other TV interests. community's three main bod-ies: the parliament should have its right to amend EC legisla-tion extended, and the council of ministers should have wider

of ministers should have wider decision-making powers in foreign and security policy, but the commission's near-monopoly on initiating policies had to be "safeguarded".

Speaking in Strasbourg yesterday, Mr Jacques Delors, the commission president, told members of the parliament that a fundamental decision According to Mr Berlusconi, TMC accounted for less than 1 that a fundamental decision about federalism was approaching. "If one thinks, like the UK, that only the per cent of the total Italian audience.



nation state counts, then one should say so and wind up the should say so and wind up the commission and the parliament," he said.

But he also warned MEPs that if they got their way and won for the parliament some or all of the commission's policy-initiating role, "then the commission would simply become the governments' execute." become the governments' executive and precious little would

remain of the community's fed-

eralist spirit".

After chairing a meeting in

Strasbourg of fellow ministers and parliamentary leaders, Mr Gianni De Michelis, the Italian foreign minister, said yesterday there was broad agreement on writing in new rights for EC citizens, formal approval by MEPs of commission members nominated by governments, an extension of majority voting in the council, and of amending

The commission paper echoes the suggestion by the Italian presidency that Article 223, which for more than 30 years has sheltered European defence procurement from EC rules on competition and open bidding, be struck out of the Treaty of Rome.

ian idea that the EC treaty might take over the mutual defence commitment of the Western European Union (WEU). This commitment binds the nine of the 12 EC states that belonging to WEU to come to each other's aid if

rights for parliament.
But most governments were
not prepared to give parliament the same rights they had
in making EC legislation, or
any real say in foreign policy.

The according to the party of the were "resolved not to give way to such outrages".

They would nevertheless deploy all their efforts within the United Nations to search

It also endorses another Ital-Italy's support for it.

Mr Cossiga is said to be a personal friend of Mrs

Italian president affirms unity on Gulf

By Robert Mauthner, Diplomatic Correspondent

PRESIDENT Francesco Cossiga, the Italian president, yesterday underlined the united stand of Britain and tinited stand of Britain and litaly in the face of "the arrogant defiance" of international law represented by Iraq's invasion of Kuwait.

The Italian president, who had earlier arrived in London for a there does not be in the content of the cont

for a three-day state visit, said in a toast at a banquet given in his honour by the Queen at Buckingham Palace last night, that both Britain and Italy

for a political solution to the crisis without resorting to force.
The president will meet the

British prime minister Mrs Margaret Thatcher today for talks expected to range from the Gulf crisis to the future of the European Community, Mrs Thatcher's opposition to the Delors plan for closer monetary union is unlikely to deter Mr Cossign from expressing

Thatcher's. Both leaders can therefore be expected to speak frankly to each other in spite of the protocol which would ordinarily prevent a visiting head of state from bringing up controversial subjects in talks with his hosts.

At Buckingham Palace last night, however, President Cossiga was noticeably diplomatic in broaching the subject of Britain's attitude to further

Britain's attitude to further European integration.

He expressed confidence that "the great British tradition of democracy and down-to-earth pragmatism, coupled with the generous idealism that has so often fuelled the hopes of peo-ples throughout the continent

of Europe, will continue to make a major contribution to the progress of the European Community." • Fresh diplomatic efforts to persuade Italy to re-open its border with Austria to lorry traffic will be made next week when EC transport ministers meet, David Buchan reports

from Brussels. European Commission officials said yesterday they hoped to broker an end to the blockade that started on October 16.

Door of reform creaks open in Europe's last communist bastion

By Laura Silber in Tirana

THREE months after the exodus from Albania, several embassies remain closed in Tirana for fear of

another flood of refugees. Many senior western diplomats, still consulting in their capitals following the stampede by refugees last July, will this week miss the biggest international event in the country's

post-war history.

Albania, cautiously prising open the door to the outside world, is hosting a summit of Balkan foreign

Soldiers, policemen and the Sigurimi, the Albanian secret police, will They patrol Skenderbeu Street, Tirana's diplomatic quarter. The authorities are taking no risk. Four metre walls, topped with broken glass surround the embassies.

As a safeguard, consular sections of the embassies have been relocated away from the embassies. But still the crowds come for visas. As many as 20,000 Albanians have left the country legally since July. The gov-erument's cautious mix of Marxism and reform is not enough of an

incentive to stay at home. Amid the security and the rush for visas, the authorities are introducing be keeping a close eye on the event. reforms which, by Albanian stan-

Albania offered voters secret ballots and a choice of candidates in a Albania offered voters secret ballots and a choice of candidates in a draft election law published yesterday, Retter reports. But the draft law stops short of letting political parties other than the ruling Workers' (Communist) Party stand in elections. The reforms mark a step forward for Albania, which is slowly coming out of decades of self-imposed isolation, but fall well short of those introduced in other East European states. The official Albanian news agency ATA said the draft, to be sent to parliament on November 12, was published in newspapers.

dards, are radical. For under President Ramiz Alia, Europe's last bastion of communism is opening up. He promised reforms at the 10th plenum of the ruling Albanian Party of Labour in May. These included an

legal and penal systems.
Since then, Albania has requested membership of the CSCE, the Conference on Security and Co-operation in Europe. Acceptance by the CSCE of Labour in May. These included an may be influenced by an announce-overhaul of the country's severe ment in yesterday's Zeri I Populit,

the party daily, which published the draft of a new election law.

For the first time, the law will give citizens a choice of multiple and independent candidates from organisations tolerated by the authorities. But it falls short of allowing independent political parties.

Alia the hand-picked successor to the late Mr Enver Hoxha who founded the Albaman (communist)

integration into Europe. But pressure both from within and outside is likely to speed the tempo of change.

The greatest pressure is economic. After more than 12 years of total self-reliance, Albania, which broke off relations with Ching in 1978 and the Soviet Union in 1961, has paid a high price for decades of isolation. The average salary is about 475 lek (\$47). Young people, no longer con-The cautious approach towards creating more flexibility in the sys-tem is being spearheaded by Mr (\$47). Young people, no longer content at watching events in Europe unfold on foreign television, seek founded the Albanian (communist)
Party of Labour in 1946.

Mr Alia insists that Albania will
chart its own reform course and the ubiquitous Sigurimi.

WORLD TRADE NEWS

HE THAI government announced this month that it would lift its

import ban on cigarettes in

order to conform with the Gen-

eral Agreement on Tariffs and

But it also decided to use the Gatt dispute settlement panel's report to resist further Ameri-

US trade law, and to step up its own anti-smoking campaign.

Until the Gatt panel reached

its conclusion on September 21, the dispute was seen as a test of whether cigarettes could be given special consideration under Gatt because of the

health risk caused by smoking.
It has now become a test of
whether Washington will
accept additional findings by
the panel that That bans on

advertising, point of sale pro-motion and sponsorship do not violate Gatt; or whether the Americans will carry out their threat of unilateral trade sanc-

tions under section 301 if Thailand refuses to relax these

Thailand believes the

Americans are being asked to

show a commitment to a multi-lateral trade regime over unila-

The Thai government has cited Gatt in order to legitimise

lifting the import ban and to

weaken opposition from the cigarette manufacturing unions. It is also proposing a

Congress urged to suspend judgment on trade talks

By Nancy Dunne in Washington

TWO FORMER US. trade representatives who lead a broad private-sector coalition in support of the Uruguay Round have written to every member of Congress asking that they withold judgment of the international trade talks until the negotiations have concluded

Alarmed by growing opposi-tion to the Round, sparked by US farm trade proposals, Mr William Brock and Mr Robert Strauss, trade representatives under Presidents Carter and Reagan, asked members "not to succumb to pessimism until we see what the negotiators

can bring home".

Thirty-four senators have now signed on in support of a resolution which would withdraw the "fast-track" agreement, granted in 1988, not to amend whatever deal is produced by the Round. The resolution was to be introduced. lution was to be introduced yesterday by Senator Kent Conrad, a North Dakota Demo-crat and "pre-filed" for a vote in the 1991 Congressional ses-

Passage of the resolution would allow the Senate to re-write some of the hard-fought compromises which could then destroy the Round.
Mr Brock and Mr Strauss are

co-chairmen of the MTN Coalf-

organisations, formed to sup-port the negotiations. It does not take positions on individual issues, its members do not agree on many of the details, but are responding to the new threat to the Round with letters and telegrams to Capi-

We are under no illusions about the present state of the negotiations," the co-chairmen say in their letters. "It is somees difficult to envision the Europeans giving up agricul-tural export subsidies, or the LDCs opening their markets, or what the US has to offer in return. But we see nothing to be gained by rushing to judg-ment or throwing in the towel prematurely, because there is still time for major changes."

The two stressed positive developments in the negotia-tions. They said at least 10 developing countries have agreed to give up special treat-ment granted them in the past and "for the first time really join the Gatt".

There is much to be gained from plain, old-fashioned tariff cuts on our exports" as well. They acknowledged that the Round will be "no panacea" for the problems of the world economy, and that there would still be need for "tough bilat-eral trade remedies to open

Developing world mends textile split

TEXTILE PRODUCERS in the developing world have resolved their differences and agreed a joint approach to the Uruguay Round negotiations, Canute James reports from Kingston. They will seek concessions for small producers and continuation of a Carlbbean programme for assembling and re-exporting garments to the US to the US.

The pact has ended disagree ments within the International Textile and Clothing Bureau (ITCB), an organisation of Third World producers. The larger members, including China, India and Bangladesh, which are high-volume, low-cost producers, had previously argued for all preferential treatment to be removed for other developing countries, such as those in the Caribbean which are smaller producers. Mr Peter King, chairman of the Caribbean and Central American Textile Council, said the smaller members had threatened to leave the ITCB unless the larger producers took account of "our special

"There had to be concession on both sides," Mr King said. "Larger producers wanted new accords under Gatt to be implemented within one year; we wanted them implemented after 12 years. We agreed on six-and-a-half years."

situation".

new health tax on all cigarettes to finance an anti-smok-

ing campaign.
The Commission of the European Community, which for-mally expressed an interest on behalf of European tobacco companies and was allowed to attend the panel's hearings, is also watching the develop-

ments.
Last year, US companies petitioned the US Trade Representative under section 301 to impose sanctions against Thailand for banning cigarette

imports.

The representative decided in December to take the case to Gatt, an unprecedented action. In previous cigarette disputes with Japan, South Korea and Taiwan, the Americans had successfully used the threat of section 301 sanctions alone, without recourse to Gatt's internationally recognised The action against Thailand,

however, was taken at a sensitive stage of the Uruguay Round of Gatt talks when US commitment to multilateralism was being questioned by Thalland and other Gatt members.

The Americans also continued to the Con The Americans also continued a separate line of attack outside Gatt. They argued that although Thailand's advertising and promotion ban applied to all cigarettes and therefore did not discriminate, it

US cigarette export habit hard to break

Test case in Thailand ends a long-standing import ban, writes Peter Ungphakorn

tice because American ciga-rettes were less well known on the Thai market than the Thai brands and therefore suffered a competitive disadvantage.

The Americans will want written confirmation of the new Thai policies and an opportunity to examine whether any of the measures, such as packaging regulations and health warning in Thai could be construed as discriminatory.

natory.

Although the Thais have lost their case over the import ban, they say they have achieved a more realistic objective: a Gatt finding that the cigarette advertising and promotion ban was not breaking international commitments. Armed with that conclusion, they are now

ready to face the Americans. From the start, That trade officials admitted privately they did not believe they could successfully defend the import ban. But they fought hard alongside health officials who argued that imported cigarettes were different products from the locally made version and that in any case cigarettes are not ordinary commodities.

"Cigarettes are the only con-sumer goods that kill when used as intended," is a favour-ite slogan of Dr Hatai Chitan-ondh, the leading health minis-try official in the Thai team working on the dispute. The panel concluded that his argument, however true it

might be, was not a valid defence under Gatt regula-tions. But it did overrule US objections that it had no mandate to comment on the promo-

The panel said the import ban might have been accept-able under Gatt if it had been "necessary" in order to protect human life. Since other means, including non-discriminatory bans on promotion, were available and consistent with Gatt, the import ban was not "neces-sary" and therefore violated Gatt, the panel concluded. Out-lawing the import ban and permitting the promotion ban therefore became inseparable

But the dispute is over much

more than meets the eye,
For a start, US cigarettes are
widely and openly available in
Thailand on the black market and foreign cigarette brand names do appear in advertise-ments in imported magazines

and in television programmes of foreign sports events. Cigarettes manufactured by the state-owned Thoiland Tobacco Monopoly are never advertised anywhere. On the Thai side, the defence

in Gatt has been based on the health hazard from smoking. But the import ban could be interpreted as outright protec-

Nonetheless, the Thai health campaigners were eager to grasp the opportunity because the US action injected new energy into their campaign. If cancer alone was an ineffective message, indignation over American "bullying" would rally more support. They have successfully obtained stronger

government action.
The case attracted international attention. Health offi-cials and activists from the US and elsewhere pledged their support at international conferences for a campaign against what they considered to be unethical attempts by the trade branch of the US government to assist US cigarette companies offset declining sales at home by exporting more to the Third World.

Dunkel puts pressure on EC over deadline

MR Arthur Dunkel, the director general of the General Agreement on Tariffs and Trade, yesterday told a Ger-man audience that pressures for reform "are growing from all sides and will not be held back by fine tuning current policies or by tinkering at the margins of the problem", AP reports from Geneva.

He urged "a comprehensive reform programme, extended over a reasonable period of time", including cuts in border restrictions like tariffs that raise consumer prices, and domestic supports and export subsidies, which distort compe-

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His speech seemed designed to put pressure on the EC, the only major group failing to meet an October 15 deadline for offering farm support cuts in Gatt, and Germany, which is

which still falls short of reforms demanded by the United States and other major farm exporters.

The rift over agriculture is threatening to derail the wide-ranging four-year-old talks. Ministers from some 100 nations are scheduled to sign a package deal cutting trade barriers in 15 areas in December. "We cannot afford to miss the opportunity to put the mar-ket back where it belongs in agricultural trade," Mr Dunkel said, "And five weeks away from the and we are nowhere near this goal."

He appealed to newly unified Germany to shoulder "its responsibilities", saying its economic power depended on an open world trade system. Mr Dunkel spoke at a gathering of the Uebersee-Club in

His speech was distributed in Geneva, where Gatt has its headquarters.

US to investigate Japanese car plants

JAPANESE car makers with US plants are being investigated by the US government to determine whether they give more business to suppliers with Japanese ties, company spokesmen said on Monday, AP reports from Nashville.

The Federal Trade Commission is investigating Nissan Motor Manufacturing USA, of Smyrna, Tennessee, Toyota Manufacturing of Georgetown, Keutucky, and Honda of America, in Marysville, Ohio:

Two congressional committees asked the FTC to investigate whether Japanese suppligate whether Japanese suppligers are getting preferential treatment over US competitors.

"From past and present practice at the FTC, you may be assured that there is no exemption from the antitrust laws for foreign companies whose conditions are thereof or the street in the transfer in the street in the transfer in the street in the street is no exemption from the antitrust laws for foreign companies whose conditions the street in the street in

tion from the antitrust laws for foreign companies whose conduct harms, or threatens to harm, markets and consumers in the US," FTC Chairman Ms Janet Steiger testified before the House Judiciary Committee on May 3, this year.

"A number of recent trade and press reports indicated that the government of Japan intends to make keiretsu more open and competitive.

"We believe we will make our best contribution by focus-ing on the economic implications of the keiretsu system for the auto manufacturing and auto parts industries in the United States," she said.

United States," she said.

Keiretsu is a Japanese term for doing business only with each other or companies you have a stake in.

Toyota of Japan, the parent company of the US car maker, has ownership in at least "a couple" of its parts suppliers, said a Toyota spokeswoman, Ms Barbara McDaniel.

The investigators asked Nissan for the names of its 151 supplier companies, copies of purchasing contracts and other supplier information, said Ms Martha Trammell, assistant legal counsel. Nissan owns none of those companies but does those companies, but does hold minority interest in some of them, Ms Trammell

Honda does not participate in keiretsu and has never been organised in that way, said Mr Roger Lambert, a company spokesman.

Venezuela and Yugoslavia in alumina joint venture

By Joseph Mann in Caracas

VENEZUELA and Yugoslavia have signed a letter of intent covering the construction of a new complex for producing alumina and primary alumin-

ium in Venezuela.

The agreement calls for establishing a joint venture company to build and operate a 1m-tonnes-a-year alumina plant and a 300,000 tonnes-ayear aluminium smelter in Bolivar State, in south-east

CVG, a heavy-industry complex owned by the Venezuelan government, will hold 20 per cent equity in the company, to be called Alynven, while Makmetal Group of Yugoslavia will hold 30 per rew

hold 80 per cent.

Makmetal has agreed to secure financing for the new project, while CVG, which

owns and operates steel, aluminium, mining and hydroelectric power companies, will provide support in obtaining land. electric power and supplies of raw materials.

 Shell Chemical Interna-tional has signed an agreement with the Venezuelan government's petrochemical producer, Pequiven, under which the latter will supply 50,000 metric tons a year of ethylene and 12,000 tonnes a year of propylene, starting October 1991.

Deliveries are scheduled to begin after Perulyan muts into begin after Pequiven puts into operation a new olefins plant in the western state of Zulia The contract will be for a minimum of three years. Prices for the deal, the first to be signed for the new olefins facility, will



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INTERNATIONAL NEWS

De Klerk tells Dutch of decrease in sanctions

By Ronald van de Krol in The Hague

SOUTH African President F.W. De Klerk said yesterday that his country was managing to step up its exports to countries which once shunned its prod-

Markets which used to be difficult for South African exporters to penetrate have begun opening up, as a result of the white government's move to open talks with the African National Congress.

"The de facto situation is that sanctions are crumbling," Mr de Klerk said on the first day of a two-day state visit to the Netherlands. He gave no details of South Africa's recent

export successes.

Mr de Klerk, who held talks with the Dutch Prime Minister, Mr Raud Lubbers and the foreign minister, Mr Hans van den Broek, said he had not come to the Netherlands with the specific aim of getting eco-nomic sanctions lifted. His visit marks the first time a white South African leader has been invited to the Netherlands in more than 40 years. The visit is a diplomatic breakthrough for Mr de Klerk, who was not allowed to include The Hague on his earlier trips to Europe this year. It is particularly important to the white Afrikaner community in South Africa, many of whom trace their ancestry back to 17th-century Dutch settlers.
Francis Ghilès adds: Presi-

dent de Klerk, before arriving in the Netherlands, made a sig-nificant stop-over in Morocco where after a 90-minute meeting with King Hassan he said his team had been "overwhelmed with friendship' The talks between Mr Pik Botha, South Africa's foreign minister, and Mr Abdellatif Fil-

laii, his Moroccan counterpart, might eventually lead to the first ties with an Arab state. This "friendship" is less sur-prising than it may appear. Morocco bought weapons from South Africa in the early stages of the conflict over the former Spanish colony of the Western Sahara.

Mandela snubs **Buthelezi** in radio phone-in

Mr Nelson Mandels, deputy president of the African National Congress, angrily walked out of an Australian radio studio yesterday when an interviewer unexpectedly brought Chief Mangosuthu Butheled, the Zulu leader who is his chief black political rival, in to join the conversation via a telephone hook-up with South Africa, Reuter reports

from Canberra.
"Was that Buthelezi? In fatrness you should have told me,"
Mr Mandela told Mr Paul Mur-

mr Mandela told wir Fall Mur-phy, the Australian Broadcast-ing Corporation interviewer.

"Mr Mandela, yes I should tell you that I have just been talking to Chief Buthelezi," said Murphy, adding: "I don't know whether you want to lis-ten to what he has to say."

ten to what he has to say."

Mr Mandela, annoyed, said: "I don't. In fairness you should have told me the full picture beforehand." He then left the studio as his sides remonstrated with ABC staff.

A first round of talks between Mr Mandela, who is on a five-day tour of Australia, and Mr Buthelezi of the rival Inkatha Freedom Party, was announced in South Africa on Monday. They are aimed at ending factional violence which has killed 800 since mid-

Seoul to ease securities laws

SOUTH KOREA, bracing for an opening of its financial sector to foreign competition from next year, plans to ease laws on finance houses merging or changing their line of business, Reuter reports from Seoul.

Mr Chung Yung Euy, the finance minister, will present a bill next month which calls for less bureaucracy and permits tax breaks for banks, securities houses, short-term finance companies and merchant banks wanting to merge or switch to different financial services. "We basically want to tell these firms they're on their own. In the face of foreign competition, those who want to shape up can go right ahead," said one official from the finance ministry's bank divi-

Nepal government appeases king

The government of Mr Krishna Prasad Bhattarai, Nepal's prime minister, has accepted "certain changes" proposed by King Birendra in the draft constitution, AP reports from Kathmandu. He refused to say if the concessions included the king's key demand that the monarchy share sovereignty with the people and retain

Singh may survive until rivals are ready for election campaign

David Housego analyses the possible consequences of the withdrawal of Hindu militants from India's ruling coalition

HE withdrawal of sup-port from the adminis-tration of Mr V.P. Singh, the Indian prime minister, by the militant Hindu Bharatiya Janata Party (BJP) after the overnight arrest of Mr L.K. Advani, its leader, does not mean the automatic col-lapse of the 11-month-old gov-The prime minister, after

emerging from meeting President Ramaswamy Venkataraman yesterday, said that the future of his government "will be decided on the floor of the Lok Sabha (parliament)".

Parliament is due to reas-Parliament is due to reassemble for the winter session in three weeks. Those close to Mr Singh were saying yesterday that a lot could happen in that time. In particular, Mr Singh is counting on the BJP eventually abstaining in a vote of confidence which would give Mr Singh a chance of survival.

Most political observers in

New Delhi believe, however,
that these calculations contain much wishful thinking and

that Mr Singh could be toppled well before then. His image as prime minister has suffered a battering in recent months. The Times of India began its editorial yesterday – written before the arrest of Mr Advani – with the damning statement: "In all but name the governance of the nation has come



Prime Minister V.P. Singh emerges yesterday from meeting President Ramaswamy Venkataraman Pictured on the right is Lal Krishnan Advani, BJP leader, who was arrested yesterday

to a standstill." Though the BJP broke with the govern-ment over issues of Hindu fun-damentalism and the construction of a temple at Ayodyha, its belief that Mr Singh had become an electoral liability also weighed heavily. Troubles in Kashmir, Punjab

and Assam are worse than

when Mr Singh took over. The

country faces explosive con-flicts over caste and religion. It also faces inflationary and bal-ance of payments problems as a result of the Gulf crisis.

Mr Singh has lost the confi-dence of many cabinet colleagues and party supporters.
"He has gone into the crisis with no solid support," a diplo-

this, his powerful television broadcast to the nation on Monday night was a reminder to his opponents that he is one of the few politicians of national status

He also has long-term electoral assets in the political alli-ance he has been creating with the the poor and lower castes through his job reservation

programme. The immediate threat to Mr Singh comes from within his own Janata Dal party where 29 MPs recently demanded his resignation. Without their support Mr a majority. Yesterday the dissidents

Yesterday the dissidents were canvassing for the over-throw of Mr Singh who, as three of them said in a statement, had "miserably failed" to hold the party together. Their favoured candidate for successor is Mr Chandra Shekar, a former Congress party socialist, who has long had his eyes on the premiership. Another potential runner is Mr Mulayam Singh Yadav, the chief minister of Uttar Pradesh, and also on the left. chief minister of Uttar Pra-desh, and also on the left.

The dissidents' strong card is that Mr Rajiv Gandhi, the for-mer prime minister and Con-gress leader whose party is the largest in parliament, has made clear that he would offer "constructive support" to a Janata Dal government under a different leader. Mr Gandhi's calculation is that the Janata Dal will discredit itself further if it continues in office.

if it continues in office.

Mr Gandhi has rejected the idea of his forming a minority government in the horrendous circumstances facing the country - though the president is almost bound to approach him on this. Mr Gandhi wants to



return to power through fresh elections which he believes will be held in February or

Threatened with this revolt in his own ranks, the prime m his own ranks, the prime minister's response, as outlined by his associates, has been to threaten the dissidents with the dissolution of parliament. Mr Singh's supporters are adament that he has the right to dissolve the lower. house. Others believe that as the prime minister's majority is in doubt, the president could

The president, like most MPs, is against an immediate dissolution. The MPs are not ready for a costly and violent campaign - though they

believe it cannot be postponed beyond March. The president also thinks that elections now

could deepen divisions.

At this stage it is by no means clear whether fresh elections would produce a stable majority. Analysts were saying yesterday that the Congress party – which won 39 per cent of the vote in last November's general elec-tion - would stand to gain most from the confusion.

Congress has traditionally been associated with an image

been associated with an image of strong government.

The main unknown is how much the BJP would benefit from the Hindu revivalist campaign that lies behind its crusade to build the temple at Ayodyha, the alleged birthplace of Ram, the Hindu god. Mr Advani's calculation is that the BJP is riding the crest of a wave that will be further swollen by his arrest. The BJP have len by his arrest. The BJP have announced a national strike for today, while Hindu fundamen-talists plan to go ahead with plans to start construction of the temple on October 30.

What is clear is that India is

entering a fresh period of uncertainty and that the risk of violence remains great. "We should be looking outwards," a senior civil servant said yesterday. "But we are continually looking inwards at our own navel."

Bhutto seeks the sympathy vote

Farhan Bokhari on machinations behind today's poll in Pakistan

AKISTANIS go to the polls today to vote in an election which many thought would not take place, and which will decide the political fate of Mrs Benazir Bhutto, the ousted prime minister. the ousted prime minister.

Campaigning by Ms Bhutto's Pakistan People's Party (PPP) and her rivals — the government-backed Islamic Democratic Alliance (IDA) - has intensified only during the past two weeks as Pakistanis became convinced that elections would in fact be held.

But there is still a widespread helief that the army-

spread belief that the armybacked government will pre-vent Ms Bhutto from returning to power.
Although ministers have Atthough that the elec-tion will be free and fair, Ms Bhutto cast doubts when she said: "You don't throw out an elected government just to let it back three months later," referring to her government's dismissal in August amid allePresident Ghulam Ishaq Khan of Pakistan criticised Ms Benazir Bhutto, the prime minister he sacked, on the eve of today's elections, saying she had negated democratic principles, Reuter reports from Islamshad. The 75-year-old president, who fired Ms Bhutto on August 6, said the elections would be "completely free, fair and impartial". He said his dismissal of the 20-month government, was "in accord with the thinking...of millions and millions of voice-less people". less people".

Yesterday the authorities Yesterday the authorities filed another corruption charge against Ms Bhutto and extended her husband's detention on charges of kidnapping and corruption. The latest charge was the seventh filed against Ms Bhutto and concerned alleged Illegal amount. cerned alleged illegal appointments to government jobs. The peries of allegations in specially established courts seek her disqualification from office because of alleged corruption. In one case, she was accused of using her influence to sell government land at subsidised rates for a hotel in Islamabad to a company in which her husband and a cousin were involved. If found guilty of "misconduct in public office", she may be barred from office for seven years. The government's action has been widely seen as one sided,

as none of her opponents who served in provincial govern-ments while she was in power have been subjected to the same standards of scrutiny. ame standards of scrotiny.

In recent days, many political observers have spoken of a surge in Ms Bhutto's popularity, largely due to a "sympathy" vote from Pakistanis who believe she is heing victimized. believe she is being victimised. The effect of this is difficult of predict, but it may tilt the bal-ance in her favour, although her supporters fear that elec-tions will be rigged in some

constituencies despite the presence of three separate teams of international election observ-

Western diplomats and political observers in Islamabad believe that Ms Bhutto's party is likely to win between 83 and 95 seats in the 217 seat parliament (20 additional seats reserved for women are not being contested). The expectation is that her IDA opponents will have to cobble together a coalition with regional parties and independent candidates to have enough seats to form the

Late campaigning has centred around the issue of for-eign influence in the election. agn ministrice in the election.

The IDA has accused Ma
Bhutto of seeking foreign support after alleging that a number of US senators were influenced by her in trying to stop
US aid to Pakistan.

Large newspaper advertis-ments have accused Ms Bhutto of ties with the pro-Israel Jew-ish lobby in the US. The charge



has been rejected by Ms Bhutto as a propaganda ploy to dis-credit her party.

The key to the formation of a new government lies in with the politically influential

Army. A recent statement by General Mirra Aslam Beg, the army chief, attracted much attention when he said that those seeking political support from outside Pakistan to fulfill their political ambitions are certain to be frustrated. General Beg's statement

came after the US decision to halt aid to Pakistan, ostensibly in response to concerns over Pakistan's nuclear programme. But it has been widely alleged by the IDA to be a way to influence the Pakistani election. In recent weeks, Ms Bhutto has carefully avoided critici-sing the army, in contrast to nas carefully avoided critical sing the army, in contrast to remarks shortly after her dis-missal suggesting that some elements in the military may have had a hand in her

Sri Lanka seeks World Bank aid By Mervyn De Silva in

Colombo SRI LANKA has requested \$870m (£441.6m) aid for 1991 from the World Bank-spon-sored Sri Lanka Consortium which will have its annual

meeting in Faris this week. Mr. D.B. Wijetunge, the prime minister who is also finance minister, is due to address the donors tomorrow.

address the denors tomorrow.
Sri Lanka received \$784m last year as budgetary support and project and commodity aid.
The estimates were revised, the central bank said, to "absorb the triple shocks of the Guif crisis". Besides the rise in oil prices, Sri Lanka last the Iraqi tea market and deliar remittances from nearly 100.000 migrant workers. 100,000 migrant workers,

100,000 migrant workers, mainly in Kuwait.
Of the SRs139hn voted as expenditure, SRs44.5hn would go to service debts. Half this sum would cover interest payments on short-term foreign leans. Another large item of expenditure is defence, for which SRs11.7bn has been voted.

Japan sets

tough CO2

targets

By David Thomas,

Resources Editor

●THE MIDDLE EAST

Palestinians wound four more Jews

By Hugh Carnegy in

PALESTINIANS wounded four Jews in attacks womaned not a Moslem fundamentalist group vowed further revenge for the Israeli police killing of 20 Arabs earlier this month. In continuing Israeli-Pales-tinian violence, two women soldiers were stabbed on a road in northern Israel and a hammer-wielding Arab beat two men unconscious in the southern city of Ashkelon.

It was a third consecutive day of Arab attacks, appar-ently precipitated by the police killing of Palestinian demon-strators on East Jerusalem's Temple Mount on October 8. Three Jews were stabled to death in Jerusalem on Sunday

and three were wounded in separate attacks on Monday. The Palestinian who stabbed the women soldiers yesterday was reportedly close to death after being taken into custody Jerusalem remained out of

bounds yesterday to Palestin-ians from the occupied West Bank and Gaza Strip, but thousands still crossed into Israel to work. Mr Yitzhak Shamir, the prime minister, said security was being stepped up. Hamas, an Islamic fundamentalist group, in a clandestine leallet praised the attacks and called for more attacks. MA senior Palestine Liberation Organisation official said yes-terday that the space of stabbings of Jews by Arabs was the start of a new spiral of violence, Reuter adds from Amman. "The war of daggers against the settlers and the occupiers is only the beginning in a battle launched by the entire Palestinian people to protect their city and existence," said Yassir Abed Rabbo, of the PLO. man Israeli court has lifted a ban on leaving the country imposed last week on Mr Ephraim Margulies, the for-mer chairman of British Sugar, while a claim was brought against him alleging liability for debts incurred by

a company which developed Jewish settlements in the West Bank. The restriction was lifted on to avoid war, but it would also like to condition that Mr Margulies undertook to return to Israel. Or weakened. Above all the Saudis -

UK must look to Syria for hostage release, says Keenan

THE RELEASE of British hostages held in Beirut will be made difficult as long as Britain holds back from taking the initiative in improving relations with Syria, Mr Brian Keenan, the most recently released hostage, indicated yes-

"I don't think the opening of the British Embassy in Tehran is going to open the door for the hostages remaining. . . we

ITH EVERY day that passes, Saudi Arabia's allies are bet-ter equipped to launch an

offensive against Iraqi forces in Kuwait. With every day that passes, Saudi Arabia itself seems more anxious to

Araba itself seems more anxious to avoid such a war.

This week King Fahd and his brother Prince Sultan, the defence minister, have both urged Iraq to withdraw and avert bloodshed. Their appeals were remarkably conciliatory, in contrast to the vitriolic Saudi criticism of President Saddam Hussein, the Iraci london

Saddam Hussein, the Iraqi leader, immediately after the Iraqi invasion of

Kuwait in August.

King Fahd urged the Iraqi leader to see reason and said he would not lose

face if he withdrew. Prince Sultan, to the chagrin of the Kuwaiti government-in-exile, suggested that Kuwait should consider making territorial concessions

to Iraq after an Iraqi withdrawal, although he later said his remarks had

been "misinterpreted". Saudi officials and western diplomats

publicly reject the idea that the Saudi government has suddenly got cold feet

and changed its stance overnight from

military confrontation to appeasement

They favour the theory that the Saudi royal family, sensing the possibility of war, is making a misguided attempt gently to cajole Mr Saddam into a with-

Hardliners in the multinational alli-

ance confronting Iraqi believe that the Saudis have miscalculated and that Iraq will see conciliatory remarks as a sign of weakness. Prince Sultan has already

undermined the credibility of the offen-

sive military option - a threat designed to reinforce the economic

blockade - by saying in September that Saudi Arabia would not be used as

a launching pad for an attack against

Saudi Arabia is understandably keen

see Iraq's military machine destroyed

should be seeking ways of dia-logue with the Syrians. I think this is imperative," Mr Keenan

His comments, made following a meeting with Mr William Waldegrave, the foreign office minister, appeared to dampen speculation that the recent restoration of diplomatic links between Britain and Iran was helping the way for an immi-nent release of the British hosOn Monday Britain blocked EC moves to lift sanctions ainst Syria after Mr Douglas Hurd, Britain's foreign secre-tary, said that efforts at improving UK-Syrian relations had not been as "fast or clear" as he would wish.

Sanctions against Damascus were imposed four years ago when the Syrians were linked to an abortive attempt to hlow

up an Israeli airliner at Heathrow sirport. Britain broke off diplomatic relations on October 31 1986 on the basis that Syria was supporting terror-The UK Foreign Office last

night reiterated its cautious approach on the Beirut hostages and said it had "no firm evidence that they are coming out soon." Barlier this month, two of

Beirut's leading newspapers predicted that Mr Terry Waits, the Archbishop of Canter-bury's envoy who disappeared in Beirut in January 1987, was about to be freed.

Lara Mariowe adds from Bei-rut: Britain's refusal to restore diplomatic ties with Damascus and its alleged opposition to lifting EC trade sanctions is perceived here as a wilful insult to Damascus.

JAPAN has agreed a target of stabilising emissions of carbon dioxide, the main gas involved in the "greenhouse effect", by the end of the century.

The target, considerably tougher than policies likely to be adopted by the the US or the UK, will represent Japan's contribution to negotiations on global warming due to take place at a large inter-government conference in Geneva next week. Concern as Saudis tone down war of words next week.

The Japanese government yesterday adopted twin commitments for curbing emis-

sions of carbon dioxide, which are mainly produced by power generation, road transport and heavy industry. First, the government will

stabilise per capita carbon dioxide emissions at present levels by 2000. Allowing for projected population increases, this will allow a 6 per cent increase in absolute emissions of carbon dioxide. This target, the firmer of the two, represents a compromise between the Ministry of International Trade and Industry, which wanted a 8 per cent increase, and the Environment Agency, which hoped to stabi-lise absolute carbon dioxide

emissions by 2000. The second target, which is expressed in weaker language, is the Environment Agency's goal of stabilising absolute carbon dioxide emissions by the end of the century. The

Japanese government says this would require the wider use of a range of new energy sources such as solar power.

Although the Japanese targets are less demanding than those proposed by some European countries, they are likely to be regarded by environment. pean countries, they are likely to be regarded by environmentalists as highlighting the even weaker positions of the US and UK governments, particularly since Japan is already one of the world's most efficient users of

The Japanese government agreed to review its green-house programme each year mouse programme each year until the year 2010. Mr Sabaro Kato of the Environment Agency said the government might introduce tax incentives to help some industries meet the targets.

Business and the environment. Business and the environment,

A US-made Hawk anti-sircraft missile leuncher deployed in the Seudi desert

although grateful for American protection - are anxious to remove US troops from their soil as soon as possible, something which may be easier with a war than without one.

The presence of infidels on Saudi ter-

ritory guarding the holy Moslem cities of Mecca and Medina is deeply embar-rassing for King Fahd. Already the interior ministry has had to suppress a flourishing trade in cassette recordings of sermons in Saudi Mosques by mul-lahs criticising the kingdom's reliance on US forces. The Saudi authorities per-suaded the Islamic leaders in their pay to find religious justifications for the foreign forces, but the tapes were popular in the conservative tribal areas of the Neid around Riyadh.

Of the three senior members of the royal family, only Prince Abdullah, the conservative crown prince, has managed to dissociate himself effectively from the US troops. King Fahd issued the invitation, and Prince Sultan is blamed for not having established armed forces powerful enough to defend

his brothers is the pressure from the intelligentsia - and even from some junior members of the al-Sand - for a unior democratic style of government. Since the start of the Gulf crisis, Saudis have begun to talk far more openly about politics at social occasions and even over the telephone, a trend reinforced by this month's Kuwaiti

the country on their own. Another concern for King Fahd and

Iraq may misinterpret conciliatory remarks as a sign of weakness, Victor Mallet writes "people's congress".

At that meeting in Jeddah the al-Sa-bah, the Kuwaiti ruling family, prom-ised that Kuwait would be a more dem-ocratic society if and when the country

Saudi businessmen have petitioned their rulers for more representation — even trade unions and professional associations are banned at present—and some women have argued that they should be allowed access to more jobs and be permitted to drive cars.

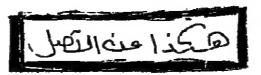
The progress of code lears, and applications are progress of code lears.

The progress of social and political reform is glacial but there is speculation that the ruling family might once again float the idea of an appointed consultation assemble. consultative assembly.

"I can feel it in my bones that once this crisis is over, there will be a review of everything," said Dr Abdullah Dabbagh, secretary general of the council of Saudi Chambers of Commerce and Industry at a meeting. But he went on: What is good for the Kuwaitis is not necessarily good for us... I vehemently believe that we are not ready for any kind of democracy built on western foundations."

Few of the liberal intelligentsis are optimistic about future reforms, and there is no evidence of western style soul-searching about the disastrous past policies which led the kingdom to support and finance Iraq. Instead of reform, some diplomats

suggest, there might even be a clamp-down to prove to conservatives that the US intervention has changed nothing. In time-honoured Saudi fashion, King Fahd and his brothers are trying to preserve the status quo at home, and in recent days they have reverted to a more discreet style of foreign policy -softening their attacks on Iraq, Jordan, Yemen and the PLO - to avoid offending too many people abroad. But unless Iraq withdraws voluntarily, Saudi Arabia's measured words may not be enough to prevent a war or bring to an end military confrontation in the Gulf. CINCINNATI



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ATLANTA

AMERICAN NEWS

Milken broke trading rules, says former boss

MR Fred Joseph, former chief executive of now-defunct nvestment house Drezel Burnham Lambert, sald yesterday he believed Mr Michael Milken, who built up and ran Drezel's junk bond department, broke internal trading and disclosure rules on several occasions.

Mr Joseph was appearing as a government witness at a presentencing hearing of Mr Milken. His testimony to the Manhattan court centred on the leveraged buy-out of Storer Communications in late 1985

and early 1986.

Mr Joseph testified that equity warrants in Storer had been transferred from an institutional seller into the MacPherson Partnership, a grouping organised by Drezel, in a man-ner that denied Drezel itself the

opportunity to buy than.
Units in MacPherson ended up being acquired by a number of fund managers representing institutions which were key Drexel clients. Another signifi-cant investor in MacPherson was a vehicle for trusts benefit-ing the children of Mr Milken and his brother Lowell - a fact which, Mr Joseph said, should have been disclosed to

Mr Milken has pleaded guilty to six charges related to securi-ties law violation and has agreed to pay \$600m in fines agreed to pay soom in the and restitution. However, the judge has ordered a brief hear-ing of other government allega-tions of wrongdoing to give her a better sense of Mr Milken's

In the case of the Storer transaction, the government managers were given induce-ments in the form of attractive equity in Storer in return for having their funds purchase preferred stock in the buy-out

preferred stock in the buy-out vehicle, which was proving difficult to sell.

Mr Joseph said that, prior to the closing of the Storer transaction, he had a conversation with Mr Milken in which Mr Milken offered to act as a buyer of last resort on the \$250m of preferred stock. Mr Joseph agreed, having said that Drexel itself was not will-

ing to do this.

With regard to MacPherson,
Mr Joseph said the firm had rules prohibiting favourable treatment of specific client accounts. He conceded that the MacPherson arrangements vio-

Pentagon deal over defence bill

By Lionel Barber in Washington

THE Pentagon has reached agreement with the House and Senate on a \$283.3hn defence spending bill which will force a slowdown in the SDI, or "Star Wars", and B-2 Stealth bomber

programmes.
The compromise lifts the threat of a presidential veto, but it means that Mr Bush has had to swallow a \$19bn cut in his original spending request to Congress.

The one bright spot for the administration was that Mr Richard Cheney, the defence secretary, prevailed in his opposition to further troop cuts in 1991, beyond the 80,000

already agreed. The House had earlier voted to cut 130,000

ble for the B-2. The House/Sen-ate conference backed \$4.1bn for procurement, research and development, and flight test-ing. But it does not authorise any new aircraft or provide funds for advance procurement

On SDL the administration accepted a \$1.6hn reduction in funds, from the original request of more than \$4.7bn. Clauses restricting anti-missile research were dropped.
Separately, the Senate voted

97-1 to provide at least \$700m in new US arms to Israel. The measure still has to win final approval, but it comes on top of a \$30n aid package which already amounts to the single biggest item in the US foreign aid budget.

The new weaponry would primarily come from equip-ment being moved out of Europe, now that east-west

The Senate vote shows that pro-Israeli sentiment in Congress is still strong, despite the recently uneasy relations between the administration and the Israeli government.

Congress backs bank access law

THE US government will have greater leverage to secure fair access for US banks and financial service groups in foreign markets under legislation approved by a Senate/House of Representatives conference,

writes Peter Riddell. writes Peter Riddell.

The measure approved on Monday night, is aimed primarily at Japan. It requires the Treasury to enter into negotiations with countries deemed to maintain unfair deemed to maintain untair trade practices that hamper the operations and growth of US banks, brokerage firms and financial advisers.

It also provides scope for possible retaliatory action.

The legislation was amended

during its passage to take account of European Community actions, notably last year's banking directive, which eased US worses about accèss to European financial service markets.

While no action is mandated While no action is mandated by the law, the US Treasury, in conjunction with financial regulatory agencies, will have the power to prevent foreign firms expanding their activi-ties in the US in situations where similar US groups face restrictions against their grac-tices in the relevant country. Action would be triggered Action would be triggered by a report which the Treasury secretary would be required to compile every two

years on foreign countries which discriminate against US institutions. If negotiations fail to produce satisfactory results, US agencies could deny applications for regula-tory approval.

fair trade, known as reciprocal national treatment. This is defined as the US treating for-eign institutions in the US like American institutions, and vice versa in foreign countries.

The Treasury would be required to initiate negotia-tions only when there had been "a significant failure" to accord national treatment to

Strike at Brazil's central bank

By Christina Lamb In Rio de Janeiro

A STRIKE by more than half the workers at Breatl's central hank has provided an unexpected bonus for exporters and holders of foreign exchange. It is also threatening the bank's tight monetary policy, aimed at keeping down inflation.

The week-long strike has prevented the bank intervening in the exchange market to maintain the cruzado at a rate bankers estimate to be at least 40 per cent overvalued. As a result, the dollar has risen against the local currency over result, the dollar has risen against the local currency over the last week by more than the rate of inflation, for the first time since the Collor adminis-tration took power in March.

Workers are demanding a pay increase of 235 per cent. Bank directors have been holding emergency meetings to discuss ways of maintaining operations in areas considered vital to monetary control. The bank said it hoped the weekly auction of fixed-term

weekly auction of fixed-term
Treasury bills (LTVs) to mop
up liquidity would still go
ahead. The bank must honour
LTVs maturing today and if
the sale does not go ahead to
cover this liquidity will
treasure.

Banks and Brazil get ready for hits cruzado debt showdown

Stephen Fidler on the possible resolution of an eight-year crisis

HE stage is set for what could be the last great showdown of the eight-year-old debt crists.

year-old debt crisis.
On one side is the developing world's largest debtor, Brazil, whose government is in the middle of a shock economic programme to eliminate a chronic inflation problem. With foreign debt estimated at the end of last year at \$113bn, Brazil is more than \$10bn in arrears on its interest payarrears on its interest pay-ments to foreign creditors, more than \$8bn of which is overdue to banks.

overdue to banks.

On the other are the country's hundreds of bank creditors, represented by a 22-bank negotiating group, led by Citicorp, the largest US bank. Many face unprecedented pressures on their balance sheet and want Brazil — with which their relations have long been their relations have long been rocky - to restart interest pay-ments, suspended in the middle of last year, as soon as pos-

In the middle is the International Monetary Fund and the main industrialised countries that guide its policy, the Group of Seven. The staff of the IMF is keen to support Brazil's anti-inflation plan with a standby loan programme, but there is one stumbling block – Brazil's manufactors. unwillingness to commit to a resumption of interest payments to the banks.

With the blessing of the G7, the IMF was freed for the first

time last year to lend to countries in interest arrears to commercial banks, as part of a new debt strategy which focused on lowering countries' debt bur-dens, rather than providing them with more new loans. The aim was to remove the effective veto commercial banks had over the implementation of IMF economic reform

programmes.
The Brazilian case has crystallised worries in the G7 about the effect the new strategy was having on international finan-cial discipline. Debt arrears to banks from third world debtors have tripled to \$21bu since the new debt strategy was announced in March last year. Brazil's refusal so far to make even token interest payments to banks during negotiations which started in New York earlier this month suggests that it may be trained to much the new may be trying to push the new policy to its limit.

finance ministers called for mance ministers called for Brazil to resolve its interest arrears problems with the banks. Since the G7 dominates the IMF board which must approve all the Fund's loan programmes, it is in a position to block the loan until Brazil agrees to pay some interest. agrees to pay some interest.

According to knowledgeable sources, deputies to the finance ministers of the G7 have already perused, at a meeting in Washington, the opening Brazilian proposal made to banks in New York earlier this month. They say there is no question, at this stage, of IMF board approval for the loan, originally due before the board later this month, unless there were concessions from the cen-tral bank governor, Mr Ibrahim Eris, on his visit to Washing-

ton yesterday.

The plan was unanimously rejected by the 22 banks, which in a joint reply said "Brazil's initial proposal does not repre-sent a basis for negotiation."

Brazilian debt Private sources

The plan includes:

• Exclusion of private external debt from the restructuring and therefore, as soon as possi-ble, principal and interest on this debt will be freely remitted abroad. Brazil estimates there is \$9bn of such private debt, but the banks' own esti-mate is less than half that. Interest owed to commercial banks, which now exceeds \$8bn, will be paid, when the debt restructuring agreement becomes effective, by a bridg-ing loan from bank creditors.

Banks will be able to convert their loans into one of three types of concessional bonds, none of which carries any collateral to back interest

or principal payments.

The first option is a zero coupon bond, with a 45-year maturity, which will be redeemed at quarterly auctions.

The second option is for interest reduction bonds, with a 25-year maturity and an interest rate which increases until the 10th year, when it settles at 7 per cent.

The third option is for an exit bond with a 15-year maturity and an interest rate

increasing until the fourth year, settling at 3 per cent. The banks said the proposal did not satisfy any of the prin-ciples they outlined. It would not restore Brazil's

creditworthiness quickly and did not provide an acceptable resolution to the problem of interest arrears. The banks were not being treated equitably in relation to the other creditors – a reference to the Paris Club of credi-tor governments to which Bra-

zil is proposing an early resumption of interest pay-Brazil had to recognise, the banks said, what is viable in the marketplace and any restructuring would have to involve options including, among other things, new loans and bond-for-debt exchanges with appropriate collateral. These collateralised instru-

The banks had other problems with the Brazilian presen-

position was so weak that the most it could pay to the banks in debt service was 0.2 per cent of GDP – about \$1hn a year. "If Brazil's budget is so precarions, it's difficult to see how the IMF could say that it has a satisfactory fiscal plan," said

one banker. These differences will only be resolved through a long, hard struggle. It will not be the last battle between debtor and creditor in the current debt crisis, but in the apt language of military strategists, it looks like being the decisive one.

Canada slips into recession

By Bernard Simon in Toronto

CANADA has officially slipped into recession, with output fall-ing for two successive quarters, according to Mr Michael

Wilson, finance minister.

Mr Wilson, who for the past few mouths has avoided uttering what has become known as the "R" word, acknowledged to the House of Commons' finance committee that prelim-inary data showed a decline in output for the third quarter. This followed a 0.4 per cent contraction in the previous

three months.

He said the economy needed "an easing in demand to turn the corner on inflation pressures. This easing is happen-ing." The recession would not be a severe one, Mr Wilson

Private sector economists forecast a shallow downturn, but a slow recovery. The Royal Bank of Canada expects real Bank of Canada expects real gross domestic product to edge up by 0.7 per cent this year, to shrink fractionally in 1991 and to advance by 2.4 per cent in 1992. It said the downturn would be cushioned by moderate inventory levels, a brake on the recent slide in commodity prices and slowing week. ity prices, and slowing wage and price inflation.

Argentine rebel army chief held By John Barham

in Buenos Aires

RETIRED Colonel Mol Ali Seineldin, self-proclaimed leader of an extremist faction of Argentina's army, was sen-tenced on Monday to 60 days' detention at an army base for

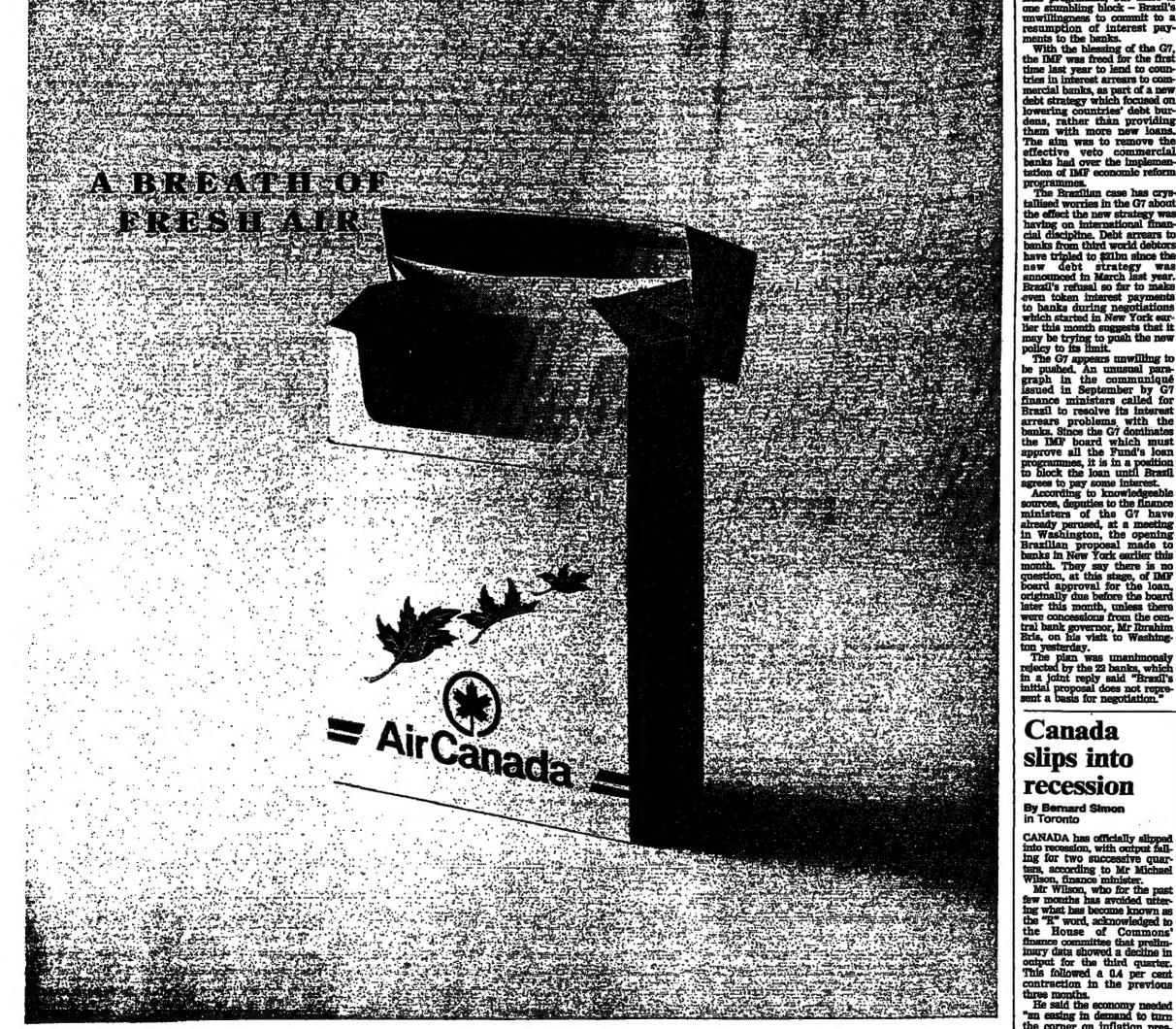
The Colonel was punished for sending a letter on Saturday to President Carlos Manean warning of impending upheaval in the armed forces. He may also face charges for circulating videos and letters criticising military authorities' and the approximant.

and the government.

Commentators said yester-day that Colonel Scineldin's gesture was a public relations exercise to capitalise on dis-content in the army over low pay, and in society over Argentina's worsening econ-omy. However, Defence Mini-ter Humberto Romero said the military situation is "abso-

lutely normal." Minor rebellions protesting over low pay have broken out since President Menem took

office last year.
Colonel Seineldin demands
that soldiers, like himself, who
were forcibly retired from
active day following those
unreliging should now be uprisings should now be allowed to rejoin the army.



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through telecoms sector

THE RECESSION spread ay to one of the most economy in recent years as Excell Communications, the mobile telephone operator,

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Wilder States

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The collapse shows that even in high-growth sectors, heavily indebted companies can be vulnerable to pressure of high interest rates. It is thought to be the first service provider to go out of business since the mobile telephone sector began its spectacular growth about a

its spectacular growth about a decade ago.

The Manchester-based com-pany's failure will not only cast a shadow over the rest of the mobile telephone sector but also Kleinwort Benson, the investment banking group, which is Excell Communica-tions' main banker.

Kleinwort Benson, which last week revealed it had incurred a £29m loss on the sale of a large block of shares in Premier Consolidated Oll-fields, is thought to have out-standing loans to Excell wurth more than £10m. The bank yes-terday declined to comment on the extent of its exposure. The collapse of Excell, a mid-

dle-ranking service provider which employs about 50 people, reflects a combination of factors which analysis believe could claim other mobile telephone service providers in coming months.

The growth of mobile tele-phone subscribers has slowed markedly, largely because of the 11 per cent decline in new car sales this year. However, the sector's slowing growth has not relieved the flerce

price war between service operators scrambling to win market share. They have also been hit by a high turnover of subscribers and high debt. Grant Thornton, the accoun-

tancy firm appointed as receiver by Kleinwort Benson. business, which has between 15,000 and 20,000 subscribers, to another mobile telephone service provider.

The service providers pur-chase air time from the two chase air time from the two cellular network operators, Racal Vodafone and Cellnet, the British Telecom subslidary, and then provide subscribers with handsets and services.

Racal Vodafone, which is also owed significant amounts by Excell, called in Touche Ross, the accountancy firm as receiver at Excell on its behalf.

kets.

The 12 regional companies' agreement this mouth to relatively high first year combined dividends of about £320m, together with the recent calm in the markets, has awang opinion within the Department of Energy and among government advisers behind a 100 per cent sale.

of 100%

of power

THE GOVERNMENT now

hooks certain to sell 100 per cent of the 12 regional electric-ity companies when they are privatised in December.

Ministers are expected to decide later this week on a 100 per cent sale, which will result in equity proceeds of about

They will rule out the other option of selling 60 per cent of the companies unless a large unforescen event such as war in the Gulf disrupts the mar-

groups

By David Thomas,

ment advisers behind a 100 per cent sale.

A submission is expected to be made by officials today to Mr John Wakeham, energy secretary, in favour of a 100 per cent sale. Mr Wakeham is then expected to agree this course of action with Mr John Major, the Chancellor, either tomorrow or on Friday.

on Friday.

The timetable is dictated by the authorities' desire to settle the matter before the path-finder prospectus is published. The text of the prospectus has to be sent to the printers this week in time for unbligation on week in time for publication on November 2

If the government were to decide on a 80 per cent sale, then an indication of its policy towards its remaining 40 per cent stake in the companies would have to be contained in

Technically, this indication could await the full prospectus, rather than the pathfinder, but such a course of action would be highly unusual. It would cause great mease both to the City of London and to the boards of the regional compa-

Excell demise sends shivers Sale likely Thatcher remains hard on Ecu

Philip Stephens on Tory growing pains over European economic union







John Maior and Douglas Hurd are less fervant in opposing Jacques Delors' plan for Emu than Margaret That

MARGARET Thatcher will take yesterday's House of mons debate on Europe as a vindication of her fierce and instinctive hostility to Euro-pean economic and monetary union.

Only a handful of MPs on either the government or the opposition benches gave any-thing approaching enthusiastic support for the strategy of Britain's European partners for a single European currency managed by a single central

When Britain's Conservative MPs are told that their authority is threatened by Bru their reaction is predictably defensive.

But Mr John Major, Britain's chancellor, and Mr Douglas Hurd, the foreign secretary, will less draw comfort from the

Their priorities were rather different from those of their Prime Minister. Like most in the Cabinet

they share, albeit with less fer-vour, her opposition to the Delors blueprint for a single European currency. Their main interest, however, is to promote the government's alternative plan for an evolutionary approach to monetary

union.
If the "hard Ecu" plan is to have even a slim chance of success, Britzin's European part-ners must be persuaded that it is more than a diversionary

Before that, the ruling Con-servative party at Westminster must be seen to unite behind it. Neither task will be easy. Europe, and more specifiminister acknowledge also that cally European monetary mion, is seen by those on both sides of the argument as the issue which threatens to split

the Tory party in the run-up to the general election, which has to be called in the next two

years.

The best hope of many senior ministers is that the outcome can be "fudged" — essentially delayed — until after the election and, possibly, until Mrs Thatcher stands party leader. Not all are sure than it can be,

If a choice has to be made before then, a small but vocal minority of Tory MPs insists Mrs Thatcher will not be allowed to opt for the imposi-tion by Brussels of a single

Against them are ranged an equality dedicated group who insist — with the slient sup-port of the majority of the Cab-inst — that whatever their dis-taste for Mr Delors Britain cannot afford to opt for the slow lane of a two-speed

For the moment Mrs Thatcher is firmly in the first camp. Her plan is to travel to this weekend's Rome summit with a warning that Britain is prepared to veto the Delors

Those close to the prime

her support for the alternative hard Ecu plan is predicated on the assumption that it would not lead to a single currency in anything but the deeply dis-

The predictable sound and fury in yesterday's debate -linked officially to Mr Major's decision to take sterling into the EMS exchange rate mechanism - came from her side of

Tory MPs on the right of the party spoke of loss of sover-eignty, of threats of a "planned" European economy and of the lack of democratic accountability of the proposed Eurofed.

n public at least Mr Major and Mr Hurd are playing a similar tune. There have been few concessions to those

notably Mr Michael
Heseltine, leading Tory backbencher — calling for the goverument to play a more active
role in the creation of an interpresent the creation of an inter-

grafed Europe.
Mr Major in particular has been careful to insist that Britain's joining of the ERM does not signal capitulation to

The differences within the Cabinet, however, remain obvi-ous. Mr Major distinguishes the unacceptable "imposition" of a single currency from the acceptable achievement of the same result through the evolu-Mrs Thatcher makes the same distinction only when she sticks to a prepared script.
Yesterday she did not.
Mr Francis Maude, the minister responsible for European affairs, put the Treasury's case succinctly in evidence earlier this month to a House of Lords

The hard Ecu, he said offered a direct route to a single European currency, adding that: "I would argue personally that the next stage of having a single currency could actually happen more quickly going

down this path".

In that context, the plan is seen by most of the Cabinet as a chance, in the words of one, "to keep Britain in the game". It is designed to appeal to the silent majority of Tory MPs whose instinctive opposition to a single currency is hedged by slarm at warnings from the City of London and industry of the dangers of being left

In parallel, the Treasury and the Foreign Office remain con-vinced that once the inter-governmental conference on Emu gets under way in December, their objections to the Delors plan will gather increasing upport from other member

game, however, will depend on persuading Mrs Thatcher to sound at least as positive about Britain's alternative as Mr

Few in the Cabinet are as yet convinced that she will.

Child benefit increase expected in attempt to quell Tory unease By Philip Stephens, Political Editor

THE GOVERNMENT plans to announce an increase in child benefit today in an attempt to defuse the mounting political now over its three-year freeze on the general level of the pay-

The introduction of an additional payment to mothers for their first child is in response to fears by Conservative MPs that freezing benefits for the fourth consecutive year would undermine political support for

The change — which MPs expect to take the payment for the first child from the present £7.25p up to around £8 or £8.25 week — follows Mrs Margaret Thatcher's direct intervention in negotiations on the future of the benefit.
Estimates at Westminister of

the cost to the Treasury last night ranged from £150m to £250m a year. The latter figure if an additional 20.75p were paid to each of the eldest children in 6.8m families. There were strong suggestions, how-ever, that the supplement may be restricted to children below

a certain age, perhaps 5 or 11, holding the cost down to the lower figure.
Ministers conceded that the the prime minister's intervention in negotiations between the Treasury and the Social Security department had lent credence to opposition claims that the government had been forced into a U-turn.

Tory party managers at Westminister also acknowledged that the government's disastrous defeat in last week's Eastbourne by-election had heightened fears of a backbench rebellion if child benefit

had been frozen again. Mrs Thatcher hopes that increasing the benefit will also provide the basis for a more selective commitment to the

payment of child benefit in her

Facing pressure in the House of Commons to spell out her policy following her talks with senior ministers on Monday, the prime minister declined to give any advance details of the extra payment.

Mr Michael Meacher. Labour's spokesman on social security, last night declared the new arrangements a "men sop offered by a government panicked by Eastbourne."

The formula was hammered out in negotiations between Mr Tony Newton, the social security secretary, and Mr Norman Lamont, the chief secretary to the Treasury.

Mr Lamout, grappling to contain a £10bn overshoot in next year's public spending target, initially opposed any increase in a benefit which costs the Treasury £4.6bn a

Expectations of returns from management buy-outs still high

INVESTORS who finance nt buy outs have not they expect to get from their investments despite problems encountered by some recent deals, Mr Robert Smith, chairman and chief executive of Morgan Grenfell Development Capital, told the Financial Times conference on buyouts in London yesterday.

Despite the large amounts of money available for buy-out investment, which might have been expected to drive down returns, many investors still expect to make at least 35 per cent, and in some cases, 40 per cent or more. "I don't see any drive for people doing deals at 25 per cent or 30 per cent," he said.

The managers, for their part, take buy-out deals very seri-ously even though their finan-cial commitment is relatively small compared with that of the institutions. One team of managers insisted on bringing

managers massed on bringing their wives to a discussion meeting to meet the wives of the lead investors' team, Mr Smith said.

He forecast a revival of large public company buy-outs in 18 months to two years. Public company buy-outs have dried up in recent months because of the part of a reluctance on the part of banks to finance them and objection from the institutions that managers could exploit insider information to the detriment of other shareholders.

However, Mr Cob Stenham, non-executive chairman of bankers trust company, argued that no further protection for shareholders in public company buy-outs was needed.
All shareholders could call

BUY-OUTS

THEIR FUTURE

on the advice of independent financial advisers, he said. The prospects of greater rewards after a company buy-out actu-ally meant that the company's performance would improve. The risks facing the providers of lean finance to buy-outs were described by Mr Gordon Bonnyman, managing director of Charterhouse Development

Banks could only earn a fixed rate of interest on their investment while equity providers had the prospect of a very high rate of return, he said it did not take much to blow a buy-out deal off course. If a bank experienced only one failure on a portfolio of 10 deals this could wipe out its antire return, Mr Bonnyman said. The more intelligent banks also took up equity

stakes, he said. From the point of view of the managers, high borrowing levels could have a positive impact, according to Mr Martin Braisford, group managing director of Premier Brands, which stored a have at the property of the stored as have at the property of the stored as the s which staged a buy-out from Cadbury Schweppes in 1986. Mr Braisford blamed the problems encountered by some buy-outs on managers having prepared inaccurate business plaus or

having paid too high a price on the high level of borrowings. tive for operating managers who knew loans had to be repaid, he said. Managers

repaid, he said. Managers tended to regard equity by contrast as being cost free capital. Buy-out companies performed better than the average in their industry in the first three years after buy-out but after that time their performance was more ambiguous, and Drof Milo Weight directors. said Prof Mike Wright, director of Nottingham University's Centre for Management Buy-Out Research.

suy-Out Research.
Immediately after buy-out,
69 per cent of companies
improved their trading profits,
62 per cent introduced new
products and 48 per cent
improved their management of improved their management of their debtors, he said. Studies which had shown a decline in the performance of buy-outs after three years had involved only small numbers of compa-nies selected on a non random basis and must be treated with

cartion, he urged.
Mr Charles Peal, managing director of Legal & General Ventures, outlined a 10-point code for institutional investors in buy-outs. He urged investors to avoid deals where the advisers charged fees of more than 3

ers charged ness of more than 5 per cent.
Turning to the state of the buy-out market in Italy Mr Paolo Colonna, president of Schroder Associati, said deals were small and used little leverage compared with their counterparts in the UK and the TR

Most Italian buy-outs were from family companies and usually involved outside man-gers staging a buy in, he said.

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UK NEWS

Allied Dunbar pioneers resign

finalise his own new business

plans. Although this was "the

era of large companies", Mr Wilson said that niches existed

for smaller ventures that could

Mr Wilson said his departure

then involved in the formation of Hambro Life, now Allied

Dunbar, in 1970. This team then linked up

with Mr Wilson to orchestrate

Allied Dumbar's expansion in the 1970s and 1960s, taking it

through a direct sales force, employing salesmen under

sales agreements rather than as direct employees.

BAT is appointing Mr Brian Garraway, deputy chairman of BAT, to take over the role of

way, is forming a chairman's committee to assist him in run-

cutive chairman. Mr Garra-

By Richard Lapper and Eric Short

ALLIED DUNBAR, the UK's largest unit-linked life insurer, yesterday parted company with two of the men who pio-neered its rapid growth in the 1970s and 1980s.

Mr Mike Wilson, 46, and Sir Mark Weinberg, 59, the chief executive and non-executive chairman respectively, are to leave the company, which is part of the British American

Tobacco Group. Sir Mark's decision to resign as executive chairman in order to "pursue other options" pre-

ipitated the shake-up.

Mr Wilson said yesterday that "during the course of this year" he had developed "a burning desire" to start his own business and therefore falt unable to succeed Sir Mark as chairman. His resignation would be effective as of 1 January 1991, although he would act as a consultant to the company until the end of July 1991.

Sir Mark said yesterday that he intended to continue working in a "semi-executive" capacity in the financial services sector, but categorically denied that he had received an approach from Bardays Bank. He is prepared to consider offers of such work, however.

Mr Wilson said that he had

no intention of joining any rival company but had yet to

Lecturer focuses on misleading statistics

By Rachel Johnson, **Economics Staff**

TWO EYES joined together by a head measure economic activity much better than offi-cial statistics, Mr Norman had been extremely amicable. "There has been no ill-feeling at all," he added. McRae argued yesterday in the 21st Wincott Lecture in Lon-

Sir Mark, a South African lawyer, came into the life Mr McRae, who was for insurance industry in the early 1960s when together with Mr Sid Lipworth and Mr Joel many years deputy editor of the Recommist magazine, singled out the Soviet Union Joffe, he founded Abbey Life. Together with Mr Wilson, Sir Mark and his associates were as being the worst dispenser of erroneous information.

The World Bank and the

The World Bank and the International Monetary Fund colluded, he said. "All through the communist years they have published figures of communists gross national products they knew to be wrong." In future, statistical truth should be demanded, while arguments from official bodies that "they must only publish official figures" were "outte into the top five UK life compa-nies. Allied Dunbar began the practice of selling life policies

that "they must only publish official figures" were "quite wrong." Official statistics usually had no relevance to reality, he said.

He did not exempt international legal statistics from criticism. In Japan, he was supposed to believe that crime rates fell, even though a third of its population moved into towns during the industrial revolution.

Britain has entered recession, warn Chambers of Commerce

By Rachel Johnson, Economics Staff

THE UK has entered a deep recession which government figures were just barely beginning to record, the British Chambers of Commerce said

yesterday.
The chambers — locallybased trade organisations say the results of the latest economic survey showed "without any question" that business was suffering a "severe recession" in all areas apart from the north-east.

The government has never applied the word "recession" to current conditions, and has maintained that the economy maintained that the economy is slowing in response to tight monetary policies.

Industrialists have pleaded with the chancellor of the exchequer, Mr John Major, to lower interest rates, and complained that sterling has been locked into the exchange rate mechanism at a high rate, we king account the exchange rate. making export growth difficult.

Mr Major acknowledged their plight when he said in a speech last week that 1990 would be "uncomfortable" and that next year "would not be

easy".

The quarterly survey thought to be the biggest ever undertaken in the UK, inter-viewing 6,000 businesses in 12 regions – revealed that the drop in British manufacturers' weak domestic demand was "very worrying and unprece-

dented. While 8 per cent reported an increase in orders, 46 per cent reported a decrease leading to an unprecedented negative bal-ance of minus 18 per cent.

The recession, compounded by high interest rates and a strong pound, had also "obliterated" export growth. Although last month's trade figures were good, with exports higher and imports lower, the survey indicated that the trend will deteriorate as domestic demand diminishes.

Manufacturing exports had been subject to a "dramatic swing" with the balance reporting increased export orders sharply down in the

third quarter.

"The results are profoundly worrying," said BCC president Mr Miles Middleton. "Business is in a deep trough, with domestic and export business, employment and investment all hit"

"Relief may be a long time in coming and in the meantime both government and chambers of commerce must do all they can to help businesses to cope." The survey revealed that the recession was not, as most economists have believed, confined to manufacturing in

The service sector, which makes up two-thirds of the economy, was also in net decline on home orders. Every region except the north-east was shedding labour, espe-cially from large businesses. Growth in investment had "all but halted in the country as a

 A leading insolvency prac titioner yesterday warned that no UK company, from the big-gest to smallest, was safe from trouble or collapse in today's economic conditions, David

Waller writes.
Mr Christopher Morris of
Touche Ross, the UK's fifth largest accountancy firm, said that UK companies were vulnerable on the economy, the environment and fraud.

He warned that large financial institutions could easily be brought down by fraud, and that large industrial companies were vulnerable to environmental problems.

These factors, combined with

the state of the economy, made it likely that 1990 would see a new record of business fallures, topping the previous

peak in 1984, when 21,000 com-panies collapsed. Quarterly economic survey, £15, British Chambers of Commerce, Sovereign House, 212 Shaftesbury Avenue, London, Lex. Page 16

BRITAIN IN



Greenpeace to test new Water Act

Greenpeace is to take UK-based chemicals multinational
Albright & Wilson to court
in what it says will be the first of a series of prosecutions of UK chemical companies under

the 1989 Water Act. It is the first private prosecution of an industrial company under the act and will overthrow industry's assumption that legislation is weighted in its favour, said is weighted in its favour, sale.

Mr Tim Birch of Greenpeace,
the environmental group.

"This is just the beginning
of a process whereby we
intend to prosecute a whole
series of chemical companies
on the Mersey and the Tees,"
he said.

The case against

The case against Albright & Wilson, a subsidiary of US industrial company Tenneco that produces chemicals for detergents and toiletries, is based on samples of dischar into the Irish Sea from the company's Marchon plant in Whitehaven, Cumbris.

Business park to create new jobs

A business park is to open as part of Sunderland's new enterprise zone on a 79-acre site about three miles from

Nissan's car factory. By 1995 the park will provide 1.25m sq ft of industrial and commercial space and a hotel. It is expected to create about 5,000 jobs in the north-east of England, Nearly 50 acres of the park will have enterprise sone status, which was granted after the closure of Sunderland's shipyards nearly two years ago.

Northern UK avoids recession

More evidence that northern England is withstanding recessionary pressures better than before came with the results of the most orth-east and Cumbria.

The survey, which has more

More than a quarter of

Turtles books sell 2m copies

Teenage Mutant HeroTurtles. the anarchic pizza eaters from the US, have taken the children's book market in

Britain by storm. Since the beginning of eptember, the children's division of Harper Collins, has

Mr Peter Stafford, sales and marketing director of children's books at Harper Collins, said: "this is a

phenomenon the like of which has never been seen before in character merchandising." Courtaulds, GM

in joint venture Courtaulds Textiles and the Inland Fisher Guide division of General Motors are to set up a joint venture to develop new fabric manufacturing methods for the automotive

The company, to be based in Nottingham in the Midlands, will investigate new ways of producing seat covers for a GM mini-van.

Inner city policy criticised

Urban development corporations, the flagships of the government's inner city policy, are falling to deliver jobs and investment for the inner cities, according to a

recent report.
The Centre for Local Economic Strategies, a local authority think tank, says in that lack of accountability in UDC structures, detachment from the community and over-emphasis on property-led development has meant failure to deliver "the types of jobs and low-cost housing which inner city communities really

Lower inflation forecast for '90s

The UK is poised to reverse the high-inflation trend of the 1980s, according to Midland Montagu, the investment

At a London seminar on the prospects for UK inflation, Sir Kit McMahon, chairman and chief executive of Midia Bank which owns Midland Montagu, said the bank forecasts that the UK would achieve inflation of below 4 per cent in the 1990s. Midland Montagu's gilt-

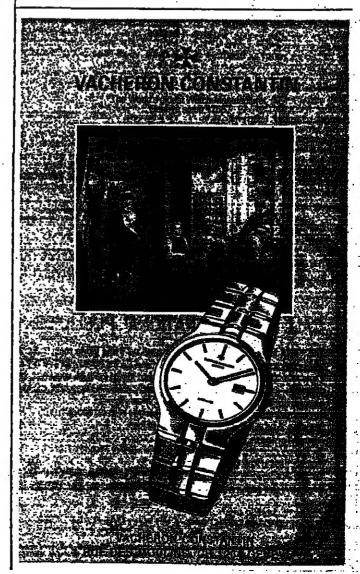
edged economics says pessimism over inflation has een overworked. A tendency to devalue the currency, wage militancy, and the



stimulating higher d had all fuelled past

Plans for new tube stations

Plans to build two new London. underground stations at Bermondsey and Southwark on the proposed Jubilee line extension to docklands have been approved by Mr Rofer





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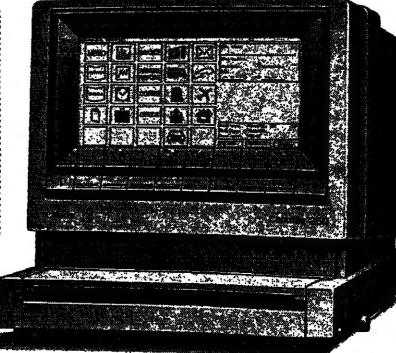
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BUSINESS AND THE ENVIRONMENT

he young environmen-tal activists who climbed over the fence of one of Norsk Hydro's main chemical plants in Norway in 1987 and found soil impregnated with mercury could not have imagined the full consequences of their actions. They set in motion a chain of events which has resulted in the publication today of one of the most thorough environmental self-examinations ever by a company in

The bad publicity which flowed from the activists' raid on the chlor-alkali works at Heroya was one of the many blows dealt at the time to the environmental reputation of Norsk Hydro, Norway's biggest noisk riyaro, norway's taggest industrial group. Smelter con-tamination of seafood in two fjords; pollution of groundwa-ter by ethylene dichloride; oil contamination beneath an ethviene plant; a large fire at a site making vinyl chloride monomer, the main raw mate-rial for PVC: these were some of the problems which jolted Norsk in its Norwegian base. In environmentally con-scious Norway, Norsk's top management was almost over-whelmed by the hostile reac-tion, as John Speirs, Norsk Hydro's UK managing director, explains: "The company had prided itself on being an environmentally responsible con-cern. So it was a hell of a shock to discover it wasn't as good as it had thought." Norsk's initially defensive reaction gave way to a resolu-tion to go on the offensive. Last year, the company pub-lished an environmental exam-ination of its Norwegian operations, which was warmly

reappraisal of the way in which industry organises its production in order to reduce pollution.

Unep, through its Industry and Environment Office in Paris, has launched its own cleaner production programme to persuade business to adopt greener methods. It urges a change in production operations rather than "bolt on" solutions such as pumps and filters which are added

as pumps and filters which are added to existing plant and machinery. Jacqueline Aloisi de Larderel,

director of the Industry and Environ-ment Office, says this involves looking at the entire life cycle of an

Turning over a new green leaf

David Thomas describes how Norsk Hydro took a critical look at its environmental practices

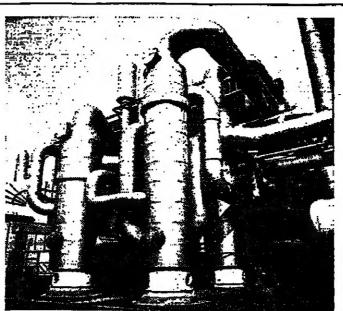
praised by the respected envi-ronmental newsletter ENDS Report: "In its detail and frankness, (ii) appears to be unique among European manufactur-

Speirs lobbied Norsk's head office for permission to be the first overseas subsidiary to follow suit. It was an initiative which did not meet with universal approval. "I had to persnade my colleagues in the UK that it was a good idea. There was some hesitation," he

After all, Norsk's £400m UK turnover and its 2,500-strong UK workforce depend on activtites of extreme environmental sensitivity: the manufacture of nitrogen-based fertilisers, PVC ad PVC compounds, aluminium fittings, as well as extensive fish farming activities in the Scottlah highlands. But what really gave Norsk UK's managers pause for thought was the proposal to follow its Norwegian parent in publish-ing the results of the audit. "Most businesses are quite comfortable about internal environmental audits, but are environmental audis, but are less happy about going public, including admitting that they're not perfect in all respects," Speirs acknowl-

edges. Norsk UK drew on two

sources of information in pre-paring its environmental audit. First, monthly internal envi-ronmental reports which Norsk's plant managers were already responsible for prepar-ing. Second, regular internal sectors and its which it had safety audits which it had launched in 1987 in a bid to cut accident rates by a half.
The result - Norsk UK's first public environmental report, published today - runs to 28 pages and gives much detail on each of the compa-ny's main sites in the UK.



Nitric acid plant at Hydro Fertilizers, Immingham

It will no doubt be easy for outsiders to pick holes in Norsk's efforts. Not all the information in the report is standardised: noise levels are quantified against maximum permissible levels at its magnesium plant in Chelmsford, Essex, for example, but not elsewhere. The sections on fish farming are sparser on numeri-cal data than other parts of the report. The text devoted to the benefits of PVC and synthetic

fertilisers reads, at times, a lit-tle like propaganda.

Yet these are minor caveats when set against the report's virtues. It gives clear data on the pollution performance of all Norsk's plants both over time and when measured against regulatory standards, showing, for example, a decline in nitrogen oxides released to the atmosphere at Norsk's fer-tiliser plant at Immingham on Humberside from 6 tonnes a day in 1985 to 2.6 tonnes a day last year. Norsk's report also makes a

first stab at a more sophisticated type of environmental analysis. It gives a rough "eco-balance" for its main products: the raw material and energy need to make them; and how the products are disposed, including the extent to which they can be recycled. But the single most impres-sive fact about Norsk's initiative is that the company both commissioned and published an independent assessment of

its own environmental conclusions. The environmental

ister visited six of Norsk's main UK sites. A summary of its findings is published at the back of Norsk's report. Lloyd's Register concluded

that Norsk's environmental performance is generally above average, but identified five areas where Norsk did not fully meet Lloyd's Register's own environmental standards. These include studies of how to minimise waste at Hydro's main fertiliser, PVC and magnesium operations; a further survey of air emissions at Hydro's PVC plant; and an investigation of how to dispose of the small quantities of fullers earth with traces of ammo-nium nitrate emitted from the

John Elkington, director of the environmental consultance SustainAbility which carries out environmental audits for companies, says Norsk has broken new ground in the UK by publishing the results of this independent audit of all its environmental activities. "It is light years ahead of what other companies in the sector are doing," Elkington maintains. Meanwhile, John Speirs is holding his breath to see whether his initiative backfires. The pessimistic part of him fears that green groups him fears that green groups will seize on the data in Norsk's report to target the company. The optimist in him says that opening up a company's performance to informed examination is the only way to encourage a rational debate about the environmental pressures on business.

UK Environmental Report. Norsk Hydro UK, Bridge House, 69 London Road, Twickenham, Middlesez TW1 1EE.

mental pressures on business.

Clothes take part in a vanishing act

Scientists at one of Europe's largest apparel companies are preparing a range of biodegradable cloth-

ing for sale in 1992. Steilmann, the privatelyowned German company, has commissioned fabric producers to look into the manufacture of pure wools, cottons, linens, cotton/viscoses and viscose/linens without using harmful effituents in the process.

Klaus Stellmann, the com-pany's owner, felt that clothing producers should contribute to a cleaner world. The project will cost him an estimated £3m by the time a range of biode-gradable blouses, skirts, suits and coats is launched.

Tests have been conducted only in laboratory conditions. only in laboratory conditions. But Harald Marxmeter, a chemist at Akzo, the Dutch multinational, who is working on the project, is adamant that the same principles would apply in natural conditions, although the break-down process would take longer.

In the pre-trials, thin pieces of fabric — some 100 per cent viscose and the rest viscose with resin (formaldehyde) cost-ing — were buried in buckets

ing - were buried in buckets of two substances. The first was a mixture of grass and wood; the second was soll with bacteria of the type naturally found, but in large quantities.

The pure viscose decom-posed completely within 14 days and the resin-treated fab ric took slightly longer. It was impossible to monitor, however, exactly how and when the fabric's tenacity changed in the controlled conditions of

high humidity at 30 deg C in which the tests took place. Both mixes performed equally well but it was decked to concentrate on soil (more common in the natural world) for the main experiment. This time an actual viscose/linen suit (70/30 per cent mix respectively) was cut into pieces and buried in buckets of soil in the same laboratory conditions buttons, foam shoulder pads and the polyamide backing on the suit all included.

The viscose/linen fabric, thicker than that used in the pre-trial, but unbleached and dyed with amino-acids currently believed to be of mini-mal harm to the environment. broke down within six weeks (The thicker the layers of fab-ric, the longer it takes for the soil bacteria to est them away.)

But the oil-based polyamide backing showed an almest complete resistance to blode-gradability— and hence was deemed to be non-blo-degrad-able. The foam shoulder pass and buttons also showed no loss of tennelty.

Steilmann's next step was to find a method of fusing the suit without using a polyester or polyamide backing. Calling on the technical help of Freudenberg, one of the biggest producers of non-wovens in Europe, he came up with a new

backing system.
Viscose itself was bound to
the suit outerlay using a process of needle punching rather
than a chamical process, but than a chemical process, but small amounts of glue were also used. (No glue is environmentally friendly.) Viscose pads will replace the non-biodegradable foam shoulder pads, but the buttons will have to be removed by the consumer before dumping.

A problem still remains concerning the non-biodegradability of the resin-bonded cotton sewing yarn. Stellmann thinks

sewing yarn. Stellmann thinks
European consumers are concarned enough about the environment to take off buttons by
hand and to pay the 4 to 5 per
cent extra for the environmentally friendly clothing.
Stellmann sees little possibility of return on his investment

ity of return on his investment in the short term despite the interest he says is already being shown by Otto Versand, the German mail-order house, and Marks and Spencer, the

and Marks and Spencer, the UK-based retailer.

In the UK, the experiments were greeted with accyticism. "Given the right conditions of humidity and temperature, celulose-based materials will biodegrade," says Cliff Marshall, a scientist at ICI, the British chemicals group. "But in 99 cases out of 100 this wouldn't happen in nature. If the conditions are slightly acidic or the soil is clay the bacteria can't soil is clay the bacteria can't grow enough — especially if the clothes are dumped in landfills with other junk as they probably would be."

According to Martin Taylor, chief executive of Courtaules Textiles, the British consumer has no interest at the mormant.

has no interest at the moment in environmentally-friendly clothing. Steilmann's retort is that anyone exporting to Germany will have to face up to issue, and quickly.

Karen Falconer

The haste to cut out waste

n 1989 it cost western Europe £16bn to dispose of solid waste of which 60 per cent was industrial refuse. By the end of the decade the cost is forecast to rise to £32bn and 75 per cent of such waste will be generated by industry.

Mostafa Tolba, executive director of the United Nations Environment Programme (Unep), has called for a reappraisal of the way in which industry controlled in industrial process and modifying it to reduce emissions to air, water and soil and to cut energy consumption

and raw materials.

The difficulty of obtaining accurate information on the subject has been a barrier to the spread of the best environmental practice. To tackle this Unep has founded a computerised information system based in Paris which is available to business. Known as the International Cleaner. Known as the International Cleaner Production Information Clearing-house (ICPIC), it was established in co-operation with a similar project of the US Environmental Protection Agency. There is no fee for the service and it is available 24 hours a day. Users plug in through their PCs.

The system contains details of environmental legislation in various

countries and case histories of the environmental policies which companies have drawn up to tackle their problems. There is a directory of contacts and a bibliography of hundreds of documents on clean technology.

Donald Huisingh, professor of environmental sciences at Erasmus University

romental sciences at Erasmus University, Rotterdam, cites several examples of clean technology in a report on cleaner production.

In Sweden a team at the University of Lund initiated a project to reduce waste at seven industrial companies in Landstrona, A waste reduction and its choract and approximate and the contraction of the cont audit showed numerous waste and emission problems at one company making electrical light fixtures.

In coating the fittings about 200 tonnes of solvent were released sunn-ally and an unknown amount of haz-

ardous waste residues came from the paint. After the audit the company changed from solvent-based paints to 95 per cent powder paints. Under the old system painting cost SKr4.3m (£400,000) a year. The new method reduced this to SK2.4m by cutting out paint thinner and reducing costs of waste disposal.

Another example came from a Nor-wegian pulp and paper firm which was told by the Norwegian Environmental Protection Agency that it must haive emissions of polluting materials, mainly cellulose.

The company was considering installing a waste treatment plant at a cost of NKr40m (£3.5m) which would have reduced pollution by 40 per cent. Instead it was persuaded to introduce a waste reduction programme throughout its operations and bleaching was changed to a chlo-rine-free system. At a cost of about NKr2.7m it reduced emissions by 60 per cent. Water usage was also reduced 60 per cent and energy con-sumption 52 per cent. Using similar concepts consider-

Using similar concepts considerable improvements in waste reduction have been made by ICI in the UK. In developing agrochemicals, pharmaceuticals and colorants the concept of the "environmental load factor" has been introduced. This focuses on the need to reduce the weight of raw materials, solvents, catalysis and other chemicals which make up the final product.

John Hunt

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For more information about ICPIC contact the Director, Industry and Environment Office, United Nations Environment Programme, 39-43 qual André Citroen, 75739 Paris, France







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a day. You have a friend in Madrid now. WARM TO THE EXPERIENCE

sinor Sacilor, not long ago the lamest and most heavily subsidised duck of the two state owned companies that merged to form what is

now the world's second largest steelmaker were popularly seen as being among Europe's most intractable industrial and political mightinares. They had been set confusingly different targets by successive govern-ments, were uncompetitive, over-manned, heavily subsidised and had smashed the reputations of a sad line of politi-

cally appointed managers.
When France's last rightwing government broke with
tradition and in 1986 hirsd Francis Mer, a professional manager with no political links, to engineer a turnround for the steel industry, nobody gave him much of chance. Today, he has reason to be one of the public sector's most

relaxed managers. Mer, former chairman of Pont-à-Mousson, the pipe making subsidiary of the Saint-Gobsin glass group, is still same and in the same job. And Usinor Sacilor, once a laggard in the productivity league, is now in the same range as Japanese, British and west German competitors measured in man-hours per tunne and has staged a breathtaking FFr 8.8bn round of acquisitions

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over the past two years.
"We have done what we thought was necessary and possible. In the end, the state has understood that it does not help businesses reorganise by interfering in them. Better to leave managers to manage their problems," says Mer. Usinor Sacilor's experiences

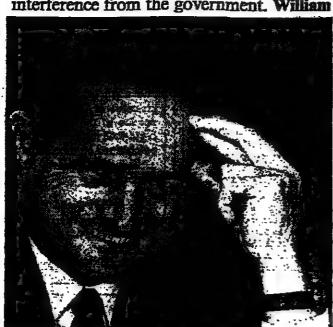
parallels that of several other big European steelmakers as they adjust to the fiercer com-petition caused by phasing out steel production quetas two years ago. However, Usinor Sacilor started later than its British and German counterparts and has also been more aggressive than they have on the takeover trail.

Acquisitions include those of Saarstahl, a pearl of the West German steel industry, Jones & Laughlin, the US's second largest stainless steel maker, and Edgeomb, one of America's biggest independent steel mer-charits. It has also bought a hig minority stake in ASD, Britain's second largest steel distributor. All this has left it with 55 per cent of its FFr 97bn. France last year, making it one

Usinor Sacilor

the French state sector, liass come through a long struggle to make itself as competitive as any in the steel indinsiry. As little as four wears and

The state-owned steel group has been turned round by a management that, unusually, enjoyed minimum interference from the government. William Dawkins examines the background to this achievement



decade, helped by minimum

cally liberal Socialist govern-ment. The rest is due to the

underlying efficiency gains from a heavy industrial investment programme and an internal effort to encourage efficiency in the contract of the

ciency through training and better job flexibility. Yet even after all these changes, Usinor Sacilor is not

quite like other steel makers.

The record FFr 18.7hm it has spent on takeovers and invest-

ment in more efficient plant over the past two years has left

it with debts amounting to 84

per cent of shareholders funds. This is higher gearing than that of private competitors, but

the French group has less free-dom than they have to raise

It cannot call on the French

overnment because of severe

new equity.

of Burope's most internationally diversified steelmakers. Usinor Sacilor produced its first profit for 14 years in 1968 and in 1889 paid its share-holder, the government, its first dividend for 16 years. Cynics point out that the dividend, FFr 557m gross, is a small pro-portion of net profits compared with the amount privatelyowned British Steel or Hoogovens of the Netherlands paid in the same year. It is also chick-enfeed compared with the FFr 100bz in various forms of state and regional aid pumped into the steel industry in the decade before Mer's arrival.

Mer estimates that roughly a third of the improvement is attributable to the three-year run of growth enjoyed by the steel industry generally. Utilnor Sacilor has been helped by the fact that more than half its sales are in what has been the most profitable area of all — flat products. These include hot rolled colls for the suromotive and white goods indus-tries, until recently the industry's fastest-growing

Another third came automatically from more than halving the French workforce from 150,000 to 60,000 byer the past

Francis Mer (left): Beller to leave managers to mesage,

ault hi cars and Rhône Poulenc in chemicals, with much higher debts then their private

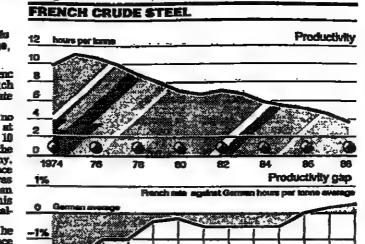
That is why Mer makes no ecret of the fact that — st least some time in the next 10 years - he would like all the This is hardly a surprise since his original job description was to groom Usinor Sacilor for an eventual flotation. But this was put on ice when the Socialists came to power in 1968.

But for the time being, he has to seek a fine balance

between expansion and cau-tion, which for the present means Usinor Sacilor cannot afford to go on making acquisi-tions at the old pace. The question is whether it is more worthwhile to spend money on strengthening oneself industri-ally and commercially or to spend the same cash on debt reduction...Our broad conviction is to go for industrial and commercial strength, rather than to play the single card of debt reduction," adds Mer.

Usinor Sacilor's acquisition policy has followed three strands: to stick to agreed bids so as to limit costs and management complications; to buy a higger presence downstream in processing, distribution and stockholding — a trend also followed by British Steel and to expand in higher val-ue-added products like stain-less and coated steels. Its takeover of distributors in the US, France, Italy and Britain mean that Usinor Sacilor now controls the distribution of around 30 per cent of its output, up from 20 per cent before. "Buying distributors allows

udget restraints and the administration's understandus to increase market share. It means delivery periods are able unwillingness to give yet more special treatment to shorter and we can conform steel. But neither can Usinor Sacilor call on the public more exactly to customers' specifications," says Philippe specifications, says runippe Choppin de Janvry, director of stainless steel and special flat products. He estimates that direct orders of flat products equity markets because of resident Mitterrand's dictum against further nationalisation and privatisation. This restraint has left several other big state companies, like Renfrom Usinor Sactor plants take two months to process, as



Sacilor got right early in its restructuring when it decided to keep such a large exposure

The loss of 90,000 jobs — mainly in the past five years — met fierce union resistance in the early 1980s, which has since dwindled. This is partly

became Ushor Serilor and the inxury of being able to learn from British Steel's earlier

experience in reducing its workforce. Usinor Sacilor

partly modeled its own

armoury of job creation and early retirement schemes on

what British Steel had done for

its departing workforce.

However, the decline of the French Communist Party and the fragmentation of the trade union movement — parallel

with the UK — has also helped.
Jean-Claude Georges-François,
responsible for social affairs,
and one of the two directors

that Mer brought with him from Pont à Mousson, reckons the company still needs to lose around 1,000 jobs annually over the next 10 years —

mostly from natural wastage.

Another important part of the transformation of Usinor

Sacilor has been the attempt to persuade its own staff that profit matters more than out-

to flat products.

against the 48 hours that cusomers can expect for deliveries from merchants. This allows the group to expand sales with very little invest-ment, beyond the working cap-ital tied up in the stocks held

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by distributors, adds Mer. Usinor Sacilor's takeover of J&L was driven by a different reason. The French company reason. The French company needed a big foothold inside the US market where imports are still limited by a voluntary restraint agreement with the European Community. Until the J&L deal last March, Usinor Sacilor sold only in terms into the JS cert of its tonnes into the US out of its 28m formes annual production. But more important, the deal ints stainless steel from 15 per cent to 20 per cent of group turnover — and a higher share of profits — at a time when the outlook for more basic steel products is clouded by declinate demand from the care and

ing demand from the car and construction industries. Chop-pin de Janvry is convinced that the demand for stainless steel will hald up better than that for humbler products, because it requires less mainte-nance than cheaper steels and so saves customers' costs in the long run. It is the same kind of market bet that Usinor

put. That was already chang-ing by the time of the merger, in response to the emergence of heavy overcapacity in the European steel industry and preneurial values across the French state sector.

Usinor Sacilor has tried to encourage the process by boosting the training budget – to FFr 500m this year, more than 5 per cent of the salary hill - and making it easier for blue-collar workers to seek promotion. Unusually for France, the group has also introduced an element of performance re-lated pay, though this takes a much smaller share of the average pay packet than at British Steel and Nippon Steel

"Traditionally, our organisa-tion has been along military lines in that we simply bired people to do jobs. Now we are trying to assess people more on their individual powers, to adapt the organisation to the man rather than the man to the organisation," adds Carrees Franceis

Georges-François.

This flexibility is already in place at management level, where, for example, the new deputy finance director used to he commercial director of Solies, a flat products subsidiery, a change of job which would have been harder five years ago. For the first time it is beginning to happen at factory level with a system whereby workers can apply to be

trained for a more senior job. The aim is to encourage staff to acquire wider skills than the traditional engineer who hardly needed to speak to snother human being during working hours. "Some engineers spend 90 per cent of their day sitting at a machine. They don't see a need to talk to colleagues so they have no idea of the complexity of the business. Somebody like that is incape-ble of handling market change, says Georges-Fran-

cois.
This attempt to break down the old divisions between jobs was first introduced three years ago and is now being established in around half of Usinor Sacilor's French operations. "It's costly in terms of extra training, but extremely effective," says

Georges-François.
Only the next downturn will prove whether Usinor Sacilor has made the right judgment between acquisition and finan-cial prudence, or whether it has fetten off more than it can chew, Mer refuses to offer any predictions, beyond the fact that the restructuring of the European steel industry is far

BA flies into consultancy By Paul Abrahams

BRITISH Airways, the image of which has changed over the last ten years from "bloody awful" to its - admittedly self-proclaimed - title of "the world's favourite airline", is setting up a management con-sultancy division. Its aim is to belp companies, both within and outside civil aviation, to create a similar transformation in their fortunes. Brian Robson, head of the

new division - Speedwing Consulting — explains that in the past a large number of departments at BA used to be approached by outside compa-nies asking for advice. The various departments used to give advice informally and then suggest that the caller contact external consultants.

Speedwing intends to formalise the process of giving advice by offering services in two main areas: the implementation of a culture change, particularly in the sphere of customer service; and the effective use of information technology. Robson says that creating a change in values and behav-iour is not simply a question of telling employees to focus on customer service. He explains that a new system of manage-ment, geared towards the indi-vidual company's require-

ments, needs to be implemented and followed through if it is to be effective. He says that it might include changes in employees' targets and remuneration, varying the selection employees for certain vacancies and a fundamental reassessment of the company's internal communications style. Speedwing's other main area of expertise - the effective use of information technology is, according to Robson, become

ing increasingly vital, but is seldom properly managed. Speedwing aims to tackle the problem in two ways. First, by demonstrating to non-specialist managers how information technology can help them make investment decisions. And second by explaining to IT managers how to provide the services that internal departments actually need. Robson explains that general managers and information technology managers often find they speak mutually incomprehensible

Speedwing has already had discussions with some airlines as well as a number of poten-

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Corkscrew advance was obvious

HALLEN COMPANY AND ANOTHER V BRABANTIA (UK) LTD Court of Appeal: (Lord Justice Slade and Lord Justice Taylor): October 17 1990

A PATENTED invention claim is invalid as having been 'obvious" if, at the relevant priority date, it would have been a technically or practi-cally obvious step for a skilled but uninventive technician to take to overcome problems in a design, irrespective of com-mercial consequences.

The Court of Appeal so held when dismissing an appeal by the plaintiffs, Hallen Company and its wholly owned subsid-iary, Hallen Co Ltd. from Mr Justice Aldous's decision that their claim to an invention used by the defendant, Braban-tia (UK) Ltd, was invalid. Brabantia did not appeal against the judge's decision that other claims by Hallen were valid

LORD JUSTICE SLADE giving the judgment of the court said that Hallen were patentees and manufacturers of corkscrews marketed in the UK and els where under the name "Screw-pull". Brabantia manufactured and supplied household goods, and distributed them in the

The Screwpull patent was filed on July 9 1979. It claimed priority from a US application filed on July 17 1978. That priority date was the relevant date for consideration of its

On March 26 1987 Hallan issued proceedings against Bra-bantia. The issues before Mr Justice Aldous were infringement and the validity of the

Corkscrews had been known for centuries. Most modern products were essentially updated versions of Victorian designs. Those which had their origin in the 19th century were the "twin-lever" type and the

By the late 1970s not only had the self-puller been widely known for many years, but the properties of a friction reducthylene (PTFE) had been part of common general knowledge, at least by about 1971.

Hallens' alleged invention comprised the application of a friction-reducing material to the helix of a self-puller. In

practice that was found not attractive to make. only to facilitate insertion, but also to produce a striking improvement in extraction. On the evidence Hallen had been first in the field to market a corkscrew which combined

those features. Hallen alleged infringement of its invention claims, including claim 1, "a corkscrew comprising a helical body and an outer layer of friction-reducing

Brabantia contended the invention was not patentable as it was "obvious"

An invention was not patentable as involving an inventive step unless it was "obvious to a person skilled in the art having regard to any matter which forms part of the state of the (section 3, Patents

Act 1977). "State of the art" was defined as comprising "all matter... which has at any time before the priority date... been made available to the public... by written or oral description, by use or in the public and th any other way" (section 2(2)). At the trial Brabantia relied on seven different disclosures

as forming the state of the art, including US and UK patents. Having set out the prior art relied on by Brabantia, the judge had to put himself in the position of a man skilled in the art at priority date in 1978, such a man being deemed to have the common general knowledge of the art.

He found that self-pullers were well-known to those interested in corkscrews and formed part of the common general knowledge at priority

He found that it was not part of the common general know-ledge that corkscrews were coated with friction-reducing material such as PTFE. But he also found that PTFE had been available for many years, that by 1971 its friction-reducing qualities were very widely known; and that any skilled man who wished to coat the helix of a corkscrew with a friction-reducing material rould at that time have known of and tried PTFE and would have been able with ease to find a company to do it for

He found that in 1978 it was not obvious to UK corkscrew manufacturers to manufacture and market a self-puller with its helix conted with PIFE. He believed manufacturers would have thought such devices

On the other hand, the judge also found as a fact that, to the notional skilled man, if he

wished to market an improved self-puller, it was obvious to coat the helix with friction-reducing material to aid penetration, and that PIFE would be the substance of choice. He said that "obvious" in section 3 was directed to whether or not an advance was

chnically or practically obvious and not to whether it was commercially obvious. He concluded that claim 1 and another claim were invalid on grounds of obviousness, but that other claims were not

He made findings of partial invalidity. Hallen appealed.

Mr Watson for Hallen submitted that the judge was wrong in law as to the proper test of obviousness. He submitted that to dismiss as irrelevant the commercial non-obviousness of an alleged invention, was unsupported by authority.

The proper test, he submit-ted, was to ask whether a man skilled in the art "would" take the progressive step in ques-tion (the coating of the helix on a self-puller with friction-reducing material).

In reported cases the ques-tion was whether it was obvi-ous that a skilled man "should", or "could" make the invention. Sometimes also The "could" test was a mini-

mum condition that must be satisfied on the facts before obviousness could be established. The proper question depended on the facts of each case. For the purpose of testing obviousness one could not assume that the skilled man simply made technical tries

for the sake of so doing.

The evidence showed clearly that at least up to 1978 the perfect corkscrew had not yet been invented and there was a continuing search for improve-

The court had to assume the mantle of the normally skilled but unimaginative address the art at the priority date and to impute to him what was, at that date, common general knowledge in the art in ques-tion (see Windsufing Interna-tional [1985] RPC 59, 73, 74).

As at 1978 any skilled man, even an unimaginative skilled man, concerned with the design of corkscrews, would have been conscious of two problems, namely how to facili-tate (a) insertion of the screw

into the cork, and (b) extraction of the cork from the bot-

If the plea of obviousne was to succeed, the court had to be satisfied that it would have appeared to the hypothetical technician, skilled in the art but lacking in inventive capacity, worthwhile to coat the heltz of a self-pulling corkscrew with a friction-reducing material for purpose (a) or purpose (b) or both.

He was not to be expected to take steps or try processes which he would not regard as worthwhile. "Worthwhile" meant worthwhile as a possible means of achieving or ass in practice the objective he had

The hypothetical technician was not taken as applying his mind to the commercial consequences which might follow if the step or process in question were found in practice to achieve or assist the objective achieve or assist the which he had in view.

As Lord Justice Oliver said in Windsurfing, "what has to be determined is whether what is now claimed as invention would have been obvious not whether it would have appeared commercially worth-while to exploit it."

"Obvious" in section 3 was not directed to whether an advance was "commercially

Mr Watson submitted that in any event the alleged invention was not on the evidence technically or practically obvi-

The evidence showed that as at 1978 (a) there was scope for significant improvement of the ease of penetration by all corkscrews, and (b) such improvement could be achiev applying a PTFE coating to the screw of any corkscrew.

The judge held that on the evidence it was obvious to apply PTFE to any corkscrew.
The court agreed. Once the idea of coating a corkscrew with PTFE was known to improve penetration by one type of corkscrew, it was self-evident that it would improve penetration by any

The appeal was dismiss

For Hallen: Antony Watson QC and Guy Burkill (Simmons & For Brahantia: Robin Jacob QC and Robin Miller (Bristons

Rachel Davies

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COMPANY ANNOUNCEMENT

ANGLO AMERICAN GOLD INVESTMENT COMPANY LIMITED reported in the Republic of South Airles

Registration No. 35 19084 96 PROPOSED RIGHTS OFFER TO MEMBERS

Further to the circular to members dated 28 September 1990, members are advised that all the resolutions proposed at the general meeting of the company held on 22 October 1990 were duly passed. Accordingly, as indicated in a press release issued subsequent to the meeting the company is proceeding with a rights offer of S ordinary shares to raise R505 000 000.

Members registered at the close of business on 26 October 1990 (i.e. the record date previously specified) will be offered the right to subscribe for a total of 2195201 S ordinary shares of R1 each at a price of R230.00 per share (South Airican currency) in the ratio of 10 such 5 ordinary shares for every 100 ordinary shares held at the record date. As previously explained, those S ordinary shares which are subscribed for by persons other than Anglo American Corporation of South Africa Limited (AAC) and its wholly-owned subsidiary companies, will be exchanged for ordinary shares held by AAC at no additional cost to

The Johannesburg Stock Exchange (ISE) and The international Stock Exchange of the United Kingdom and the Republic of Ireland Limited (ISE) have, subject to the registration by the respective registrars of companies of the rights offer documents, granted a listing and permission to deal in terms of rule 535.4a respectively, for the renounceable (nil-paid) letters of allocation to be issued pursuant to the rights offer from Monday, 29 October 1990 to Wednesday, 21 November 1990. The ordinary shares to be transferred to subscribers by AAC are already listed.

Salient dates Record date for rights offer

Registers closed from to (inclusive) Ordinary shares listed ex-rights and listing of letters of allocation commences on ISE and

dealings permitted on the ISE. Last day for dealing in letters of allocation on the ISE and ISE Last day for splitting letters of

Last day for splitting letters of allocation in Johannesburg

First day for dealing in ordinary shares on the ISE and ISE Rights offer closes 14:30

Postal acceptances despatched on or before 23 November 1990 will be accepted until 14:30 on

Ordinary share certificates posted Monday, 3 December The letters of allocation and the circular giving full details of the rights offer will be posted to Amgold shareholders on Friday, 2 November 1990. A specimen copy of the rights offer circular will be available for inspection during business hours from 26 October 1990 at the London office and the offices of the company's transfer secretaries in Johannesburg - Consolidated Share Registrars Limited. First Floor, Edura, 40 Commissioner Street, Johannesburg.

Head Office: 44 Main Street Johannesburg 2001 London Office: 40 Holborn Viaduct **GGG**

Friday, 26 October

Saturday, 27 October Saturday, 3 November

Monday, 29 October

Wednesday, 21 November

Wednesday, 21 November

Thursday, 22 November

Thursday, 22 November

Wednesday, 28 November

Friday, 23 November

24 October 1990, Johannesburg

LEGAL NOTICES

To Dennis Jones formerly of 112a Blagreaves, Littleover, Derby and formerly of El Casis Andaluz, Parcela 376, Estapona, Malaga, Spain.

TAKE NOTICE that an action has been commenced against you in the High Court of Justice, Queen's Bench Division, 1990 N No. 2305, by National Westminster Bank PLC, in which the Plaintiff's claim is for £2,168,867.74, together with interest from the date of issue (21st September 1990) to the date of Judgment or sooner payment at a daily rate of

And that it has been ordered that service of the Writ of Summons in the said action on you be effected by this advertisement.

AND FURTHER TAKE NOTICE that you must within twenty one days from the publication of this advertisement, inclusive of the day of such publication, acknowledge service of the said Writ of Summons by completing a prescribed form of Acknowledgement of Service which may be obtained on request from the solicitors whose name and address appear below, otherwise Judgment may be entered against you.

Mosara Wilde Sapte of King's Cross House, 200 Pentonville Road, Landon N.1 9NL

Dated 24th Ocolber 1990.

(Ref: AXS/189987)

Plaintiff's Solicitors

To Dennis Jones formerly of 112a Blagreaves, Littleover, Derby and formerly of El Oasis Andaluz, Parcela 376, Estapona, Malaga, Spain

TAKE NOTICE that an action has been commenced against you in the High Court of Justice, Chancery Division, CH 1990 N No.9500 by National Westminster Bank PLC, in which the Plaintiff's claim is for an Order for sale of shares charged to it by you in Seafield PLC and in Hazlewood Foods PLC.

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Messrs Wilde Sapta of King's Cross House, 200 Pentonville Road, London N1 9NL

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هى التهيل

you're still not sure who's

expressing it, or why?
Inoffensiveness and good
taste rule. Everything is
awfully British. The movement

contains some gestures, con-tractions, and angular posi-tions, like Martha Graham's -

but not, of course, too much so. Legs are often elegantly turned

out - though not, of course, too

out - though not, of course, too emphatically. There are elements of jazz fluency and rhythmic surprise in the phrasing - nothing too extravagant, mind you. The eight dancers are equally adequate. The choreography renders them uniformly unmemorable. The music, which is live jazz topped up with electronic keyboard and corridors of time responsed times the corresponding times to the corresponding times t

topped up with executing key-board and corridors-of-time res-onance, is modishly moody stuff from Trevor Jones's sound track for the Alan Par-ker film, Angel Heart, as arranged and supplemented by Stephanie Nunn. Tim Hatley's decore to a large matel. I frame.

decor is a large metal frame-work that the cast reshape for

work that the cast reample for each episode. When we see that it's a jail or a wall, we're grateful. But much of the time it simply adds to the choreog-

it's depressing to write in these terms, for A Flaming Desire launches Walsh's new

regime as Extemporary's artis-tic director. Monday's first night won some cheers, and

it's possible that Walsh's

choice of music, subject mat-ter, and movement idiom will

find supporters. But it made me itch to get back to any

other version of Faust, and to

see these dancers given greater challenges.

Alastair Macaulay

raphy's obscurities.

TELEVISION

The serial's serious debt to society

on concert pli wing to the shame-fully offhand attitude broadcasting administrators in the 1960s and '70s, many seminal television programmes have been lost forever. From David Mercer plays to Jule Box Jury, from Till Death Us Do Part to Dixon Of Dock Green, great swathes of material were junked or wiped and will never be available to posterity. However, lobbyists led by the British Film Institute have finally persuaded the Government to accept the idea of a national television archive and proposbeen lost forever. From David television archive and propos-als will appear in the new broadcasting act. So, with luck, future generations will at least be able to see anything of sig-nificance from 1990 onwards.

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The Carlotte

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When our grandchildren, or when our grandchildren, or our great grandchildren, come to shoot their PhDs in 2050 AD, and they go to the archive to select clips, they should realise that although they may find many of the facts they want in news, current affairs and docu-mentary programmes, if the zeitgelst is what they are after then they will need to turn to zeitgeist is what they are after then they will need to turn to the drama serials. Nothing cap-tures the spirit of the times with quite such accuracy and vividness (nor, judging by the effect of watching The Quater-mass Experiment or the surviv-ing Dixon episodes today, with such poignancy) as contempo-rary serial drama. The second secon

Watching a black police car Watching a black police car came round a corner on two wheels and roar down a suburban street, with the little oval "Wolseley" sign on its bonnet lit up in the dusk, and its bell ringing as it passes a parked car — a Ford Anglia, a Morris Oxford — every 50 yants or so, you remember with a pang what a different world we lived in, such a short time ago. Of course the makers of that programme could hardly know at gramme could hardly know at the time that it would be the

Take a singer, a congwriter or a lyricist of note, wrap the firment of books around the finest of their works and you

can generally guarantee some sort of success. At least one element in that notoriously

tricky discipline, the musical, is tried and trusted. Clarke Peters' tribute to the

black music man Louis Jordan refreshingly forsakes the usual blopic formula for out-and-out

himself confronted, genieliks, by Five Guys Named Mos — a quintet of sassy showman, whose advice, tangential as it is to Nomax's life crisis, is fired direct from the Jordan

The choice of subject is inspired, since Jordan is

one of those figures who

casts a shadow over the music

of the 20th century without

one knowing exactly whose it is. Born in Arkansas in 1908, he was an all-rounder

responsible for a stream

of hits from the 30s onwards, which earned him a place in the pantheon of rhythm and

bhies, lauded by James Brown as well as Bill Haley and

Chuck Berry.
He has left his mark or them all, but despite his

seminal influence, preferred to regard himself simply as an

entertainer. So it is only right and proper that Five Guys is simply entertainment – albeit framed by such heavyweights as "Is You Is Or

Is You Aint" or "What's the

THEATRE ROYAL, STRATFORD EAST

siren, and those awesome park-ing spaces which would date the work so evocatively.

Similarly we cannot say for sure today what it will be about Twin Peaks, which began last night on BBC2, that will make it seem to our grandchildren to be so very much a product of its time, though it will probably not be those elements which seem so obvious to us. This is the serial made by David Lynch, director of such cult cinema successes as such cult cinema successes as Blue Valuet and Wild At Haurt who co-wrote the scripts with Hill Street Blues writer Mark Frost and then directed.

Last night's 90-minute pilot plus the first seven episodes tell of the investigation by FRI agent Dale Cooper of the murder of beautiful 17-year-old Laura Palmer in the little backwood Twin Peaks. In the US the series was taken we woods town of Twin Pears. In the US the series was taken up with passionate enthusiasm by the chattering classes who saw it, seemingly, as a parody of such works as Dallas and Peyton Place. They revelled, moreover, in Lynch's off-the-wall humour and his interest in the sexy and the macaine. Perhaps the series will have the series will have the series. series will have the same sort of success here, though I shall be surprised if it attracts more than 25m viewers. (Por-trait Of A Marriage, also on BBC2, began with 5m and fell

steadily to 3m).

There are certainly pleasures to be had. Thanks to Lynch's lighting, which with its appearance of artificial light outdoors makes the whole of America look like an Edward Hopper painting, the screen is always interesting to watch. The acting is better than you would expect from *Dynasty* or *Falcon Crest*. Best of all, the humour is often built into the charac-ter, notably that of FBI man Cooper, a modern Sherlock Holmes whose powers of obser-vation and deduction astound

Five Guys Named Moe

the yokels. "Looks like a Hog to me!" he exclaims, freezing frame on the video taken at the pionic on the day of Laura's death and identifying the make of motorcycle (Hog-Harley) reflected in her eyeball.

However, though this may certainly be a parody it is not, in social terms, pushed to the point of farce as were Mary Hartman, Mary Hartman and Soap. On the contrary, although Twin Peaks has fun at the expense of the Dallas type series it is actually more, not less, realistic. In Tuoin not less, realistic. In Twin Peaks the garage man is having an affair with the lady at the diner, Laura has been dating at least two boys and having an affair with the psychiatrist, Leo is a wife beater, half the population snorts cocaine, there is a plot to raze the sawmill and claim the insurance, local girls dabble in prostitution at One Eyed Jack's, and even the sheriff is carrying on with a Japanese widow.

with a Japanese widow.

Listed like that it may sound like the heaping of Pelion upon Ossa and yet, judging by what you bear from friends and read in the press, it is not such an inaccurate picture of what hap-pens, albeit away from the pubic gaze, in small town America today. Even Nadine with the black eye patch, who devotes her life to perfecting the totally silent curtain rail, is less far fetched than appearances seem to suggest: the world is full of people with quietly desperate obsessions contained behind

closed doors Given this tendency for television's contemporary drama vision's contemporary drama serials to convey the true spirit of the times, what I find most interesting and occasionally depressing is the anthusiasm today for combining realism with extreme non-realism which sometimes topples right over into a particularly fey sort of mysticism. Long before tele-vision there was, of course,

sort of thing; such a combina-tion lies at the very heart of A Midsummer Night's Dream. So far as today's television dra-mas are concerned, it should, perhaps, begin to wary us at the point where it seems to be taking the place once occupied by religious belief. In other words, at the point where it begins to look remarkably similar to astrology and the other bits of supernatural mumbo jumbo which otherwise same and rational people now seem so ready to take into their

It may not be particularly important when the non-realism takes the form of wishful thinking as in the bankingand-bonking series Capital City which has cleverly de-yuppilied itself for the recession. There is no longer a Porsche in
sight, Sirkka is riding a bike,
the new head dealer is not simply a woman but one who
simultaneously represents simultaneously represents umpteen ethnic minorities (Sylvia Roux Teng, no less) and all across the dealing floor they are going on strike against the wicked damping of toxic waste by a client com-

Not quite the way life pans out at the average merchant bank? No, but probably no more innealistic than BECL's saga of Clydeside low life, You Cheatin' Heart, which would have us believe that Glasgow cabs are driven by beautiful young women who spend their time on the radio delivering witty aphorisms at a speed which would baffle Oscar Wilde, and that Glasgow ham-burger joints employ wistful burger joints employ wistrolifemale country-and-western groups whose songs are heard from beginning to end in respectful silence. The significant point in the work of writer John Byrne is his realisation that whatever the PR men may say about Glasgow



Capturing the spirit of the times? Kyle MacLachlan and Michale Ontkean in 'Twin Peaks'

eing "the kulcher kapital" of Europe, for most young Glas-wegians the cultural capital of the world lies nearer to Mem-

phis or New York.
The series where we should at least note what is going on are those such as Centrepoint on Channel 4 and Twin Peaks on Channel 4 and Twin Peaks itself, in which we are invited to treat telepathy, dreams, ghosts, and a lot of the other occult baggage brought down from the attic by hippies in the 1960s, as though it were just as respectable, just as useful, and just as dependable as rational thought. In the case of Cantrepoint it may turn out that there are good concrete explanations for all the oaky-spooky nations for all the ooky-spooky stuff. However, having watched the first eight parts of

Twin Peaks I fear that Lynch may be a true child of the Star Wars age ("Let the force be with you" and all that atryfairy guff) and that he is perfectly happy to have his hero rely upon dreams for his deductions.

It is entertaining enough and many would argue that man cannot live by bread alone and that all drama benefits from a metaphysical dimen-sion. Nevertheless, I suspect that the more level headed

Christopher Dunkley

Stand up America!

QUEENS THEATRE

strangest London first night in a long while. Invited for 8.00pm, we found that Star up America! had been postponed till 8.30. The programmes had still not come; neither, it seemed, had

the comics.

Finally the programmes arrived and the show got under way at around 8.40, and with a British stand-up comic, not listed in the credits and called something like Jacky Deeda coming on first. He said that most of his jokes had been hased on Kuwait, but that something had.

happened. Pur a moment, one thought he was serious; the Americans had finally invaded Iraq and the comics with the aircraft carrying the programmes, to entertain the troops in case they're not home by Christmas.

No need to worry. Shortly after 9,00pm one of the Americans appeared. This was Roger Kabler, who takes off American movie and television stars. He does Frank Sinatra singing from Phanium of the Opera broadly to the tone of "Strangers in the Night" and the Robert de Niro comedy show, swing back where it which seems largely to consist of the line "How yer doing?"

I think that it was Kabler, though it may have been the next one — Billiam.

Coronel — who said that he thought the show opened next week. Certainly it was Coronel who asked what the doormen's union does when toormen's union does when it goes on strike. They just stand in front of your door. Also, "Is it wrong to smoke when you're on a bicycle in a health club?" "I just pretend I'm going down hill."

The Gulf is plainly on everyone's mind. The British comic says that Mrs Thatcher started it off by going to elainki and getting th Finns involved. One of the Americans says that they just need some kind of show of force that works. "We sent 24,000 troops into Panama (or was it Grenada?) and Noriega drove himself to the Pope's house". Maybe the tension is getting them

Possibly, too, Monday night was an aberration. Stand up Americal is due to run at the Queens for six weeks with the comics changing every Monday if they get the dates right. It is billed as an American invasion, but is still a bit of a try-out with the comics trying to establish what a British undience

engle at.
Actually, I thought it was
quite funny. As an
invasion, it reminded me of
President Certer's attempt
to get the hostages out of fran.
Perhaps that was part of the
joke.

Malcolm Rutherford

October 19-25

eral moment all evening -because Walsh is attending to great-grandchildren are going to find the necromantic elehigher matters, like mood. But what good is a mood, when ments in our drama serials BBC Symphony

Orchestra ROYAL FESTIVAL HALL, RADIO 3

Extemporary

British modern dance is floudering, and, alas, growing only more British, Few people

on the scene are making absorbing dance material, but

there's simply bags of content around, give a second-rate Brit-ish choreographer a break, and chances are he'll come up with

more literary or play-acting ideas than steps. In these respects and others, Extempo-

rary Dance Theatre's new production is very British indeed.

Aren't programme notes wonderful? They open up whole areas of new thought. A

whole areas of new thought. A Flaming Desire, choreographed for Extemporary by Sean Walsh, is a two-act dance treatment of the Faust story. Well, the programme says so. And, though the Faust story is not unknown to me, I was amazed after the show to read the Fausting that Fausting that Fausting that Fausting that Fausting the Fausting that Fausting the Fausting that Fausting that Fausting that Fausting that Fausting the Fausting that Fausting the Fausting that Fausting that Fausting that Fausting that Fausting that Fausting that Fausting the Fausting that Faust that

Faustian issues that Extemporary presumes that A Flaming Desire is concerned with.

The style is watered-down modernism, with a po-faced ensemble narrating things, sort

of. It is some time before the unprepared observer can guess which soloist (Mark Bruce) might be Faust. Thank heavens for the clinching clue, when he produces a thick tome and consults it for two sec-

and consults it for two sec-

onds. It took me an aged, how-

ever, till I realised that the mysterious female in full-length black veil (Joanno Frog) was actually Mephistoph-

There's little attempt at real-

ism - Faust's book, so briefly glimpsed, provides the most lit-

Dance Theatre

The BBC Symphony's current season is its 60th, though the diamond jubilee is being marked in a distinctly subfusc way. The exact anniversary fell on Monday: on October 22 1930 in the October Hell Advisor. in the Queen's Hall, Adrian Boult conducted the fledgling orchestra, drawn from the great and the good among Lon-don's freelance musicians, in a programme that began with the *Flying Dutchman* Overture, and led via Saint-Saens' Cello Concerto and Brahms' Fourth Symphony to the evening's highlight, the Suite from Rav-

el's Daphris et Chioé. In what seemed a deter-mined effort to avoid any kind of spurious backward glances the present-day BBBCSO and its current chief conductor Andrew Davis offered an all-Russian, rather atypical pro-gramme of Stravinsky, Proko-liev and Rakhmaninov.

Davis's special strengths in late-romantic and early 20th-century repertory did not quite adapt themselves to these works; all was realised with the maximum of efficiency and accuracy, but nothing more. While the carefully puried phrasing of the woodwind and neatly dovetailed strings were

admirable in Stravinsky's Symphony in C, the counterpoints of the slow movement teased out adroidly, the rhythms slot-ted into place, there was a bhuniness, a smoothing-over of contrasts which kept the per-formance earthbound. And in Rakhmaninov's Symphonic Dances too it was easy enough to simulate velveteen surfaces, so that the plushness could remain strictly on the surface.

There is an element of sombre pessimism running through all late Rakhmaninov, display pieces, but that Davis refused resolutely to seek out. It was unfortunate that the Japanese violinist Kyoko Take-zawa encountered the orchestra in such over-relaxed form.

She did what she could to raise the temperature, espe-cially in the last movement of Prokofiev's Second Violin Concerto where her double and triple stops were convincingly combative; in the end, though she left the same impression as every other element of the evening, of super-competence and plain predictability.

Andrew Clements

Janet Jackson

Janet was the ninth child to bless the union of Mr and Mrs Jackson and the last. There was never much chance that she would end up as a quantity surveyor but even so the resemblance to big brother Michael is quite eerie. She has the same baked Barbie Doll face; the same ethereal voice programmed to squeak out platitudes; the same gymnastic approach to dancing which makes it seem part of a SAS daily fitness routine.

She also has Michael's love of spectrolo Her legisly high

of spectacle. Her lavish, high energy show starts with a goods lift cranking up the star (hidden behind a screen) from (hidden behind a screen) from the lower depths. The wraps come off and there, in black frock coat and generously filled tights, is Ms Jackson, ready to lead her dancers into an air punching, stage pounding, body breaking performance which would get maximum points from Angela Rippon in the world final of Come Dancing.

Come Dancing.
Against a set which looks like a derelict abattoir Janet Jackson jerks out her social message which seems to advocate self control and human brotherhood rather than wasting time on the slow foxirot and drug pedalling. To drive home the point the dancers act out little cameos of mean street life, with Janet giving the dealers what for, while a screen projects all those nasty words like "Prejudice", "Ignorance", Bigotry" and "Illiteracy", which we are encouraged to reject with resounding "Noes".

The noise level is high but the music, or rather the musicians, are kept well under control, huddled behind a lowering septic tank at the rear of the stage. The guitarists, dressed like IRA paramilitaries, are allowed out once to fire off chords on "Black Cat", but this is basically performance art, aimed at the eyes rather than the ears. There are also well madded doubts as the shock. merited doubts as to whether Ms Jackson can really be getting her tonsils around some of the songs during the more strenuous parts of her

more strenuous parts of her work out.

Apart from the penchant for black costumes and a Metropolis style set, and the lack lustre quality of some of the material, this is a thoroughly diverting spectacle. It hardly sustains its philosophical pretensions, (its some time since I've seen the message "We are in a race." message "We are in a race between education and catastrophe" flashed around the auditorium at a pop concert) but for teasing sexuality, precision engineered dance rock, and animal high spirits it knocks the latest road shows by M. Jackson and Prince for six.

International Association

Use of Getting Sober", which weigh in with a wit and a whimsicality that would knock most of his successors out cold

out cold.

A tight all-male cast, under the direction of Charles Augins, prove that old-fashioned production values are not dead at Stratford East. Clarke Peters himself is smooth as velveteen, except when called upon

to supply comic strip falsetto for a hilarious "Nobody Here But Us Chickens", while the rendition of the numchy
I Like 'Em Fat' by the
diminutive Paul J. Medford,
of EastEnders fame, typifles
the cheek of a show which makes no pretence to anything as mundane as plotting or

What it does give us, brilliantly, is a taste of

Clarke Peters, Kenny Andrews, Peter Newton and Paul J. Medford Jordan's versatility and Jordan's versatility and showmanship, slickly choreographed and charismatically executed by five guys plus one from a growing community of black performers capable of putting the swing back where it belongs. The audience conga'd in the sistes.

ARTS GUIDE

BUSINESS TRAVEL

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FINANCIALTIMES

THEATRE

London

Jeffrey Bernard is Unwell (Apollo). James Bolam is the alcoholic journalist who embedies a Falstaffian, nay-say-ing life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing, Ned Sher-rin directs. (437 2663). rin directs. (437 2689). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber operetta derived from David Garnett's 1965 novella. Musically interesting and well directed by Trevur Nunn. (839 5972). by Trever Name (833 33/2).

Burn This (Lyric) Blistering performances from John Malkovich and Juliet Stevenson in Lanford Wilson's play about the mismatch of opposites. (437 3686). Singer (Barbican). Anthony Sher in Peter Flannery's modern Jaco-

durkly comic view of Britain since the second world war. (638 8391). Shadowlands (Queen's). Weepie about the love affair between crusty Oxford writer C.S. Lewis and the cancer-riddled American poet Joy Davidman, which pushes Nigel Hawthorne and Jane Alexander into the awards colors. William Nicholson's riby stakes. William Nicholson's play is irresistibly emotional. Elijah Moshinsky's direction is superb.

bean tragedy that reflects a darkly comic view of Britain

(734 1166/439 3849). Absurd Person Singular (White-hall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Moira Redmond, Richard Kane and Lavinia Bertram on fine form in a produc-tion which confirms Ayckbourn early bleakness (071 867 1119). Extended until January.

Falsettoland (Lucille Lortel). Falsettoland (Lucilla Lucial). It will be known as the musical about Aids first hitting New York but it goes much further than that, showing the effect on a larger circle of people, who include a boy having a Bar Mitzvah and his parents, all three of them (924 5782). Grand Hotel (Martin Beck). Tommy Tune. Broadway's pres-Grand Hotel (Martin 1903).
Tommy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to shake the bones of this inert depiction of lives criss-crossing in an elegant, but somewhat random setting (246 0102).
Cats (Winter Carden). Still a sell-out, Trevor Numn's production of T.S. Eliot's children's poetry set to music is visually startling set to music is visually startling and choreographically feline (239

6262). Les Misérables (Brosdway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama.

lessons in pageantry and drama. (239 6200). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's hauning melodies in this transfer from London (239 6200). Gypsy (St. James). This 30th anniversary production is a reminder of the heyday of the American musical with memorable tune after memorable tune, as well as a forceful plot about the ambitions stage mother who encourages her daughter even into burlesque. (246 0102).

The Iceman Councth (Goodman). The Goodman opens its new sea-son with a revival of vintage O'Neill starring film actor Ectan Dennehy. Ends Nov 4 (443 3300).

Kabuki. Kabuki-za (541 3131) this month features two actors who have attracted new audiences to kabuki. The star of the 11am show, Ennosuke, specialises in quick-change routines and spectacular stage effects. At 4.30pm the gifted omagatz (specialist in female roles), Tamasaburo, stars in a love story about a priest and a grisha. Meenwhile, at the National Theaanour a priest and a gessna.

Meanwhile, at the National Theatre (265 7411), the rarely-performed Kagamiyama Sal kwaftji
is being given (performance
times vary). Both theatres have
excellent earphone guides in

Provided. The English Shakespeare Com-

The English Shakespeare Com-pany, paying a return visit to the theatre they opened two years ago, this time as part of the UK 90 Festival. Michael Pen-nington leads the cast in Corlo-lanus and The Winter's Tale (in repertory). Tokyo Globe Theatre (30 1151) (360 1151). Phantom of the Opera (in Japa-nese). This highly successful

nese). This highly successful production is a carbon copy of the Londom original, with the added advantage that one can ignore the banal lyrics, since they are in Japanese! Shimbashi Ebujoh Theatre (797 9601). Fiddler on the Roof (in English). Topol once again takes the lead role in the musical that made him famous 20 years ago. Kan'l Hoken Hall, Gotanda (477 7625).

of Jazz Schools

The International Association of Jazz Schools, founded in April 1989, has established its secretariat in the Hague, Holland. The aim of the organisation is to establish a network of jazz schools inside and outside Europe.

Fuuther details from the IAJS, Juliana van Stolberglaan 1, 2595 CA, The Hague, Hol-

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday October 24 1990

A disservice to the Gatt

FARM REFORM is not the only area where the Uruguay Round of multilateral trade negotiations is in danger of going off the rails. Another item that is posing great problems is the attempt to liberalise the \$600bn-a-year international trade in services. Consequently, negotiators have been given just two weeks to resolve fundamental disagreements over how 10 basic service sectors can be incorporated in the proposed General Agreement on Trade in Services (Gats).

This time it is the US that must take the lion's share of the blame. After pushing vigorously for services to be included in the Uruguay Round, Washington has got cold feet. It is seeking special treatment for sectors that have strong political clout, such as telecommunications, aviation and shipping. The immediate result of this approach has been to open the door to similar special pleading by others. The European Community, for example, now wants favoured treatment for broadcasting and

inland transport.

Yet a worthwhile liberalisation must cover all service industries. Some of the biggest distortions in visible trade have arisen where the basic rules of the General Agreement on Tariffs and Trade have not been applied, notably in farming and textiles. Similar special arrangements for the services sector would nullify much of what the Uruguay Round negotiators in Geneva are trying to schieve. The benefits of liberalising trade in services will remain alumbur unless all concerned, including the US, are prepared to share equally in the pain of adjustment.

A perfectly reasonable objective for the Uruguay Round would be agreement on a basic framework of principles that are to be applied to the services sector, backed up by a standatill on protection and some real measure of initial liberalisation. This, indeed, is what the US says it wants, but it will remain out of reach if exemptions become the norm, because the Bush administration lacks the spine to stand up to special interest groups at

Only in isolated cases can a derogation from multilateral principles be acceptable. The Most-Favoured-Nation (MFN) rule, whereby trade concessions given to one country must be available to all, is the concersions of liberalisation.

Admittedly, it cannot be made to apply in the short run to aviation and shipping, because these acctors function under a network of bilateral arrangements under the Chicago Convention and the UN Liner Code. Derogations from the MFN rule that are applied to these sectors should, however, be limited in time. They should not be extended at a whim to other sectors, such as telecommunications. It should be made clear in any Gats that MFN principles are to be applied as soon as possible.

The US attitude to service theralisation makes the doctrinaire purity of its early stance ridiculous. Indeed, this devel-

in the US approach.

Lacking a natural role in government, the US Trade Representative's Office has played into the hands of lobbyists who define policy from the vantage point of their own narrow interests. The result — also manifest in other areas, such as textile reform, anti-dumping and countervailing duties — has been to make US trade policy reactive, incoherent and

self-contradictory.

opment betrays a general flaw

Washington's behaviour in the services negotiations suggests that it is already fixated by the problem of reconciling its various lobbies with one snother so as to ease the passage of the final result of the Uruguay Round through Congress. Too little has been done to persuade Americans of the overall benefits of trade liberalisation. Too much attention has been paid to forestalling the potential opposition of those who would pay the price. This is not the shiff of which leadership is made. Even without the particular problem of farming it would be enough to put the Uruguay Round in jeoperdy. The world at large could be forgiven for its rejuctance to play along with a game in which the US makes all of the demands and virtually none of the concessions.

Family policy in disarray

THE Thatcher government has had a clear policy on child benefit since the 1917 election. It is that a universal payment to all mothers regardless of a family's means is wasteful. The government has thus frozen the benefit while modestly increasing the budget for family credit, a means-tested benefit for low-income families. The aim has been to restrain welfare spending while continuing to help families in need.

Mrs Margaret Thatcher now appears to be having second thoughts about this policy, which is unpopular on Tory backbenches. Trailing in the polls and embarrassed by the defeat at Eastbourne, the government is anxious to avoid policies which will weaken support in marginal constituencies. But the rethink also reflects a broader debate about family policy within the Party. Many Tories argue that it is hypocritical to claim to be the "party of the family" while freezing a benefit which is the only general recognition within the tax and welfare system of the costs of rearing children. They say traditional families deserve more, rather than less financial support.

less, financial support.

The child benefit debate is divisive because it raises fundamental questions about the role of the state. Advocates of targeting believe the government should intervene only to provide a safety net for the disadvantaged. They see no reason why taxpayers, many of whom are childless, should be obliged to support the children of middle- and upper-income families. The logic of this view is that child-rearing is an individual choice: adults should have children only if they are willing to meet the costs. On an over-crowded planet, subsidies for children are seen by some as perverse.

Different premises

Opponents of the freeze start from quite different premises. The government has a responsibility to promote the overall health of society. Its commitment to universal free education for 5- to 16-year olds proves that it has a general interest in children's welfare. On this view, the perplexing question is why the state does not do far more to help families with young children. Britain has one of the worst records in Europe for the provision of kindergarten educa-

tion and child care facilities; yet research suggests that individuals' life chances are strongly influenced by the quality of care in their early

Advocates of this broad role for government regard the regular uprating of child benefit as a minimal requirement: a base from which to construct more ambitious policies. As a replacement for child tax allowances, child benefit is seen as a reflection of the lower taxable capacity of families with children.

Greater efficiency

But it is more efficient than a tax allowance because it is provides regular cash in the hands of mothers, is of equal value to all taxpayers, and provides a bedrock income for families who otherwise rely on income-related benefits. It scores over means-tested benefits because it does not impose work disincentives and has a near 100 per cent take-up rate compared with only about 55 per cent for family credit. The main disadvantage is that it is costly: \$4.5bn secures a weekly benefit of only \$7.25 per child. In the short run, it would be inconsistent for the government to cave in to pressure and either uprate child benefit or indulge in gimmicks such as a specially high rate for the under-fives (who cost less to support than older children). These would be panic measures in the face of electoral unpopularity. The targeting strategy implies a continued freeze coupled with more generous funding of family credit for low-income families.

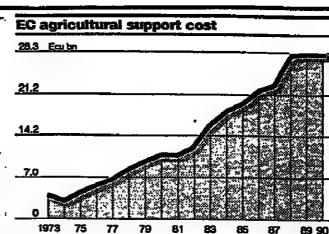
In the longer-term, the gove-

for low-income families.

In the longer-term, the government must decide the extent to which it is willing to intervene in support of families and children. If its aim is a safety net, it should persevere with the targeting strategy. Even then it would be more efficient to withdraw child benefit at a high rate through the tax system than to rely on old-fashioned means-tested

benefits such as family credit. If ministers accept the case for a broader role for the state, the future of child benefit must be considered in tandem with other policies affecting families, such as subsidies for child care and schooling for the under fives. One thing is sure: the government cannot muddle on for much longer without a coherent policy on the family.







Farm politics is grimly back at the top of the EC agenda, reports Tim Dickson

Realities overtake the rhetoric

or almost four years now impassioned pleas to slash trade distorting farm subsidies have echoed around the

The US at one point called for the abolition of all supports by the end of the decade; the European Community has repeatedly affirmed that "substantial" and "progressive" cuts should be made; while developing countries which stand to gain most from improved access to rich markets applauded vigorously, if a shade sceptically.

This month the realities have finally overtaken the rhetoric.

Faced with the European Commission's relatively modest proposal to reduce farm subsidies by 30 per cent over the 10-year period 1986-96 — modest, say critics, because 10-15 per cent of the target has already been achieved and because countries such as the US and Australia are demanding much more — EC farm ministers have ducked and weaved. Finally, they seem to have set their faces firmly against endorsing such a fear-reaching more.

far-reaching move.

Three meetings in two weeks have ended in deadlock, not to mention separate but equally ill-fated attempts by EC foreign and trade ministers to do the deed. Unless a so-called "jumbo" meeting of farm and trade ministers combined undergoes a Pauline change of conviction in Luxembourg on Friday the issue looks cartain to end up over the weekend on the plates of EC heads of government at their special summit in Rome.

After more than two years of obscurity outside Brussels the politics of

at their special summit in Rome.

After more than two years of obscurity outside Brussels the politics of Community agriculture is grimly back at the top of the EC agenda.

What this means for the future of the international trading system, given Washington's determination to tie the farm issue to a successful outcome of the Uruguay Round trade talks as a whole, has already been darkly predicted. What a continuing impasse means for enthusiasts of deeper European integration is also being seriously, if reluctantly, con-

But many people, even some of those supposedly close to the Brussels corridors of power, are still baffled as to why the EC's strachment to agriculture remains so strong and why Germany, Europe's most successful industrial nation, should so conspicuously be leading the attacks on Common Agricultural Policy (Cap) reform. It is a persistent Anglo-Saxon myth that the Cap came into being as a dastardly, if skilful, device for protecting inefficient French peasant farmers. There certainly were — and still are — French peasant farmers aplenty, but as the respected specialist magazine Agra Europe put it recently EC agriculture policy at the outset was "the product of an uneasy

post-war alliance of French agricultural expansion with the German

tural expansion with the German desire for security".

The initial problem for France was 'actually that of success. With their geographic and climatic advantages French farmers were starting in the 1950s to turn out more cereals and dairy products than could be absorbed either domestically or through exports. It was also clear that these same producers were up against for midable competition from the US, a country determined to put its huge capacity in food output to good use in world markets. The French, in a nutshell, could only be effective players in this game with export subsidies they themselves could not afford.

The Germans, meanwhile, were prepared to enter an alliance in which

pared to enter an alliance in which they would be the principal paymasters partly as a quid pro quo for their own industrial ambitions. But Bonn also had its own and very different agricultural self-interest.

Faced twice in 40 years with the spectre of mass starvation, building

spectre of mass starvation, building up the countryside and developing rural infrastructures became as much a target of German policy in the postwar years as increasing food production. Burdened with relatively weak farm structures made worse by the loss of its traditionally rich farm areas to the communist east, — German agriculture has come to fulfil an important social and political function with the emerging Cap as its principal weapon of protection.

Seen from European governments' point of view, the main components of the original Cap seemed a sensible and inexpensive way of building up food security. These involved public "intervention" buying, a variable levy

system to keep out cheap imports and, later, export subsidies to bridge the gap between the world market price and the higher European price. At the outset the potentially harmful effect upon the consumer of a system which operates by raising the price of food to protect the less efficient domestic producer from the more efficient overseas producer did not enter into the argument. Provided that price supports were reasonable the exchequer costs could surely be kept

under control.

Commentators now argue that the damage was done in the late 1960s and early 1970s when today's common pricing policy was introduced. In principle it was agreed by the six members states that prices would come down to the level of the most efficient European producers – le: the French, whose prices in the mid-1960s were 20-25 per cent lower than those in Germany and the Benelux – but in practice this never happened.

Intense German lobbying ensured

not only that prices came up to the high level they themselves were enjoying but that efficient French farmers were given an incentive to produce. The stage was therefore set for the surplus-producting, budget-bursting farm production of the late 1970s and 1960s and successive financial crises at EC summits.

Bonn's consistently flerce opposi-

tion to agricultural price cuts significantly reflects a markedly different conception of the Cap and its possible development than that held by most of its Community partners.

Mr Ignaz Kiechle, the German agriculture minister, eavs that the way to solve the problem of surpluses is to limit the output of individual producers either through quotas (currently applied to milk) or through a more effective "set aside" policy for taking careal land out of production. In these ways, he believes, the status quo of high support prices could be maintained while surpluses and the high budget costs and international opprobrium caused by dumping them on world markets can be avoided.

Mr Kiechle's vision might be more alluring if it found favour in other national capitals. The fact is, however, that it is not just the free trad-

ailuring if it found favour in other national capitals. The fact is, however, that it is not just the free trading camp in the Council of Ministers — openly led by Britain — which rejects this approach. Controlling production as a means of keeping up prices runs counter to the whole trend of French farm policy development over the past 20 years.

French support for the German stand thus ameans to many to be no

French support for the German stand thus appears to many to be no more than skin deep, motivated as much by the need to keep Mr Helmut Kohl on the fast track to Economic and Monetary Union (Emu) as by wholehearted determination to frustrate international farm reform and reassure its own farm lobby. When the crunch finally comes the relatively efficient French cereals industry is as well placed as any in Europe to take price cuts on the chin. If underlying structural and political realities explain Bonn's high-profile stance in the Uruguay Round, those seeking a switch in European

cal realities explain Bonn's high-profile stance in the Uruguay Round, those seeking a switch in European policy can also blame poor timing.

Many agricultural markets, notably in the livestock sector, are currently in disarray. The reasons are various

falling meat consumption through dietary change and health scares like BSE, the loss of export markets in the Middle East, temporary distortions

or taking of production notwithstanding the last attempts at reform in 1988.

As seen from the farmers' side of the gate, the current EC proposal is piling insult onto injury following the automatic price cuts triggered in the last couple of years by the cereals' "stabiliser" and the falling market prices of sheepmeat and beef. "We estimate incomes will be down by about 17 per cent in 1980," says the fresh farmers Union. German officials say their farmers face the same depressing prospect.

depressing prospect.

Similar pressures, meanwhile, are starting to renew anxiety about the impact on the EC budget, almost 60 per cent of which (about Ecu26bn this year) goes on agricultural support—although EC farm spending both this year and next is, however, likely to remain inside the "guideline" laid

due to imports from what was East

down in 1988.

If the current plight of farmers and the absence of immediate budget difficulties tend to limit the EC's reforming zeal, so does the apparent lack of a clear and workable alternative to price support for helping EC farmers.

Economists argue that the only long-term solution is to make direct payments to producers which do not act as an incentive for the inefficient to increase their output and which do not therefore lead to the use of tradedistorting export subsidies. According to this theory, farmers should be paid for their role as guardians of the

Farmers are suspicious of this approach for at least two reasons. One is that they (or the larger of them) instinctively shy away from the image of "park keepers" or social security recipients.

The other is that reshaping the Cap from a system based on price support to one which makes payments direct to the producer is a deceptively symmetrical idea. Everyone in Brussels—and indeed Bonn—knows that a substantial part of the return to producers comes through higher consumer prices as things stand. Reducing internal supports means a bigger proportional cut in farm incomes than it does in savings to the EC budget.

None of this is to say that the threat to the Cap in its present form is not real. It comes from several directions—the 1992 single market, the likely extension of tariff and other concessions to the European Free Trade Association and the former Comecon bloc for political reasons (a trend which is bound to crode the idea of Community preference), and progress towards Economic and Mon-

Time working against German lobby

hancellor Helmut Kohl is virtually assured of victory in the December nutional election but he is still taking no chances with the legendary power of the German farming lobby. Agriculture and forestry accounts for only 1.7 per cent of west German Gross Domestic Product and employs only 3.5 per cent of the working population. But in a four party, coalition-based, political system, movements of two or three percentage points can change the face of politics, writes David

Goodhart.
Farmers are by tradition stanneh
Christian Democrats (CDU) and
merely have to abstain in significant
numbers for whole states to fall to
the Social Democrats.

The German Farmers' Association organises the owners of the 650,000 mainly small farms like a disciplined political party. Mr Constantin Heere-

man, the president, is a CDU deputy in Bonn and the association is over-represented in the Bundestag.

But the voting arithmetic and tight organisation are arguably less important than preserving the conservative, romantic view of the yeoman farmer for the urban population. Chancellor Kohi himself as the for-

of the farmer.
As recently as 1950 about 25 per cent of the workforce was on the land, which means that a large number of Germans have direct or indi-

mer leader of a mainly rural state,

emotional and electoral importance

ber of Germans have direct or indirect experience of farming.

The aim of the 1955 Agriculture
Law which states that those who
work the land should not be disadvantaged in relation to industrial
workers is thus taken seriously.

About half of all farmers, espe-

cially those in the south of west Germany, are now part-timers; many even have full-time jobs in factories. Offinial statistics show that the average farm income is DM 40,000 a year (one-third in subsidy), about 20 per cent below the industrial average.

There is also widesproad distasts for intensive farming. A Bavarian government brackure opposes.

government brockure opposes "a purely capitalistic agriculture" since it leads to an "ecologically unstable, monotonous and disagreeable countryside", a point with which the Greens agree.

Time is working against the farm-

Greens agree.

Time is working against the furnaing lobby for the integration of the
much larger east German farms seem
create to loose the political hold of
west Germany's small-holders.
But in the short-term the government seems to feel that east Germany's integration problems make it
impossible to maintain EC subsidies.

progress towards is conducted and monetary Union, to name but a few.

The conclusion which can be drawn from this month is that change is a long-term process. The Uruguay Round therefore may do no more than nudge the process of reform forward.

Tonseth sails into London

■ Just two years after moving from Norsk Hydro to become a senior executive of Norway's Kvaerner, Erik Tonseth, aged 44, is in London to put another piece of his aggressive expansion policy into place. He became president of the group last January.

Today Tonseth and his

finance director, Jan Magne
Heggelund, aged 41, will submit a formal application from
the Kvaerner engineering and
shipbuilding group for a full
listing on the London stock
exchange. He will also be telling the institutions during his
visit that the group, which had
a turnover of £800m last year,
is on course for £1bn this year.
Kvaerner, which has been
building ships since 1814,
recently has been transformed
by young, tough management.
Last summer Diderik Schnitler, at 43, thought it worthwhile to quit his job in the
Norwegian government, where
he was deputy industry minister, to become executive

he was deputy industry minister, to become executive vice-president in charge of Kvaerner's shipbuilding side. Another outsider, Olav Furnes, aged 47, Joined the group this year from Det Norske Veritas to run the engineering arm.

The recruitment of outsiders to senior jobs marks a major policy change for a group which has traditionally tended

to promote from within.

Within the last six years the group has also become the largest Norwegian employer in Britain by buying 13 businesses which now employ more than 3,000. They include the old Fairfield shipyard on the Clyde, now renamed Kvaerner Govan, which has an order book worth £150m — the highest in the yard's history. Kvaerner has clearly found the price for buying its way into British shipbuilding and engineering a reasonably attractive one. Will Tonseth take the process a step further

by making an offer for the Bir-

kenhead yard of Cammell

OBSERVER

Laird, now on the market?
Sources close to him are inclined to believe he won't.

The London listing is intended by Tonseth primarily at a means to broaden the group's shareholder base. It will be followed by an application for a listing on the Stockholm stock exchange.

The readier access to London's capital markets that the London listing will bring probably will not come amiss either to the Oslo-based group.

Water ways

Take the little local difficulty of a burst water main in south Paris. The pipe is identified on a computer map. Things start happening. An automatic talent is early to the fire brigade to advise them of any fire hydrants out of of action. Sensitive water customers, such as schools, are notified. Meanwhile, the location of the burst is pin-pointed by the computer within inches.

Life is different in London. My Westminster street is dug up by the gas, electricity, water, telephone, and cable belowishon utilities so often it could be a vegetable garden. The workmen say they spend their lives looking for faults on a hit-and-miss basis among the underground spaghetti.

The SSbn turnover Lyonnalse Des Eaux Dumez water

on a hit-and-rules basis among the underground spaghetti. The £8bn turnover Lyonnalse Des Eaux Dumez water group, which moved into the British market by buying Essex Water and East Anglia Water Company, together with two north-eastern water companies Sunderland and South Shields, and Newcastle and Gateshead, has just formed a new company called Eurecart to sell "geographic information systems" to the British utilities and local authorities.

They are computer data bases and programmes which enable an underground fault

to be found as simply as that Parla water burst. While Eure"Tve frozen my poll tax payments".

cart has yet to win its first customer (a typical system will cost between £200,000 and £1m) is say when has installed one to show what it can do.

David Knight, who is business manager for Lyonnaise water developments in Britain, says he sees the biggest market for geographic information systems as the local authorities. "They urgently need geographic information to plot their underground services, also to keep track of their

assets on the surface including

street lights, parking meters, and other street furniture".

Desert lions

■ France is being regarded with sourness by its western allies in the Gulf following President Mittarrand's divisive suggestion that the world should insist on western-style democracy in a liberated Kuwait, instead of simply reinstating the Emir.

But the French Embassy

stating the Emir.
But the French Embassy
in Bahrain has at least provided some amusement by providing its diplomats with wal-

kie-talkies and code names in case of emergency.

The cultured Gallic envoys are now referring to each other by such names as "Colossus of Rhodes" and "Lion of Nemea".

Althusser

■ The collapse of the communist regimes of eastern Europe might seem to leave little intact of the life's work of Louis Aithusser, the veteran French Marxist philosopher, who died this week of a heart attack, at the age of 72. But Althusser's life had already been shattered ten

But Althusser's life had already been shattered ten years before the Bartin Wall crumbled, when, in a fit of depression, he strangled his wife.

His attack of insanity, and the tragic consequence, has builded to overshulow the memory of the philosopher who for years dominated the ideological debates of the French Communist party, and who inspired a generation of left-wing thinkers and teach-

From his professorial chair at the Ecole Normale Superieure in Paris, Althusser led a far-reaching revision of the works of Karl Marx, notably in "For Marx" and in "Reading Das Kapital."

In 1976, however, he left the communist party after a hitter attack on what he saw as its drift to the right. He objected, particularly, to the abandonment of the principle of the dictatorship of the proletariat.

The complaint seems ironic today. The French communist

The complaint seems fronto today. The French communist party now remains almost alone in the world in not seeing the need to turn over a new leaf.

Swallow that

Short-termism makes ever

greater strides.

Where other restaurants have a soup of the day, the Grosvenor House hotel coffee shop in London now has a "soup of the moment".

EBEL the architects of time -1911 SCHAAP-CITROEN AMSTERDAM DIAMONDOCENTER, Roban 1 5, 1012 KKAnssorden, 020-245787 FOULE JUNELLERS. Coul feet last 327 CB Uliverit, 020-31785 WILLEN VAN PAMPLIS, Downed 87, 100 St 20 KH 100-100 (19)-

ty which the London banking community likes to preserve has been ruf-fled in recent weeks by an unusual squabble within its

ranks.

The high point came when a French banker accused the Bank of England of "acting like the Pope" by trying to tell foreign banks how they should conduct their business — a charge which the Bank vigorously rejected. This public set to and other impolite rumbings made bankers tut tut with embarrassment. Many of them now claim that the point at issue has been vastly exaggerated — or even if it has not, that the press is not the place to debate it.

that the press is not the place to debate it.

"The last thing we need is for the banking community to wash its dirty linen in public," said one banker last week.

What has raised feelings to this pitch is an initiative by the Bank of England to get agreement on how hanks. agreement on how banks should handle companies when they get into difficulty. This is a laudable enough objective which few bankers contest. The problem arises over how it should be achieved because it touches on highly-sensitive issues to do with the role of the Bank of England, on relation.

issues to do with the role of the Bank of England, on relationships between banks and their customers, and on whether foreign banks "do their bit" when the going gets tough.

The Bank launched its initiative last May. It could see a recession looming, but it also knew that there had been big changes since the last dark period in the early 1980s, intense competition had weakened traditional relationships between bankers and their cusbetween bankers and their cus-tomers, and the greater com-plexity of the financial markets meant that companies had many more bankers, and accepted credit in new forms, some of them not even on the balance sheet. In this tougher world, the fear was that bank-

ers would be quicker to cut and run. The Bank says it wanted to revive the City culture of days gone by when banks stood by their clients if they got into difficulty. It needed to establish "rules of the game" not just for foreign bankers who might be unfamiliar with UK practice, but also for UK bankers who had never lived through a recession. The through a recession. The phrase "the London approach"

was coined to give it a feeling was comed to give it a feeling of community and tradition.
But another of the changes that has happened in the last in years is that the role of the Bank of England itself has been transformed from the City's mother hen to a more distanced official supervisor. This leaves it less well placed

Ruffled feathers in the City

David Lascelles on a set of bankers' guidelines for dealing with troubled businesses



to influence the way bankers behave. Bankers get very prickly nowadays if they think the Bank is trying to interfere. Sensitive to these feelings, the Bank tried to get the initia-tive going from the back seat. After four months of consultations it produced a draft docu-ment which it stressed was not its own but a synthesis culled from its discussions. The draft was circulated, not under the Bank's name, but under that of

the City's various banking associations. Its main point is that it is in Its main point is that it is in everyone's interest — the bankers' and the company's — to prevent a company going into receivership. More can be achieved if creditors are organised into a group with a clear leader than if everyone tries to grab what he can. There should be an immediate standatill while the position is still while the position is assessed and information is sent to all creditors. If more money is needed, existing creditors should advance it provate. None of these things are

firms and the District Audit Service review each other's work in a structured way. The commission itself receives

reports of this work, and audit

client service. Auditors are

specially controversial.

Mr Sidney Shore, general
manager of corporate banking at Lloyds Bank, says: "There is nothing new in this. The Bank is dusting it down and saying to the new players: 'this is how we have historically done it; this is how we can save compa-

For the majority of bankers, the main regret is that a for-

A number of foreign bankers had the feeling they were being lectured to

malisation of the London approach should have been necessary at all, though its vir-tues were highlighted when Polly Peck International ran into trouble last month. PPI had 60 bankers and no clear leader among them. The meetings were, according to one banker there, chaotic at times. But the guidelines did not go guidelines are instructions from the Bank of England fail to understand how the City of London works," he says. The issues are complex, but he is willing to work with the Bank to make the widelines accept.

Mr George Ellis, who heads the American Banking and Securities Association of London, the trade group of US banks, says: "Any responsible banker would accept them."

But this has not stopped some forcion bankers, particularly acceptance of the control o

some foreign bankers, particularly the French and the Italians, from seeing the London Approach as a Bank of England inspired move to reinforce the dominant position of the UK clearing banks. Although there is no specific reference in the draft to the clearers, the fact that it says that "a lead bank should have that "a lead bank should have sufficient staff and experience for this task" is a clear enough indication, they think, that only a clearing bank can play that role. In reality, foreign banks are often the biggest lenders to UK corporations.

If only the UK set up a system along French lines, they say, where the central bank keeps a central resister of all

say, where the central bank keeps a central register of all corporate borrowings, banks could keep a much closer eye on their clients' finances and prevent trouble earlier on. But the Bank of England says this idea has been considered many times and would be unworka-ble in the very different British

Some continental bankers now want to reinforce their objections by pressing ahead with another plan — to create a new association of European Community banks in London. Their argument is that when the single market is estab-lished at the end of 1992, all EC banks will come under the

same regulatory regime, and should therefore organise themselves as a single lobby.

On the face of it this is a logical proposal, but it has stirred further controversy stirred further controversy became aome bankers and it as an attempt to undermine the position of the powerful Committee of London and Scottish Clearing Bankers, the dominant UK banking lobby, and isolate the Bank of England.

What the whole affair has exposed is the wide diversity of interest among London's bank-

interest among London's bank-ing community which, with 400 foreign banks, is the most var-ied in the world. Where the Bank appears to have erred is in thinking that it could impose a common UK-inspired culture on them all. By stirring up deeper issues, it has obscured its original purpose. Some bankers have suggested it would do best quietly to drop the whole idea, but the Bank says it intends to press on.

EC-Soviet partnership

An energy model for the future Europe

Peter Ludlow and Heather Ross

he European Commis-sion has been asked to advise the European Council, which meets at the end of this week, on how the European Community might most effectively assist the Soviet Union in its transition to a democratic market economy. It is a formidable task. It is also, however, an important

opportunity.

To meet this challenge, the EC will need to develop a strategy that combines openness egy that combines openness towards ideas about a compre-hensive political architecture anchored in the Conference on Security and Co-operation in Europe process, with concrete initiatives that offer prospects of speedy and tangible eco-nomic returns. The energy sec-tor offers the most promising

chance for a bold EC move. There are substantial benefits to be reaped by both east and west. To the Soviet Union, partnership with the European Community offers a chance to: • forge links to western markets, producing domestic growth, hard currency and a

catalyst of domestic transition to a market economy;

• create an investment unirell for western resources—financial, technical and managerial;

• provide a workable channel for the delivery of western assistance, which can serve as a besis and reference point for long-term political and economic soals.

nomic goals.

To the European Community, and more generally to its western partners, such an initiative would:

diversify sources of energy supply and improve the efficiency and environmental ciency and environmental quality of production in the

Soviet Union;
• focus the assistance which
the EC wishes in principle to
offer the Soviet Union on a key
sector where improvements can start immediately;
• help the Soviet Union in its

transition towards a market

economy;

• offer tangible proof to the people of the Soviet Union and more generally of eastern Burope, that the EC, despite its current concern with Eco-nomic and Monetary Union and political union, is ready to play an imaginative and constructive role in the building of a new pan-European order. While mindful of the large, long-term benefits which might be expected to accrue from such an initiative, it is vitally important that the first steps should be clearly focused. Two

objectives are involved.

The first aim would be to provide a political and legal framework for private investment and trade, assuring com-petition for all market partici-pants, including non-Europeans, and safeguarding the validity and reliability of

the validity and reliability of contracts.

The second aim would be to provide a specific channel for and model of public aid from the EC to the Soviet Union. If Soviet energy production is to be modernised and made more accessible to the market, there will be important infractoric. will be important infrastructural requirements, including the improvement of the transport system, of medical ser-vices and of education. There will also be a significant training task - in management, in technology and the improve-ment of energy efficiency and, by no means least, in the

protection.
This BC-Soviet initiative should be carefully crafted to take account of the interests of other Europeans and to allow full scope to non-EC institutions which are also preparing western aid proposals. Any western ain proposals. Any truly pan-European energy plan should embrace the Euro-pean Free Trade Association and take account of the signifi-cant hardships faced by east-ern European countries trying to restructore their econo at a time of much higher free

market oil prices. market oil prices.

There is a strong political case for integrating help towards eastern Europe with the EC-Soviet plan, thereby enhancing the notion of pan-European partnership. Links are also needed with such entities as the international Monetary Fund and the World Bank, which are currently consider-ing aids to the Soviet Union on behalf of the G7 countries.

The institutional structure required to administer a scheme of this kind needs care-ful consideration. In alring his proposal for a European

Energy Community at the European Council last June, the Dutch prime minister Ruud Lubbers suggested a charter of principles with individual protocols tailored to each energy sector. This provides a starting point. It is crucially important, point it is crucially important, however, to stress that the alm should be to liberate market forces, not to stifle them. This should not be an occasion for the reintroduction of "big government."

For this and other reasons, the analogy with the European Coal and Steel Community, which launched the original six members of the European six members of the European Community on their way almost 40 years ago, can be misinterpreted. Our under-standing of the appropriate role of government in a market economy is now very different. For this reason the best way forward would probably be a dialogue not simply between east and west but between gov-ernment and industry.

At a deeper level, however, the ECSC remains a relevant and instructive example since it was, above all, a bold attempt to create a new secu-rity system. For this reason, it is to be hoped that the Euro-pean Council will recall the preamble to the Treaty of Paris which established the ECSC. In it, the council's predecessors affirmed that Europe can be built only through practical achievements which will, first of all, create real solidarity, and through the establishment of common bases for economic

development.
With this in mind, it was resolved "to substitute for age old rivairies the merging of their essential interests; to cre-ate, by establishing an eco-nomic community, the basis for a broader and deeper community amongst peoples long divided by bloody conflicts; and to lay the foundations for institutions which will give direction to a destiny beneforward shared".

Forty years on, these words could acquire an entirely new and still broader significance. Peter Ludious is director, Centre for European Policy Studies, Brussels; Heather Ross is strategic planning co-ordinator, BP Europe, and a member of the CEPS EC-Soolet task force.

LETTERS

A working model of audit regulation

From Mr Ecound Conies.
Sir, In your editorial comment ("Auditing the auditor," October 19), you describe the "invidious postrion" in which private sector auditors find private sector auditors find themselves and argue that the inspection arrangements envis-aged under the Financial Ser-vices Act are likely to be insf-

on the private sector position, but the Audit Commission offers an interesting case study of audit regulation which may Local and health authorities do not appoint their own auditors; the Audit Commission

I cannot comment directly

It may appoint the District Audit Service (former civil servants) or a private firm. Those auditors are paid by the authority, on a scale set by the commission, and operate within an audit code of practice agreed by the commission, its auditors, the authorities themselves and parliament. They see their prime duty as being to act in the interests of

community charge-payers and responsibility for monitoring the quality of the audit work done. We collect data on time spent, and the mix of staff used to monitor simple input pro-

Since 46 per cent of auditors' work is aimed at promoting value for money, we monitor recommendations made and example, rate auditors on effi-ciency improvements identified per £m of public money spent. This statistical monitoring is bolstered by quality control reviews of selected audits each year. Staff from the private

("Why reform holds no lessons for the able," October 17) is a predictable, reactionary response by one whose self-es-teem has been honed on the conspiracy between sixth forms and university entrance

appointments are reviewed in the light of the conclusions. The regime is not confronta-tional in practice. The private firms involved work together while retaining flerce pride in their own quality of work. And it is rarely necessary to impose auditors on unwilling clients. We still promote a culture of

to their authorities by helping them perform better.
But auditors know that they cerns me but the arrogance of must meet the commission's standards and that the work they do is ultimately judged by someone other than the client's management. If they must report adversely on a council, they can do so, secure in the knowledge that it will have no effect on the overall amount of

work they do.

Where working relationships break down — as can happen — we pragmatically shift auditors around, compensating the describer and the continuous and the departing auditor elsewhere.

We are still, after seven years, struggling to find precisely the right balance between central regulation and responsiveness to local circumstances. We are not sure that our fee setting arrangements

our fee-setting arrangements are perfect.

But we have developed a working model of audit regula-tion which preserves competi-tion, client service and confi-dentiality, while adding a layer of regulation and control in the

interests of the public. Howard Davies

Blighting the lives of the able

Is it really suggested that there is no alternative examination regime which would maintain the respect in which schools like his King's College School (Wimbledon) are held? Is there no other method by which university entrance tutors could adequately mea-sure the future performance of "the able"?
It is not elitism which con-

those who cling to the conven-tion that the only way to run access to higher education is by premature specialisation.

Has it ever occurred to Mr for the most able, he is actu-ally blighting their lives? Their continental contemporaries experience a broader based, intellectually demanding course which they leave far better equipped to face the modern European economy.

2 Cockpit Lane, Sananoay, Northwich, Cheshire

From Mr O.R. Diacon. Sir, As a former pupil of Mr Reeve's school it was with sadness that I became aware of his extremely conservative view of post-16 education. It has been clear to many of us for years that English and Welsh education has failed to meet the needs of a large proportion of

pupils and society.

The watered-down grammar school course offered to the less able was clearly unsuitable and usually resulted in many. Rarry specialisation at 14-plus has thankfully been eliminated by the national cur-riculum with its requirement that a broad range of subjects be studied. But the needs of the less able are still not ade-quately covered. Specialisation at 16-plus remains and surely those interested in providing for the more able should be seeking to broaden the scope of studies and not be clinging to an old system long abandoned

by other countries.

down so well with foreign bankers, some of whom felt they were being lectured to and forced to do the bidding of

the big UK clearing banks. Some of them also felt that

their own traditions of helping companies were more devel-oped than those embodied in

the London Approach.

The foreign banking community was particularly sensitive because of accusations that

have circulated recently about their lack of loyalty in times of stress. The problems that Euro-tumel had obtaining refinanc-

ing from its Japanese bankers this summer, and the fact that four foreign banks almost tipped Laura Ashley into receivership had exposed some

The Bank of England has strenuously denied that its ini-tiative is simed against foreign banks. Mr Ben Brittain, the

chairman of the Foreign Banks and Securities Houses Associa-

tion in London, says he has tried to reassure his members.

People who think that these

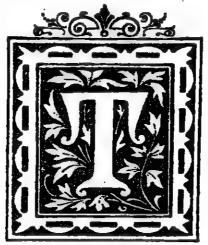
It is absurd that, at 16, the more talented of our children, who will be the leaders of tomorrow's society, should be allowed to drop their studies of the arts or sciences as happens today. Post-16 school education must in future be based upon the compulsory study for two or three years of the arts, mathematics, sciences and a foreign language in order to produce the quality of school-leaver that continental countries achieve. It is no good

saying this will result in less depth of study in individual subjects since that is the problem that needs to be cured.

A consequence of this change is that the English and Weish three-year undergradu-ate courses will have to be extended to four years. This is the price that will have to be paid to produce the calibre of person required by tomorrow's

Mr Resve would be on much surer ground and would win more support from the commu-nity at large if he were to press for such changes, By clinging to past values, he runs the risk of his valid arguments about some of the School Examinations and Assessment Countries. cil's philosophies going

G.R. Diacon Raddlebarn,



he once and future diq ...

Once upon a time - on March 26 to be precise - Mobil became involved in an expedition to find something

rather more romantic than oil or natural gas. The object of this unusual quest: the truth about tales of legendary Tintagel.

There, on the north coast of Cornwall, in a place indelibly associated with King Arthur's Camelot, Mobil funded a scientific expedition to excavate some grassy churchyard mounds that have intrigued visitors for centuries.

Why should oil men become involved in so romantic a mission? Why not?

After all, Mobil has had great success with its first gas field: Camelot. Forthcoming fields, dubbed with poetic inevitability, Guinevere and Lancelot, only confirm a corporate soft spot for Arthurian legend.

With good reason. Thanks to the Camelot field, as well as production from other North Sea fields, Mobil has become the LIK's leading independent supplier of natural gas to industry, set to deliver to 50 sites nationwide.

But getting back to a more bucolic location, just what have the intrepid archaeologists found at Tintagel?

Whilst the resting place of Good King Arthur alas remains elusive, Tintagel has

already yielded a wealth of information, including the discovery of a burial site unique in the British Isles. Further sponsored excavation on the site is scheduled to take place in the spring of 1991.

In the meantime, for a complimentary copy of the archaeologists' fullyillustrated interim report, cut out, complete and return the request form.

a data remains consive, Thirtinger has	
Please complete in block capital letters and post your request to: Tintagel Report, Mobil Court, 3 Clements Inn, London WC2A 2EB Name:	
Address:	

A realistic approach to London's traffic problems

From Mr Edmund King. Sir, Mr James Ullman's assertion (Letters, October 19) that Americans are willing to patronise trains for large numbers of journeys like the Los Angeles-San Diego trip really needs to be questioned.

Apparently an Amtrak train carrying 500 passengers removes 400 cars from the roads. In theory this may be so, but in practice not many drivers are taking to the rails.

Americans are looking more to transport demand manageto transport demand manage-ment measures as outlined in Mr Nigel Seymer's letter of the same date. The promotion of ride-sharing and high occu-pancy vehicle (HOV) lanes on freeways is growing. However, it is not so easy to import these it is not so easy to import these aspres to London. In Los Angeles large radial

My four years' experience of transport in California paints a different picture.

Angulary are leabling more factors are leabling more factors are leabling more factors. find fellow commuters who use the same route and the size of the freeways allows for a lane

to be dedicated to HOVs. In London the travel-to-work pattern is a great deal more complex and the roads are too narrow for HOV lanes really to

It is more realistic for individual companies to encourage car sharing among their employees. The Automobile Association is at present surveying its 3,000 staff at Bas-ingstoke to ascertain whether they would be willing to operate car shares. Such moves should be pro-

Edmund King, Movement for London, 194-202 Old Kent Road, SE1

moted and encouraged.

FINANCIAL TIMES

Wednesday October 24 1990



Hindu party deserts minority government

MR V. P. Singh, India's prime minister, tried to save his government from collapse yester-day after a radical Hindu party withdrew support for the minority administration.

The withdrawal by the Bharatiya Janata Party (BJP) came after the government arrested Mr L K. Advani, the BJP leader, in the eastern state of

Mr Advani was held under the Internal Security Act to prevent him continuing his campaign across northern India to mobilise Hindu opinion behind plans to construct a Hindu temple at Ayodyha on the site of an existing mosque. The government feared the campaign would precipitate further clashes between Hin-

Without the support of the BJP, which has 88 seats in parhament, it is doubtful whether Mr Singh can survive a vote of confidence. His Janata Dal and its allies in the National Front coalition have 143 seats, while the communist and left wing the communist and left wing parties which also support the government have 52. Together these equal the 195 seats held by the Congress Party of Mr Rajiv Gandhi, the former prime minister, and its close allies. Mr Singh said he would test his majority on the floor of the house when parliament recon-venes in three weeks. However. venes in three weeks. However, many observers believe his 11-month-old administration will fall before then as a result of

struggles within his own party.

The political crisis comes when the country is facing

strong internal tension over divisions between castes and between Hindus and Moslems. The security forces are over-stretched in fighting separatist movements in Kashmir, the Punjab and Assam and in han-dling internal disturbances. India is also facing severe inflation and balance of pay-ments problems in the wake of

the Gulf conflict. Hindu militants in many parts of India reacted violently to Mr Advan's arrest - accus-ing the government of bowing to Moslem pressure to halt the planned building of the temple at Ayodhya, in Uttar Pradesh. Ayodyha is the alleged birth-place of the Hindu god, Ram. Four people were killed in Ahmedabad in western India

yesterday, while in the north,

bazaars closed in Lucknow and Old Delhi. The BJP has called for a national strike today and declared it will go ahead with ceremonies to mark the start of construction at Ayodyha, due next Tuesday.

Mr Singh was threatened with revolt from within his

own Janata Dal party by dissi-dents seeking a change of lead-ership. Mr Chandra Shekar, the former Congress Socialist and long-time critic of Mr Singh, let it be known that he was a candidate for the pre-miership. He said: "I am not craving for anything but I am not shirking any responsibil-

ity."

The prime minister has warned the dissidents that he will dissolve parliament if they attempt to overthrow him. MPs do not want fresh elections now - although they accept these cannot be delayed by

more than a few months.

Mr Gandhi, whose Congress
Party is the largest single
party in the parliament, made
clear yesterday that Congress
was not interested in participating in a minority govern-ment. Nonetheless, Congress formally asked President Ramaswamy Venkataraman to dismiss the government, which it claimed had lost its majority in parliament.

The confused political situa-

tion enhances the power of the president with whom rests the st word on whether to dissolve parliament and call fresh

Singh may survive until rivals

Westerners work for east German dream

David Goodhart on two mayors trying to breathe life into their adopted towns

R Dieter Noll, 50, and Mr Hinrich Lehmann-Grube, 57, are two west Germans with unusual jobs. Since May they have both been mayors of large east Ger-man towns, Chemnitz and

Leipzig respectively.

Both have made personal sacrifices to travel east. Mr Lehmann-Grube, who used to be chief executive of the town of Hanover, has swapped his Mercades for a Luda and takon a cut in salary from DM12,500 (\$8,205) a month to DM3,000. Mr Noll has left behind his French wife and two children in Mainz and given up a lucrative consultancy business for his DM2,800 a month post.

Mr Lehmann-Grube, a Social Democrat, says he is torn between optimism and despair when contemplating the ruin-ous state of Leipzig. His man-ner is unemotional but his ner is themotional out his thoughts are gloomy. "The peo-ple in Bonn have still not grasped the magnitude of the task in turning east Germany

task in turning east Germany around," he says.

Befitting his Christian Democrat party allegiance, Mr Noll is more optimistic. He went east in January to work as a consultant "because I am a patriot and I have old friends in Chemnitz". He says he works 16 hour days and feels "incredibly charged up...there "incredibly charged up...there

As a civil engineer he often worked abroad and compares getting things done in east Germany with the problems in a relatively under-developed country. The difference is the and learn fast, I'm an optimist about the human capital," he

Mr Noll enthuses about spending the rest of his life in Chemnitz and says he will bring over his family as soon as he has a suitable place to live. Unlike many west German businessmen who are working in each Germany he working in east Germany be has no qualms about putting his children into east German

However, he admits that rebuilding the town will require greater interest from investors than currently evi-

"We are getting interest from the building sector and service industries but lack new manufacturing investment," he

Mr Lehmann-Grube says that companies are queuing up to invest in Leipzig but the property question remains "our most serious bottleneck". The Unity Treaty ruled that the principle of returning property to former owners, with its accompanying delays and legal complications, could be over-ridden where job-creating investment was planned.

This has improved the propects for some potential devel-opments on private property, but Mr Lehmann-Grube says that "the question of public

There is still confusion over which level of public authority - the communes, the towns, or the new states - controls pub-lic property. The Treuhand, the trust body which owns most public property, is still trying



Dieter Noll (left) and Hinrich Lehmann-Grube: both men made

"As a result I can't sell or rent any of Leipzig's land for development at present," says Mr Lehmann-Grube. Mr Noll is

to sort out the competing

taking a more cavalier approach and simply selling or renting land that he reckons should be under his control. But some companies have com-plained about the high prices being asked for east German The two men agree that their

towns need more money, espe-cially for public investment, and more clarity about where it is going to come from. Mr Lehmann-Grube complains that Bonn has still not made it clear how local government will be financed in east Ger-MERCY.

west Germany local authorities raise taxes and get a share of national tax income. but it will be several years

before east Germany enjoys proper tax flows. In the mean-time neither the states nor the towns and communes in west Germany seem ready to practise financial solidarity with the east. Yet it is estimated that east Germany's towns and communes need DM20hn-40hn a year to survive and the five newly formed states will need several times that if they are to replicate the functions of the

Until the beginning of next year Leipzig must survive on a grant from the central government of DM670m for current costs and only DM25m for investment. Hanover, which like Leipzig has a population of 500,000, has an annual budget of DM2.2bn for current expenditure and DM400m to DM500m

est German states.

Curiously, Mr Noll says that Chemnits is getting more than Leipzig, about DMIhn, despits

being much smaller. That may explain why Mr Lehmann-Grube is cautious about building up his adminis-tration while Mr Noll says that his 1,500 staff are quite insuffi-cient. "I have less than half the staff an equivalent town in west Germany would have," says Mr Noll

Both men are hoping that next year they will get annual budgets of about DM2bn. To budgets of about DM2hn. To rebuild some of their crumbl-ing housing they can draw on a DM10hn grant from Bonn to improve 300,000 old homes. In Leipzig alone 110,000 of the 258,000 homes were built before IDIA. Mr Lehmann-Grube, like Mr

Noll, has now drawn up a new city development plan but seems less confident that either his own staff or Bonn will allow him to implement on it. "There is still no real adminit. "There is still no real admin-istration here, it will be two to three years before things are even half working," he says. To a group of visiting Singa-pore businessmen, Mr Leh-mann-Grube is depressingly honest. He says they would be foolish to rush in now with big investments, but adds that in investments, but adds that in four to five years Leipzig will be booming so it is better to have some presence from the

As an example of his admin istrative nightmare he cited Leipzig airport. The trouble is that unlike west German air-ports, which are controlled by local authorities, Leipzig is owned by Interfug, the east German airline, and nothing can be done until the airline is broken up and sold off.

Yesterday's survey from the

THE LEX COLUMN

The lights dim in Europe

Perhaps Mrs Thatcher need not have troubled the Commons Wolseley yesterday with another firm Share price relative to the rejection of a single currency.

Even leaving aside blips like yesterday's unexpectedly bad French trade figures, the wors-FT-A All-Share Index ening economic numbers coming out of Europe hardly paint a picture of a continent ready for a swift passage to anything quite so ambitions. This sum-mer, even after the invasion of Kuwait, it looked as though there were at least three large or medium-sized economies Germany, France and Spain -which could reasonably look 1987 1989 for GDP growth of 3 per cent. plus this year and another strong performance in 1991. To be sure, France and Spain still **British Chambers of Commerce** ing. But the change of mood about prospects is now tangi-ble, with some commentators

talking about French growth slowing to 1.1 per cent in 1991. Some in the markets still

expect a scenario in which German inflation will peak at about 4 per cent in mid-1991,

after only a modest tightening of monetary policy by the Bundesbank. On that basis,

Germany should pull the rest of Europe through 1991, with the US and the UK coming

back on stream the year after that. The nagging suspicion is

that this is too rosy and that this autumn's plunging equity markets have been better indi-

Aside from the Gulf, the obvious threat is renewed

wage inflation. Given the trend in consumer prices, the 1991 German wage round is surely going to be a lot tougher than

1990's; after the recent corporate tax cuts, France could be

going the same way. And perhaps the hidden danger is that budget deficits are going to return as a serious problem in 1991-2, and not just for the lial-

The City view of UK indus-try's grasp of economics has always been slightly contemp-

tuous. Industry stays bullish long after the equity market has scented trouble; by the

time it succumbs to gloom, the market is discounting recov-ery. The trouble about this

market may be good at anticipating events, it is less good at judging their scale. Thus, the

cries of distress now coming from the CBI and the Cham-

bers of Commerce are not unfo-

reseen; the question is rather whether they are louder than

UK industry

strongly suggests that it was not until this year's third quarter that things turned really ugly. Considering how badly equities responded to the interim results season, this implies that not all the bad news is yet in the market. Granted, the survey covers small companies as well as large; but in almost every area large; but in almost every area,

- home and export orders,
investment, employment prospects - it is the biggest companies which are hardest hit.

The picture is no more reassuring in detail. The drop in
home orders is unprecedentedly steep; but export orders
are down as well. A sharply
higher proportion of companies
are worried about inflation: the are worried about inflation; the majority, while expecting to reduce their workforces, still report skill shortages. All this comes before the ERM medicine has hit the system. It could still be that pessimism on this scale is the proof that equities are cheap; but the time-scale on which this is guaranteed could be getting

Wolseley

"Tough markets, exceptional performance" was Wolseley's own judgment of its main-tained full year profits, and it is hard to disagree. The down-turn in UK manufacturing was expected, but the resilience of the distribution divisions on both sides of the Atlantic took the market quite by surprise. A 10 per cent dividend increase but given the company's long-term growth record they

are still languishing at 2850.

There is still the possibility that Wolseley has badly mistimed the US construction cycle, particularly in Calif-ornia. There is also the danger that a so-far shrewd manage-

ment might be tempted into a

large acquisition and thus spoil the solid financial position. As usual, however, the market is really preoccupied with the effects of an apparently deep-ening decline in some of Woiseley's core businesses, along with what will be a punishing currency translation effect this

Profits for 1990-91 look set to fall from last year's £121m to around £100m, putting the shares on a prospective p/e of just over 9 times earnings and a yield of around 6 per cent.
This is not the premium rating which has eluded the company for so long, but given the uncertain outlook in the next six months it seems fair. If £100m represents the bottom of the cycle for Wolaeley, it will have plenty of envious rivals. Meyer, for example, is due to amounce its interim profits in three weeks. Forecasts suggest a one-third drop to \$40m.

Bryant Group

Bryant used to be a rather sleepy Midlands housebuilder which never had a rights issue. In 1986 it got the growth bug and raised \$17.4m to help it move into the fast growing market of the south east. In common with some better known rivals it said too much known rivals it paid too much for some of its land, the result being a provision roughly equivalent to last year's annual dividend. Yesterday Bryant asked for another £40m to have a punt on buying some more; and judging by the 1%p fall in the share price to 92%p,

the institutions loved it.

The response is all the more interesting since it is only live months since English China Claye placed its 30 per cent stake in Bryant at 94p per characters. share. The willingness to absorb another 20 per cent of the company at an even lower price is puzzling on two counts. First, the new equity is being issued at an estimated discount to net asset value of over 25 per cent. Second and more important, there is not the slightest chance that Bryant will earn anywhere near the 250m plus it made in the the bonanza years of 1988/ 89 for a long time to come. Indeed, it will be lucky to earn 9p per share in the year to May

a pretty demanding rating. The moral of the tale is that the institutions have more cash than they know what to do with; they are desperate not to miss out on the eventual unturn in the housing market, and there are very few companies they trust. What price a Beaner rights issue?

people here are well educated US budget plan needs Democrat support

Brussels seeks to extend its energy powers

THE PROSPECT of an early end to the US budget crisis appeared increasingly uncerin yesterday as congressional leaders warned that at present there were insufficient votes in the House of Representatives to pass the likely tax package. Congressional and White House negotiators have nar-rowed their differences and the main focus is on crafting a package which will carry both Houses. This turns on the means of taxing the wealthy and on the extent of increases in petrol taxes and in the cost of Medicare health provision

for the elderly.

The problem is that any package will require the sup-port of a large majority of House Democrats because fewer than half of the 176

By Lucy Kellaway in Brussels

THE European Commission is

heading for a battle with mem-

ber states over a proposal to give itself important powers

for managing a future energy

The plan, under which the Commission could instruct EC

countries to sell their energy

stocks and cut energy demand is likely to be approved at a Commission meeting in Strasbourg today and will be put to

energy ministers in Luxem-

The measures would allow

the Commission to determine

the Community's short-term

response to a supply crisis. Brussels would be able to tell

member states that demand

must be cut by a fixed amount

bourg on Monday.

bly as few as 40, will back any likely plan which increases

However, a caucus meeting of the 258 House Democrats yesterday split roughly 50/50 on a show of hands, according to Mr Dan Rostenkowski, chairman of the House Ways and Means Committee. He commented: "That's not good

nough." Rank-and-file Democrats are

the Democrats and their desire to stick as closely as possible to the original House plan imposing higher taxes on the wealthy and limiting changes in Medicare and petrol taxes. He has already conceded an increase in the top marginal income tax rate on the wealthest individuals from 28 to 31

rejucant to support unpopular measures which will make them vulnerable to attack from Republicans in mid-term elections on November 6. They are demanding significant Republican support as a condition for

their votes.

By losing the backing of a majority of his own House Republicans, President George

for a period of three months.

More sustained reductions

would need member states'

approval.
The Commission would also be able to instruct EC coun-

tries to sell energy stocks up to

the equivalent of 30 days' con-

sumption. UK officials in Brussels said

the plans amounted to "oppor-tunism" and "empire building"

by the Commission. Other

member states expressed anger

at the timing of the proposals, saying they hindered official efforts to convince the oil mar-

They argue that the mea-

sures cut across the role of the International Energy Agency, which includes the US and

ket that no crisis existed.

Der cent By contrast, any package will require bipartisan support in the Senate, including at least half the Republicans, which limits the scope for moving too far towards the House

The immediate complication is that the Republican plan to tax the wealthy by limiting tax deductions hits hardest those states with high levels of local taxes, including those with large numbers of Democrats

Japan, and which is the forum

for dealing with energy crisis

measures. They are also furious not to have been consulted

before the Commission drew

culties the Commission

encounters each time it tries to

increase its influence in the

sensitive area of energy, over which member states still

The impetus for the proposal

comes from the recent Gulf

energy crisis, in which the Commission has found itself

powerless. However, officials underlined that any new pow-

ers would be for the next sup-

ply crisis and emphasised that there was no such crisis at

retain considerable control

The row underlines the diffi-

up its proposals.

such as California, New York and New Jersey. The Demo-crats have argued for a surfax on those sarning more than

film a year.
Further negotations were expected late yesterday but there are deadlines not only at midnight tonight when the government runs out of money again but also on the approach

Mr Bush, on a campaign trip in New England, yesterday appealed to his own Republi-can Party to back him. He said the days of "damn the deficit must come to an end. Defend-ing his acceptance of higher taxes, Mr Bush said he had to "swallow hard, but the long-term health of the US and our economy has to come before self-interest".

The proposal would update

two directives on energy crisis which date from 1968 and 1972

and require member states to keep 90 days of production in stocks. Officials say these

directives left vague the mech-

anism under which the stocks

could be released. Moreover, there was no clear means for

concerted EC measures to

reduce demand.
As part of the plan, member states would have to put the management of their energy

stocks under the care of a sin-

gle body. Countries such as the UK, which allow oil companies

to hold stocks on their behalf,

will not respond happily to the

Bush moves to repair damage

Continued from page 1 Margaret Thatcher, the British

prime minister, yesterday said Britain had received a formal assurance that the Saudi posttion on Irag's invasion of Kuwait was unchanged and that the defence minister had

that the defence minister had been misquoted.

Earlier the prime minister had held almost an hour of talks with Sheikh Jabir al-Ahmad al-Jabir al-Sabah, the Emir of Kuwait. Both agreed that Saddam Hussen must not benefit in any way whatsoever from the invasion of Kuwait.

Mr Bush has appeared dis-Mr Bush has appeared dis-tracted recently as a result of a major domestic political crisis caused by the stalemate on the budget. The Israeli army shootings of Palestinians in Jerusa-lem has also hurt US and British efforts to focus on further sanctions against Iraq.

rates may rise

rates and a strong D-Mark".

This announcement appears as a matter of record only

The **London Underwriting** Centre Ltd.

(Industrial Leasing) Limited

The Royal Bank of Scotland pic are Bankers to

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(Lessee) £52.4 Million The fitting out of German interest The London Underwriting Centre Ltd., London's new Company Insurance market at 3 Minster Court, for Continued from Page 1 Bundesbank officials have made it clear that the central Market Building Limited. bank would be prepared to raise official interest rates

- last increased by 1 percentage point in October 1989, to a
discount rate of 6 per cent and
a Lombard rate of 8 per cent Provided By if inflationary pressures increased as a result of over-heated demand, higher oil Royal Bank of Scotland prices, and the costs of unity. Mr Tietmeyer said integrat ing the two Germanys would reduce capital exports, amounting to about DM120bn RoyScot Corporate Leasing annually in recent years, and make borrowing more expensive. To support this redirec-tion of capital flows, "Germany needs relatively high interest (Lessor)

FINANCIAL TIMES COMPANIES & MARKETS

Wednesday October 24 1990



Texaco jumps 25% in third quarter



at Texaco has jumped 25 per cent to \$381m or \$1.38 a share. The large US oil and gas company said its third-quarter revenues rose from \$8.4bn last year to \$11bn in the period ending on September 80 because of higher crude and product prices and

The group's chief executive, James Kinnes (above), said upstream results had been boosted by an extra 54 cents a gallon on the price of crude during the third quarter as a result of the Gulf crisis. Page 18

McKechnie holds dividend

McKechnie, the plastics and metal components group, yesterday reported a 28 per cent drop in pre-tax profits to £28.09m (\$54.7m) in the year to end-July but maintained its dividend. Demand for the group's products was down both in the UK and Australasia. Chairman Jim Butler said the company had "weathered the worst of the downturn" although the outlook was atill uncertain, Page 23

Alcan looks at fresh capital cuts



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With recession spreading through more of its main markets, Alcan, the world's biggest pro-ducer of aluminium, la considering work diture after slashing \$300m off its budget this year. Page 19

Spenish recovery

The Madrid stock exchange tell more charply The Madrid stock exchange fell more charply than any other European Community market after Iraq's invasion of Kuwait, largely because of the country's high dependency on oil and because companies were feeling the effects of the government's restrictive monetary policies. In the last 10 days, however, buyers have been rushing back in. Trading volumes now of around Pta10bn (\$105m) a day are double what they were two weeks ago and approaching the Pta15bn to Pta16bn before the Gulf orists. Peter Bruce reports: Sack page

Under the plough



tural Policy is out of step with the European. Community's changing agricultural problems. Should we simply abolish this costly and unpopular policy? Or is there some way of reform-ing it without sending Europe's 9m-10m farmers into deep trauma? Bridget Bloom examines the conclusions of a new report from the Brussels-based Centre for European Studies: Page 32

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THE PINANCIAL TIMES LIMITED 1990

Parretti pays final sum on MGM/UA takeover

MR GIANCARLO Parretti, the controversial Italian financier, said yes-terday that he plans to close his \$1.3bn takeover of MGM/UA, the Hollywood studio, on Friday. He made the statement after handing over \$967m in final payment on the deal.

The agreement calls for Pathe Communications, Mr Parretti's takeover vehicle, to pay a total of \$21.50 per share to MGM/UA shareholders, led by Mr Kirk Kerkorian, the hotel and casino mogul who owns more than 80 per cent of MGM/UA. Yestarday MGM/UA's share price rose by % to \$17%.

Pathe has already paid \$353m in deposits on the transaction, includ-ing a \$4-per-share payment to MGM/ UA shareholders made during the

summer.

Vital financial help for Pathe has come from Time Warner, the entertainment conglomerate which only three months ago dropped plans to back Mr Parretti and sued his company for \$100m.

Yesterday Time Warner did an about-face by agreeing to cancel all litigation with Pathe in exchange for a home video distribution deal for the MGM, UA and Pathe film libraries.

Pathe is a small studio that includes the rump of Cannon Pictures, the failed Grade B movie

Company.

The Pathe takeover of MGM/UA has been in doubt since early July. That was when Time Warner withdrew its offer of \$550m of loans to Pathe in exchange for worldwide distribution rights to the 1,000-title United Artist's film library. Time Warner then launched its lawsuit. against Pathe, charging the com-pany with a "willful wanton and malicious" breach of contract. Mr Parretti countersued for \$500m of

At the time of the lawsuit, Time At the time of the lawsuit, Time Warner accused Mr Parretti of "creating a smokescreen" to hide a series of allegedly misleading statements. It claimed Pathe had secretly sold \$50m of film rights even though these had already been contracted to Time Warner.

Mr Steve Ross, chairman of Time Warner, came under a storm of private industry criticism for backing Mr Parretti last spring. Standard & Poor's, the credit rating agency, had Poor's, the credit rating agency, had temporarily placed the company on creditwatch since its \$650m loan offer would have increased Time Warner's already considerable

\$10.8bn debt burden. The Time Warner/Pathe deal covers a 12½-year period and calls for a \$125m advance from Warner Brothers, the film and television subsidiary of Time Warner.

It is understood that up to \$75m of further Warner funds from worldwide home video rights will be used for films to be produced by Pathe/

for films to be produced by MGM/UA.

MGM/UA.

Earlier this week, Mr Parretti secured an estimated \$200m from Turner Broadcasting, the Atlanta-based cable empire, which agreed a 10-year series of licenses to use the UA film library for television.

News Corp shares rally after strategy is unveiled

Murdoch outlines plan to revive earnings

MR RUPERT Murdoch yesterday dismissed the stockmarket's recent sall-off of News Corpora-tion's shares and outlined to shareholders how he would revive the earnings performance of the media and industrial

After the Australian stockman-ket had digested the comments of News Corp's chief executive, the price of News Corp shares jumped 54 cents to A\$6.10

(US\$4.72). Addressing a packed annual meeting in Adelaide, attended by meeting in Adelaids, attended by almost 300 people, Mr Murdoch had projected a "steady as ahe goes" image. He shunned any "quick fix" promises to allay investor concern on the company's current A\$10.5bn debt. Bather, the emphasis was on ressaurance that the company's medium term prospects remained strong.

strong.
"In the here and now, we can do nothing about the share mar-ket," Mr Murdoch said. "What we have to do in this company is

environment.

Mr Murdoch said he expected



Rupert Murdoch after the meeting: will "concentrate on profits from all of our businesses"

the company's trading profits this financial year to be ahead of the previous year, despite a weak global economy. In the last year to June, the company declared a 48 per cent net earnings fall to A\$282.3 million.

But he said the company was "lighting" to maintain operating income in Australia, where greater plant efficiencies were offsetting softer newspaper and magazine advertising. The meeting approved a change in News Corp's articles to allow the issue of non-voting

shares, but not before a represen-tative of one of Australia's largour businesses.

"We have the realism to recognise problems as they arise, and transform those problems into opportunities. I hope our recent difficult and decisive actions (notably asset sales and merging of Australian newspapers) demonstrate considerable qualities vital for success in this troubled savironment.

est institutional shareholders, the Australian Mutual Provident, spoke strongly against the motion. But the AMP, which holds about 3 per cent of News Corp, proved a lone voice and Mr Murdoch told the meeting that the group wanted the option of raising capital but to "retain our character and remain competitive with our rivals around the world."

He said it was "unlikeled" that

He said it was "unlikely" that the Australian Stock Exchange

(ASX) would block the company's non-voting issue plans. On Monday, the ASX issued a discussion paper on limited voting shares which indicated it was invourably considering the News Corp proposal, hir Mundoch sought to play down previous media suggestions that News Corp had threatened to move its home stock exchange outside Australia if the ASX rejected the non-voting had been appropriated out that the company's latest profit figures before abnormal items would have been another record, but for losses incurred in the Sky TV

losses incurred in the Sky TV

operation and the prolonged Australian pilot's strike.

He said the increase in the company's belance sheet debt in the latest year had stemmed from "direct investment in enterprises which the company is building. The financial institutions which lend funds to us are always, and scrupulously, kept informed by the company of the state and progress of operations. They would not otherwise lend.

"We keep our finances under constant review. It is a customary exercise. But I should say we aim to replace the whole or a substantial part of our short-term debt with long-term debt."

According to the company's 1990 balance sheet, its short-term debt (repeyable within one year) rose from A\$558m to A\$2.95bm. Mr Searby said News Corp had acquired and built up an array of assets which would be of "lasting and outstanding value." and outstanding value."

He said the two main creas of continuing investment would be Sky TV and new UK and Austra-

lian printing presses.

The Sky operation was not forecast to be profitable before 1992. Mr Searby said the new generation of colour printing presses being developed by the company would provide a "competitive edge well into the future".

He said the company's UK papers had defied tough economic times to maintain circula-

nomic times to maintain circula-tion figures and market share. But profits had fallen because of lower classified advertising vol-

Nadir in desperate shuttle to raise cash by today

DIRECTORS of Polly Peck International meet this afternoon in London to hear whether Mr Asil Nadir, chairman of the trou-bled fruit, electronics and leisure group, has obtained enough money to avoid the appointment of administrators.

Mr Nadir yesterday shuttled between Turkey and northern Cyprus seeking cash buyers for

assets.
If he fails to produce £30m (\$56.5m), directors are likely to accede to demands that the group be placed in administration. In that case, the Department of Trade and Industry should launch an investigation, a large institutional investor said yester-

day.
"It is inconceivable that a company could go from a market value of over £2bn in June to virtually nothing, without the UK authorities appointing inspec-tors to look into its affairs." The mounting nervousness

mong creditors was illustrated yesterday when National Bank of Canada broke ranks with other banks and applied in London for the company to be wound up.

Later, however, Polly Peck and independent sources said they understood the bank would withdraw the petition. However, this draw the petition. However, this was not confirmed by the bank.
Although the application is no scheduled to be heard until December 12, it has the effect of freezing all of Polly Peck's assets,

including its bank accounts.
When bank creditors agreed to extend a repayments standstill until November 9, Polly Peck said it would raise Film in the mean-

So far, it has obtained only a fraction of this. At the end of September, Polly Peck's total box-rowings exceeded \$1bn.

One Polly Peck director said he

doubted that Mr Nadir would come up with \$30m from north-ern Cyprus alone, but held out the hope he might raise the bal-ance from Turkey.

Istanbul bankers said they did.

not expect the group to survive.
"The end is coming near," one said. "Mr Nadir is not succeeding in selling anything here, includ-ing his personal assets, and he

has no way out now,"
in Istanbul, Mr Nadir lunched yesterday with Mr Dinc Bilgin, the owner of Sabah, Turkey's largest-selling newspaper which has conducted a fierce campaign

has conducted a fieres campaign against him in recent months.

They discussed a sale of Günaydin, a mass circulation daily which Mr Nadir bought in 1968, but sources in Ankara said he had falled to clinch a deal.

In mid-afternoon, Mr Nadir returned empty-handed to Cyprus, which he had left less than 24 hours earlier. Earlier, employees gathered outside the group's offices in Nicosia after more than 100 were told that they hade been made redundant.

hade been made redundant. The dismissals raised here of further job losses in northern Cyprus where Polly Peck is the

largest employer with a work force of more than 8,000. Mr Richard Stone and Mr Jim Truscott, the accountants who are reviewing Polly Peck's operations in Turkey and Cypros

for Coopers & Lybrand Del also returned to the island. They left Cyprus on Monday after being told that an interim court injunction, granted following an application by seven orange farmers, prevented them from having access to any of the

group's company records.

They will learn this morning whether the injunction has been

lifted. Canadian loan fears, Page 24

Philips settles US class action with \$9.25m deal

PHILIPS, the Dutch electronics group, said yesterday that it has reached a \$9.25m settlement with US shareholders who sued the company for allegedly misleading investors earlier this year about the outlook for results.

The suit is believed to mark the first time that foreign investors have sued a knrousan com-

tors have sued a European com-pany on the issue of corporate reporting.

The company said its agree-ment to settle the US class action ment to settle the US ches action suit did not mean it was admitting liability, which it continues to deny. The company sought a settlement in order to reduce the high costs of what might have been a lengthy procedure and to avoid a major call on the management's time." Philips said.

The settlement, reached with lawyers for the plaintiffs, must still be approved by the New York judge handling the case. Philips said the court case had not yet reached the stage at



which the US investors had put forward concrete demands for

Philips was accused of issuing incorrect information between not yet reached the stage at January 8 and May 3 1990 about

the course of business. On May &, Philips reported that net income before extraordinary gains plunged to just F18m (\$3.5m) in the 1990 first quarter from F1223m a year earlier. The news led to a steep fall in Philips' share wice. share price.
The first-quarter downturn was tinexpected, as the then president of Philips, Mr Cor van der Klugt, had told the annual shareholders'

meeting only three weeks earlier that full-year net earnings would be higher. Company management acknowledged that they were surprised by the deterioration in first-quarter business, and Mr van der Kingt later resigned.

Mr Jan Timmer, who took over as president in July, is now fore-casting a full-year net loss of FL 2bn, reflecting charges of Pl 2.7bn being taken this year to restructure the group's computer and components divisions. Philips is due to release third-quarter figures on Thursday.

BHF to buy east German bank

By Katharine Campbell in Frankfurt

yesterday gave the go-ahead for Berliner Handels-und Frankfurter bank, the small west Ger-man universal bank, to take a 64 per cent stake in the east German Deutsche Handelsbank. BHF thereby expands its east-ern presence, hitherto confined to a branch in Leipzig. It first expressed an interest in early summer, and talks have dragged

on since then. Deutsche Handelsbank, a subsidiary of the Staatsbank Berlin (formerly the state banking monopoly), was responsible for the foreign currency financing of a portion of east Germany's trade with the West in communist days. BHF said yesterday that the east German bank comple-

THE FINANCE ministry in Bonn mented its own activities in scope and emphasis - as well as being one of the few eastern banking institutions still for sale. Its staff, with exposure to west-ern hanking practices, are better

qualified than most east German

bank employees. BfG, the ex-trade union bank, and Bayerische Landesbank were also understood to have been interested in the bank. Since unification, the Staatsbank has been formally the property of the Bonn

BHF hopes to pick up the remaining 36 per cent stake of Deutsche Handelsbank, currently held by five east German conglomerates which were once big customers of the bank, BHF said it expected no problems as the

Treuhandanstalt, the trust body charged with the privatisation of east German industry, needed

while BHF has not disclosed the purchase price, other sources have estimated it might pay about DM300m (\$455m) for the full 100 per cent. In common with most east Ger-

man firms, Deutsche Handels bank does not yet have a proper balance sheet. According to BHF's own estimates, total assets are around DM15hn, with loans valued at Did7bn on 30 June this

BHF recognises that many of these assets will be worth consid-erably less as the restructuring of

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COMMISSION FOR THE NEW TOWNS. PO BOX 176, LONDON, SW15 1BU.

Severn Trent

lapses £74m

SEVERN TRENT, the privat-

ised water company, is to lapse its hostile £74m (\$143m) cash-bid for Caird Group after tak-

ing fright at the waste management company's defence docu-

Severn Trent will withdraw

its 100p-a share cash bid today in spite of having received

in spite of having received acceptances from owners of 56.2 per cent of the ordinary shares in Caird, formerly a stockmarket high-flier.

However, the Takeover Panel has refused Severn Trent permission to submit a former offer immediately. The water company, one of the UK's largest, will appeal.

Caird shares yesterday closed 2p higher at 54p, while Severn Trent shares rose 3p to 205p.

205p. Severn Trent is left holding

hostile bid

for Caird

By Andrew Bolger

in London

INTERNATIONAL COMPANIES AND FINANCE

Higher crude oil price helps boost Texaco by 25%

SHARPLY higher crude oil prices helped the upstream side of Texaco, the large US oil and gas company, which yes-terday reported a 25 per cent jump in third-quarter net income to \$381m or \$1.38 a

Texaco said its third-quarter revenues rose to \$11bn in the period ending on September 30 from \$8.4bn last year because of higher crude and product

The company's net income for the first nine months was halved year-on-year to \$1.06bn. However, this occurred because the 1989 results had included a one-time \$1.1bn gain from the sale of Texaco Can-Revenues for the first nine

months of this year were \$28.8bn against \$26.4bn in the same period last year. Mr James Kinnear, chief executive of Texaco, yesterday said that events in the Middle East caused an uncertain and

volatile world oil market, which added 54 cents a gallon to the price of crude during the

third quarter. He acknowledged that this increase benefited the company's upstream results.

However, downstream refined product margins had declined significantly since July due to the inability of the marketplace to absorb higher crude and product acquisition

Mr Kinnew said Texaco's US wholesale petrol prices increased by less than half the rise in crude prices.

He said its petrochemical results — which were \$12m for

the third quarter against \$69m last year — were alsohit by increased raw material costs as well as lowerprices. Texaco's exploration and

production results were \$207m for the third quarter, up from \$124m a year ago. Manufacturing and marketing profits were \$108m against

Dyno rises to NKr280m and appoints president

DYNO, the Norwegian chemicals and explosives group, yesterday announced a rise in nine-month profits and announced the appointment of

executive vice-president and chief operating officer since 1985. He replaces Mr Hans Bjoentegaard, who resigned in August citing "co-operation problems" with some employ-

Dyno said profits before year-end appropriations rose to NKr280m (\$47.5m) in the first nine months of 1990 from NKr248m in the same period last year. Turnover rose to NKr5.02bn from NKr4.64bn.

All the company's divisions performed better in the latest period. "The biggest [improve-ment] was in explosives and chemical activities," Dyno said, adding that "more than 30 per cent of Dyno's sales income comes from outside Norway". The explosives side had

aniity had developed favoura-bly. Results also improved in Norway, and in Sweden the results were good, although not up to last year's level. In chemicals, lower prices reduced sales, but profitability improved, especially in south-east Asia and Norway-based operations.

NEWS IN BRIEF

Neste lifts profits to FM1.69bn

NESTE, the Finnish state-owned oil and chemicals group, yesterday announced an increase in eight-month group profits before reserves and taxes to FM1.69tm (\$472m) from FM1.42bn the previous year, writes Enrique Tessleri.

Operating profits rose to FM2.68bm from FM2.18bm. Consolidated sales were up by 18.7 per cent to FM27.7bm from FM23.33bn. Neste, which is not publicly quoted, attributed the increase in group profits to higher global oil spot market prices.

About half Neste's sales were generated by its trading and supply division, which saw sales increase to FM13.56bn from FM11.51hn.

Adidas, the German sports equipment company, will break even this year and achieve profitability in 1991, according to Mr Bernard Tapie, the French financier who

the French financier who recently bought the company, agencies report.

Mr Tapie also said a new top manager would be appointed to Adidas, which made a loss of DM130m (\$85m) last year. The person, who he said was among the best-known industrial managers in west Gerarial managers in west Germany, would be named after the supervisory board meeting on October 22.

■ Mr Silvio Beriusconi, the Italian media entrepreneur, is selling his three pay-TV sta-tions, the Telepiu network, to a group of nine Italian business

executives, Reuter reports.

Mr Berluscont did not dis-close the value of the deal but close the value of the deal but said press reports that the accord was worth between L450bn (\$396m) and L550bn were accurate. He had to sell the network to comply with recently-passed legislation regulating media ownership.

Banco Santander, the Span shanco Santander, the Spanish bank, yesterday reported consolidated pre-tax profit up by 15.28 per cent in the first nine months of 1990 to Pta76.6bn (\$808m) from Pta66.5bn in the period a year earlier, AP-DJ reports. Net interest income grave 10.87 per interest income grew 10.87 per cent to Pta143.9bn, despite a 37.55 per cent surge in finan-cial costs to Pta301.5bn.

CHAIRMAN'S MESSAGE

Loral deal heralds satellite alliance

By Martin Dickson in New York and William Dawides in Paris

THE AGREEMENT by Loral. the US defence electronics group, to sell 49 per cent of its satellite business to three European partners is the latest in a series of international alliances in the world satellite

Under the accord, Loral will sell, for \$182m, a 49 per cent stake in the former space systems division of the Ford Motor Company to Aerospat-iale and Alcatel, the French aircraft and telecommunications groups, and Selenia Spa-zio, the Italian aerospace com-

pany.
This should create from carry in 1991 one of the world's largest producers of civil telecommunication and writer satellites, with sales of FFr6.5bn (\$1.28bn) and 5,000 mployees. This is close to the FF7/hn

turnover of Hughes Aircraft, the industry leader, owned by General Motors. The recently-pooled satellite businesses of Matra of France and Marconi of the UK have turnover of up to FFr4bn, while the satellite-making nerger currently being negoti

FRENCH market regulators said that the five biggest shareholders of Navigation Mixte had signed an agreement to protect the French holding company against unwelcome takeovers, AP-DJ reports.

The Société des Bourses Françaises said a five-year deal

had been signed by Compagnie Financière de Parihas (30 per had been signed by Compagnie Financiere de Farines (40 per cent); Credit Lyonnais, the bank group (10.37 per cent); Allianz, the German insurer (9.15 per cent); Société Génér-ale, the French hanking group (5.25 per cent); and Société Centrale d'Investissement (7.21 per cent). The pact had been anticipated as the conclusion of last year's failed takeover hid for Navigatian Mixte by Paribas.

venture.

ated between Deutsche Aerospace and General Electric of the US would have annual sales of up to FFr4bn.

The European companies are being offered part of Ford's aerospace division, which Loral won in an auction last

July.

This does not include Ford Aerospace's other space-related businesses, whose primary customers are Nasa, the US space agency, and the US Department of Defense. Both Aerospatiale and Alca-tel were in rival teams which

made unsuccessful hids to buy the Ford business this year. Until they signed this memo-random of understanding with

were down 56 per cent and those in its construction

subsidiaries fell 59 per cent. Mr Weyerhaeuser added that domestic log and timber prices

have fallen because of a depressed US lumber market. While the domestic market is

unlikely to improve in the near term, exports of those wood

products should increase as

Japan's inventories of lumber and logs are used up, he

The company, based in Takoma, Washington, also expects some improvement in the cyclically low prices for

paper and paperboard, with upturns particularly for newsprint, linerboard and

Loral, the two French compa-nies were discussing a joint

This was based on the match between Alcatel's experience in making satellite payloads and Aerospatiale's expertise in platforms, the structures which carry the working parts of sat-ellites. Clearly, the French companies have now aban-doned the joint venture in favour of this new form of co-operation, said Alcatel offi-

Loral felt that it needed to put its resources with those of European companies to be a powerful international competitor in the sector, said a representative of the US group.

Bach side brought with it special technical expertise and

access to markets. Ford's space systems divi-sion has a turnover of some \$350m and combining forces with the European companies will move it closer in size to US rivals Hughes Aircraft, and the space operations of General

• Aerospatiale staged a big profits turnround in the first half of this year, with FFr46m of net income, as against a FFr109m loss in the same period of last year, the state-owned group announced yes-

Strong civil aircraft sales by Airbus Industrie, the European consortium in which Aerospatiale is a leading partner, were the main factor.

Aerospatiale warned that the steep fall of the dollar - in which aircraft sales are denom-inated - would make it diffiwit to match the FFrankin not

profit made in 1989.
Sales rose by 6.5 per cent in the first haif, to FFr15hn from FFr14.07bn, and are expected to reach FFr3Sbn for the full

29.98 per cent of the ordinary shares in Caird, which it spent £16m acquiring after the bid was launched last month. The outcome of the first hostile takeover attempt to be

launched by one of the recently privatised water com-panies is an embarrassment for Severn Trent and Mr John Ballak, its chairman. Severn Trent could make a

lower offer for Caird in a year's

lower offer for Caird in a year's time, if its appeal against the Panel's ruling against an immediate lower offer falls.

It could also place its stake and then sue Caird for making what Severn Trent considers to be a misleading profits forecast less month, on which Sawara last month, on which Severn Trent based its offer.

A representative of Samue Montagu, the water company's adviser, said Severn Trent had protested to the Takeover Panel within an hour of Caird's defence document being pub-lished last week, that the profits claimed were practically non-existent.

The water company made its offer conditional on Caird repeating a forecast, given on September 4, that it would make pre-tax profits of \$8.5m in the 18 months to December 31. Caird said last week it would make only £7.15m, and made extraordinary provisions of £4.89m to cover anticipated losses and change costs.

achieved most of its growth in Mr Arild ingierd as president and chief executive. Mr Inglerd has been Dyno's the US, where sales and profitability had developed favoura-

Overall, profits in the third quarter were slightly weaker than earlier in the year, due to higher net financial expenses. Dyno said 1990 profits would be slightly lower than last year, due to the uncertainty caused by the Gulf crisis. Higher oil prices could lift the cost of Dyno's most important raw

Slowdown in construction | Slow sales cause Fiat to hits Weyerhaeuser results reduce production targets

By Berbara Durr in New York

WEVERHARUSER, the hig US conglomerate best known for its forestry products, saw third-quarter net earnings fall by 46 per cent to \$90.6m or 42 cents per share from \$166.8m or 78 cents last

Third-quarter sales fell 12 per cent to \$2.3bn from \$2.6bn.

For the nine months ended September 30, net income was sales were \$5.9m, a drop of 8 per cent. Earnings per share totalled \$1.57, down 29 per

Mr George Weyerhaeuser, chairman, said the largest declines in the third-quarter results were in busi-US housing starts have dropped off and other

construction projects have alowed as the economy has inliered. Earnings in the company's building products division The company is completing its restructuring to narrow its business base and this took \$22.7m off net earnings, or 11 cents per share, in the third constant. quarter. Weyerhaeuser shares fell % to \$19 in morning trading on the New York Stock Endunge.

NET INCOME PER SHARE

AND DIVIDEND PER SHARE.

excluding minority interest

including "avoir fiscal"

By John Wyles in Rome

CONTINUING difficulties in holding its domestic market share lie behind a decision by Fiat Auto to reduce its produc-Flat Auto to reduce its produc-tion target this year by 90,000 units instead of the 75,000 tar-geted only two months ago.

As a result, the Turin com-pany, which holds second posi-tion in the European market, will be laying off 70,000 work-

ers for a week next month rather than the 35,000 who were laid off for a week last month and this. For the first time this year, assembly lines at Chivasso, Cassini and Pomigliano d'Arco will be halted to control stocks.

Although car sales in Italy fell by 7.46 per cent last month, total deliveries of 1.8m to Italian customers are still 0.25 per cent higher than in the first nine months of last year. If Plat had continued to hold its 1989 share, it would have sold about 75,000 more units this

year. In fact Fiat marques, which include Lancia and Alfa

Romeo, have accounted for about 53.5 per cent of sales compared with nearly 58 per cent in the same period last year. Imports have risen from 41.96 per cent to 46.15 per cent with Ford winning more than 3 percentage points to take 7.41 per cent.
Against this background of

growing pressure in its home market, Plat's talks on possible collaboration arrangements with Chrysler of the US are believed to be making some

progress.
Mr Gianni Agnelli, the Fist chairman, said this week that "there are possibilities of industrial and commercial accords" with Chrysler but his company was refusing to reveal any more.

Fist is known to believe that its product line is incomplete without a four wheel drive lefters without a four wheel drive lefters without a four wheel drive lefters.

sure vehicle and, after considering an arrangement with a Japanese producar, may now draw from the Chrysler Jeep

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OCTOBER 199(



FIRST HALF 1990 HIGHLIGHTS

Dear Shareholder,

We are pleased to announce that Havas Group earnings for the first half of 1990 exceeded projections made at the beginning of the year. With consolidated operating profit up 23.9% on the same period of 1989, our performance places us out in front of most other French blue chips.

In terms of adjusted stock price, your company has turned in one of the strongest showings of any of the large French corporations privatized in 1987. Like all businesses, we are obviously dependent on the

overall economic environment. Yet the sectors we are involved in are relatively uncyclical and not directly affected by current upheavals. Still, the market slump has pushed Havas shares well below earlier peaks and we feel that you, as a shareholder,

sions of current events on your company. Political trends in Eastern Europe during the first half of the year are clearly towards a market economy. The East's overwhelming need for consumer products represents sizable medium and long-term markets for Western com-

will naturally want to know how we assess the repercus-

We have not shied away from these opportunities, and during the first half of the year the Havas Group signed a number of exclusive advertising representation contracts for several East German, Czechoslovakian, Hungarian, Russian and Ukrainian media.

That said, Eastern Europe's medium-term potential should not lead us to neglect room for development in the West, where communications markets are for the most part far from saturated. Our priority is Europe and our development focus, sec-

tors with strong growth potential. Our approaches were not, are not and will not be the same in each country. All, however, are guided by a common strategy: adapt to the market, diversify risks and optimize return on investment by working with the professionals who have produced the best track

Advertising expenditure per French household equipped with TV in 1989 amounted to \$102 as compared to \$298 in the United States, \$294 in Japan, \$205 in the United Kingdom and only \$44 in West Germany. This analysis led us to invest heavily in the German mar-

ket several years ago, particularly through Compagnie Luxembourgeoise de Télédiffusion and the IP group. All Group companies are now poised for rapid expansion outside France, with top but not exclusive priority given to Europe, while continuing to generate increased profits. The quality of their products and services has yielded solid

dividends: a very high degree of client loyalty and a proven capacity for ongoing growth.

Most large French corporations enjoy very healthy financial positions, with substantial reserves and limited borrowing. Should the pace of growth falter and inflation pick up by one or two points, these companies would go all out to gain market share - even against a backdrop of slower overall growth. And this, in turn, would imply sustained or even higher advertising investment.

In times of flagging economic growth, experience shows that it is the leaders in each media field that gain market share. And as it happens, Havas is the leader in virtually all sectors where it is represented.

For all these reasons, our activity is relatively immune to cyclical swings, provided of course we pursue an unrelenting drive to improve productivity. The downswing in financial markets affords us greater

opportunities: we have over 3 billion French francs, net of any debt, to invest. We will not curb our pace of annual investment, but we will remain highly selective. Likewise, we will continue to divest non-strategic assets on a gradual and planned basis. Thus during the first half, Eurocom sold two Paris supermarkets as well as the TPL

packaging companies on excellent terms. Results for the first six mouths of the year outpaced initial forecasts despite the sluggishness of the British market. which we expect to account for only 3.5% of net income excluding minority interests. Offsetting this, our German companies turned in excellent performances: the German market should account for some 10% of our 1990 income.

For the full year, we expect to generate net income excluding minority interests of some FF 1,150 million, amounting to about FF30 per share, an increase of 18% compared to

Havas is in good health. Working within a vigorous, clearly-defined organization, our staff is committed to success. And with your support, we will remain out ahead of In a climate where pessimism often prevails, espacially in

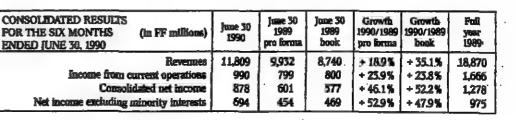
the financial markets, we can assure you that the Havas

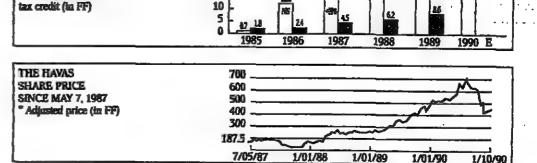
share - 20th in terms of French market capitalization - will

continue to deserve your confidence.

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Pierre Dauxier



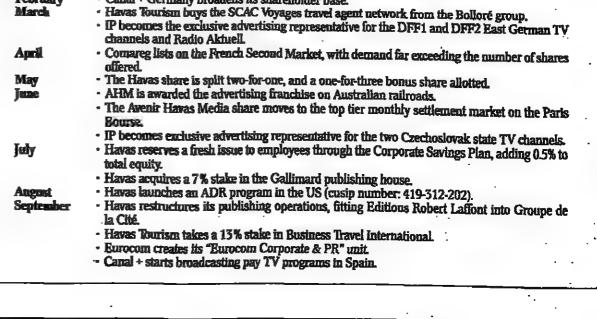


THE 1990 CALENDAR

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INTERNATIONAL COMPANIES AND FINANCE

Alcan not foiled by world downturn

Kenneth Gooding on the metals group's confidence despite spending cuts

A lean, the world's big-gest producer of alu-minium, is considering cutting capital investment again in view of the uncertainties arising from the Guif erisis, says Mr Jacques Bougle, president of the Canadian

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The group said in May it would cut expenditure by nearly a quarter this year, from US\$1.8bn in 1989 to \$1bn, in view of a tighter aluminium market and lower prices. "We have the flexibility to pull back capital expenditure again in 1991 and a review is going on to consider whether we should

do so," said Mr Bongie. He said he would be "jittery if Alcan were operating only in North America. The US, Canada, Australia and Brazil were

ada, Australia and Brazii were all in recession, but economic activity in Europe (excinding the UK) and south-east Asia was still going well.

Alcan needs to spend about \$400m a year just to keep its capacity ticking over. It has also pledged to replace its outdated smelter system in Quebec, at an estimated cost of Cookin (US22 Sim). So far about C\$3bn (US\$2.6bn). So far about C\$800m has been spent on its Laterrière smelter, which replaces 10 of the 14 out-of-date pot lines at the old Arvida

When Alcan's income was When Alcan's income was boosted by exceptionally high aluminium prices at the end of the 1980s, it speeded up the Laterrière project so that the first phase was finished in December last year and the fourth, and final, phase will be convoluted early in 1991 completed early in 1991.

Once the Quebec capacity is will get 100,000 to 120,000 tomes more metal a year from the same power-supply base. Last year the group produced



about L6m tonnes of primary aluminium, and this year's output should be about the same. Mr Bougle insists the aluminium industry's fundamen-tals remain sound for the longer term. Alcan sees demand for aluminium growing at an amual 3.1 per cent until the year 2000, with demand for new metal growing at 2 per cent and, for secondary (scrap),

have the flexibility

smaller base.
The industry's efforts to recycle more aluminium should see secondary metal accounting for 40 per cent of total supply within 10 years, compared with 30 per cent now. This would provide much of the extra aluminium needed for expected growth in the next decade.

at more than 4 per cent from a

Mr Bougle suggests Alcen is

835 1,468

in much better shape to face any economic downturn than it was in the recession of the mid-1980s. The group spent \$416m to rationalise during the bad years, of which \$50m went for early retirement payments. Employment was cut from 70,000 to 57,000, and more than \$300m lopped from annual run-

ning costs. Mr Bougie says Alcan has "a tremendous competitive advantage in its drive to cut costs and become more competitive. This is because it is the most international of all the world's aluminium companies, with more than 100 plants in 18 countries. The fact that we are able to pick the best worldwide hard and soft tech-

worntwine hard and soft technologies to put to work in
Alcan will give great benefits
in the future," he says.
Alcan is also in a position to
take part — as a credible, reliable supplier — in some markets where there is a trend
towards clobellication. From towards globalisation. For example, the car producers "want one product to the same standard wherever they operate in the world". Not only does Alcan have

great opportunities to share in European and south-east Asian growth - expected to be much more rapid than in North America - but it should also outpace the aluminium market in the US, a country it entered in the 1960s. It was only two years ago that Alcan entered the US aluminium extrusion

ALCAN - revenue, net income and capital expenditure (USSm) 1989 1982 1987 1986 5.831 5.676 6,056

market, the biggest of its kind in the world. Alcan is also in good shape to take part in the further rationalisation and reshaping of the world's aluminium industry, a process which is not yet over. Recent high metal prices have simply obscured the difficulties for some in the

In Europe, Alcan's strategy has been to increase the speci alisation of its plants as the European Community moves to bring down the remaining tariff barriers. However, says Mr Bougle, Europe will not become one market overnight.

"For the next 10 years there will still be some national marhets for some products. There will be many regional businesses and niches in packaging, for example. So it is not possible for Alcan to have one. sweeping strategy for Europe."

he opening up of east European markets should provide Alcan with a considerable bonus because "we've had a window to eastern Europe for 15 years. We have credibility with their industry. We want to capitalise on that and on our technical

Mr Boogie says aluminium was used in most eastern Euro pean countries mainly for products deemed to be strategic. So there is a huge latent demand for aluminium building, construction and packag-

ing products.

Alcan's German subsidiary aiready has signed a co-operative agreement covering rolled. products and foil with a number of companies in the former east Germany. Alcan will provide technology, and the part-ners will sell Alcan's alumin-ium building products.

Elders sells rural divisions | Japan brokers fall sharply

By Bruce Jacques in Sydney

RLDERS IXL, the diversified Australian brewing group, has continued its much-touted divestment programme with the sale yesterday of three rural divisions, mostly to Con-Agra, the US-based agricul-

tural company. The two companies jointly announced the sales, which involve Kiders' brewing materials operation, its international wool business and part of its

meet division. The package is elightly dif-ferent from that proposed when the deal was first mosted several months ago at a rumoured A\$360m (US\$277m).

INCO LIMITED

Dividend Notice

A quarterly dividend of 7,65% per amuru per ahers has been decisred payable December 3, 1990 to shereholders of record as of November 2, 1990.

A quarterly dividend of 26 cents per phare in U.S. funds has been declared payable on December 3, 1990 to whereholders of record se of November 2,

1960. Under the Company's Optional Stock Dindend Program, five dividend in also payable in Common Shares, issued at their market value to thousahareholders

the prospectus for the Program may be obtained by writing to Shareholder Services, Office of the Secretary, at P.O. Box 44, Royal Trust Tower, Toronto, Onterio MSK 1N4.

ends in Seu of cash. Copies

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It is eneculated that Elders will receive under A\$300m.

Capital expenditure

Mr Keith Lawson, chief executive of Elders Agribusiness, said ConAgra would buy the brewing materials and wool trading divisions outright. Asahi Breweries of Japan foray into Elders shares, laying out about A\$98m for 66.7m

out about Assem for 68.7m shares, or nearly 3 per cent of the company's capital.

The purchase is part of Asshi's stated plan to take a 19.9 per cent stake in Ekkers with the remaining shares being purchased from Ekkers' main shareholder, Harlin Holdings.

By lan Rodger in Tokyo

6.876

JAPAN'S 10 second-division brokers all reported sharp declines in their operating income and profits in the six months to September 30, a reflection of the deep slide in Japanese stock markets and their weaker position in the market compared to the big four: Nomura, Daiwa, Nikko

Many had been investing heavily in expansion in an attempt to close the gap with the big four when the market

Trading volume on Japanese stock exchanges in the six months to September was 29.3 per cent lower than in the same period of 1988. Also, in

June, commission rates were cut by an average 7 per cent.
Two of the 10, Yamatane and
Dai-ichi, plunged into losses.
Yamatane attributed its especially poor performance to tumbles in the value of its holdings of bank shares and

other securities. New Japan Securities, one of the largest second-division bro-kers, has set up a task force to streamline its operations. The company, which has close thes with industrial Benk of Japan, has transferred 60 people from the clerical division to sales jobs to improve its retail sell-

kankaku is slowing its

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JAPANESE BROKERS' RESULTS Six months to end-Sepi

	Reve	TU0	Pretax	profit	Het profit			
Firm		-	Ybs %	change	You % change			
Kokusei	07.7	-10.8	23.5	-27.0	8.3	-37.0		
New Japan	83.1	-17.4	6.5	-76.1	1.3	-90.7		
Karakaku	67.7	-25.4	5.7	-70.4	0.2	-08.0		
Serryo	B2.1	-16.7	4.7	-77.0	5.9	-40.1		
Welled	59.8	-15.3	11.6	-45.0	7.4	-31.5		
Okasan	48.5	-13.7	7.5	-44.3	3.2	~43.3		
Совто	. 35.2	-25.0	4.0	-67.A	2.1	-48.3		
Tokyo	20.1	-22.7	1.5	31.6	1.2	-71.6		
Dai-ichi	23.5	-28.6	-1.1		-1.8			
Yamatane	12.0	-60.0	-4.8		4.4	-11.8		

Birla, Akzo in chemicals ventures

BIRLA, the large diversified Indian group, and Akzo, the Netherlands chemicals group, are to manufacture polyester filament yarn (PFY) and speciality chemicals in India, writes Kunal Bose in Calcutta.

Prischese Pulyfil a Re2 Sho

(\$135m) joint venture in Gujarat, in which Birla will hold 25 per cent and Akao 20 per cent, will produce 15,000 tonnes of PFY a year. Centex Chemicals, a Re140m joint venture in Maharashtra, will produce organic peroxide.

Rajashree Polyfil, a Rs2.5bn

after the aforesaid date upon presentation a render of the Notes. CITTIRUST (BAHAMAS)

is held.

The above, the mention of mail ordinary shares included in above-mentioned Banket will be mail from (or f.1 with above room and f.1 with abov

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Chicago Board of Trade

2,600,600 Hollon Litts Call Worth or a Marint of Ballon Shares. on and 12, 1980

CATALONIA The Financial Times proposes to publish this survey ou:

16th November 1990

For a full editorial synopsis and advertisement details,

Richard Oliver Planucial Times, (Spain) Ltd., Serrano St, 28901 Madrid, Spain. Tel Madrid 577 1989 Fax Madrid 577 6813 or write to Sandra Lynch: Number One

Southwark Bridge SEI 9HIL Fax: 081 873 3079 Tel: 081 873 4199

FINANCIALTIMES

MBK PROPERTY GROWTH FUND LIMITED

(The Company)

NOTICE TO SHAREHOLDERS OF EXTRAORDINARY GENERAL MEETINGS

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of the Company will be held at Le Galiais Chambers, 54 Bath Street, St Helier, Jersey, C.I. on the 15th day of November 1990 at 11.00 am for the purpose of considering and, if thought fit, adopting a Special Resolution that the Company be wound up voluntarily and that David Waters of Ernst & Young in Jersey be appointed Liquidator for the purposes of winding up the Company and that the Company be dissolved. Notice is also given that, subject to the Special Resolution being adopted at the first Extraordinary General Meeting, a second Extraordinary General Meeting of the Company will be held at Le Gallais Chambers, 54 Bath Street, St Helier, Jersey, C.I. on the 3rd day of December 1990 at 11.00 am for the purpose of confirming such Special Resolution.

REASON FOR SPECIAL RESOLUTION

The Directors of the Company, in view of the present circumstances in the Gulf and after contacting as many of the shareholders of the Company as possible in order to obtain their views in the light of such circumstances, have met to consider what action should be taken by them in order to protect the best interests of the shareholders of the Company. The Directors have resolved to convene the above mentioned Extraordinary General Meetings in order to afford the shareholders an opportunity to meet and decide whether it should be attempted to return shareholders' funds to them.

The above course of action has been decided upon by the Directors, firstly, because it is felt, in view of the present circumstances in the Guif, inappropriate to commit shareholders' funds for the term of seven years being the length of time for which the

Secondly, it is felt inappropriate that shareholders' funds should be invested in property in Europe as it has been indicated to the Directors that the shareholders would prefer their assets to be held in more liquid form (i.e. cash). In this connection, shareholders should note that, to date, no property investments have been made by the Company and that the shareholders' subscriptions received by the Company remain uninvested and, except to the extent that there have been disbursements, are held in cash.

EFFECT OF SPECIAL RESOLUTION

If the above mentioned Special Resolution is adopted and subsequently confirmed by the shareholders in general meeting then the Company will be formally liquidated and a Liquidator appointed with all the powers necessary for him to carry out the winding up of the Company whereafter the Company will be dissolved entirely. It is anticipated that substantially all of the assets of the Company will be distributed by the Liquidator as soon as possible upon his appointment. Where possible, such distributions will be made directly to shareholders' accounts in the United Kingdom or, in cases where this is not possible in view of the present circumstances in the Gulf, it is anticipated that assets will be vested in trusts for the benefit of shareholders pending distribution directly to shareholders' accounts. Sufficient assets will be retained for such period as the Liquidator considers appropriate for the purposes of ensuring that there are no further outstanding liabilities of the Company, whereupon the remaining assets of the Company will also be distributed to the shareholders.

COPIES OF SPECIAL RESOLUTION AND LETTER FROM THE DIRECTORS

Shareholders may obtain a copy of the above mentioned proposed Special Resolution which sets out the Liquidator's proposed powers in full, a proxy form (authorising a proxy to vote on behalf of shareholders), and a copy of the letter from the Directors of the Company containing an estimate of the assets and liabilities of the Company, by contacting either:

National Bank of Kuwalt SAK London Branch 13 George Street London

W1H 5PB Attention: The Manager Tel: 071 224 2277 Telex:892 348 NBK LDN G

Fax: 071 223 2101

Dated 24th day of October 1990

Ernst & Young Fund Administrators Limited PO Box 621 Le Gallais Chambers

54 Bath Street St Heller Jersey JE4 8YD Channel Islands

Attention: Mr P W Hargreaves Tel: 0534 33 700 Telex: 419 2248 ERNJY G Fax: 0534 23 265

BY ORDER OF THE BOARD

For and on behalf of ERNST & YOUNG FUND ADMINISTRATORS LIMITED (Secretary)

NOTE: A member entitled to attend and vote at the above mentioned Extraordinary General Meetings is entitled to appoint one or more prodes to attend and vote instead of him. A proxy need not be a member of the Company.

Registered Office Le Galiais Chamb 54 Buth Street St Heller

REDEMPTION

NOTICE

Notice is hereby given that Caplace N.V. has elected to redeem all of its U.S.\$2,172,000 9.5% Noss: O.S. 2.172,000 9.5% Noise due December 31, 1993 (the "Notes"). The Notes will be redeemed on November 30, 1990 at a redemption price of 102% of the principal amount thereof, together with interest accruing to the date of redemption, at the office of Cititrust (Bahamas) Limited, the Paying Agent, in the Citibank Building, Thompson Boulevard, Nas-sau, The Bahamas. Payment of the redemption pace of the Notes will be made upon presentation and surrender of the Notes to be redemned together with all appurte-nant coupons maturing subsequent to November 30, 1990 at the aforesaid office. Interest on the Notes will cease to accrue on or after

November 30, 1990. All interest accrued to November 30, 1990 will be paid at

resaid office on or

WOOLWICH **EQUITABLE** BUILDING SOCIETY £150,000,000 Floating Rate Notes

Due 1995

Due 1995
In accordance with the terms and conditions of the Notes, notice is hereby given that for the three months interest Period from (and including) 23rd October, 1990 to (but excluding) 23rd January, 1991, the Notes will carry a rate of interest of 14 per cent, per assum. The relevant interest Payment Date will be 23rd January, 1991. The Coupon Amount per £5,000 will be £3,528.77 payable against surrender of Coupon No.3.

Elements on Parak Limited.

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ting Rate Gentanteed Notes due 1996 In manufactor with the terms and conditions of the Notes, notice is hereby given that the finite of finiteway for the interest Period 22nd October 1980 to 22nd April 1991 has been fined at 2.0025% per summer. The interest payable on the relowant interest Payment Date. 22nd April 1991 will be USE10,180.01 per uSES20,000 Note, (interest on the notes is subject to a minimum laterest. Rate of 5 per user per summer).

BANQUE MATERNALE DE PARIS p.l.e.,
Referenter Agent.

NICS, EUROPE AND INCOME FUND 10A, Boulevard Royal - Lexembourg NOTICE OF DIVEDEND PAYMENT

The General Monting of Shareholders of Nicz, Europe and Income Panel has specied to distribute the income received during the financial year to 30th Jone, 1990 by paying a dividend of USD 0.40 for each share held on 19th October, 1990.

This payment will be made on 29th October, 1990 against delivery of toppon No. 3 to Banque Paribas Lunesubourg, 10A, Boulevard Royal, argentones.

rembourg.

Dividend chaques will be sent to registered thereholders.

Dividends not claimed within 5 years of precised date will lapse and revest.

NICS, EUROPE AND INCOME FUND

Control **Data suffers** decline in third period

By Louise Kehoe in San Francisco

CONTROL DATA, the US electronics and computer group, saw a decline in thirdquarter earnings and said it planned to take "decisive steps in the fourth quarter to deal with two serious, yet isolated, issues" within its energy man-agement and automated wager-

Third-quarter net earnings were \$8.5m or 20 cents per share, down from \$9.8m or 23 cents last time. The company recorded a pre-tax gain of \$4.3m from the sale of stock in Silicon Graphics, a workstation manufacturer.
Revenues declined sharply to

\$434.1m from \$763m in the same period last year before the sale in September 1989 of Control Data's disk drive subsidiary to Seagate Technology. "There are two unanticipated issues concerning the Empros energy management and automated wagering busi-nesses that we will resolve as quickly as possible in the

fourth quarter," said Mr William Miller, chief financial offier.

"First, the problems of Empros now appear to be deeper than we thought earlier this year . . . and earnings in the fourth quarter may be

adversely affected.
"Second, the Skilball competition operated in the UK by Golden Grid was suspended at the end of September due to low levels of participation.

For the nine months, Control Data reported net earnings of \$26.5m or 62 cents, against losses of \$484m in the same period last year. Revenues declined to \$1.26bn from \$2.41hn

First-quarter modest increase pleases Wang By Louise Kehoe

WANG Laboratories, the US office computer manufacturer, recorded a modest profit for its first flacal quarter, after two years of heavy losses. First-quarter net profits were \$2.6m or 2 cents per share, compared with a net loss of \$62.1m or 38 cents per share for

In the latest quarter the company recorded a gain of \$11.8m from the sale of its interest in a European real

the first quarter of fiscal

Revenues from continuing operations totalled \$571.5m for the first quarter, down from \$604.8m in the same period last

"Given an extremely difficult industry situation and an adverse economic environment, we are pleased with these results as further evidence that our turnround programmes are working," sald Mr Richard Miller, chairman

and chief executive. During the quarter Wang completed the elimination of its bank debt, which stood at \$575m in August 1989, Mr

For fiscal 1990, Wang recorded losses of \$715.9m including restructuring and other charges of \$504.3m. In fiscal 1999, Wang had net losses of \$121.3m

Two NY securities houses report third-quarter falls

By Martin Dickson in New York

TWO OF Wall Street's leading securities houses - Salomon and Morgan Stanley - yesterday reported sharply lower third-quarter net income.

Salomon was dragged down by a \$200m pre-tax charge to slim its loss-making Philipp Brothers commodities unit and lower securities trading revenues, while both houses were hit by a decline in investment hanking revenues. Salomon reported net

income of \$79m or 55 cents a share, down from the \$177m or \$1.28 a share in the same period last year.

This was despite extremely

strong figures from its Phibro Energy oil trading unit, which was helped by the surge in crude prices following the Kuwait invasion. Salomon said that excluding

the Philipp Brothers special charge, net income in the quarter would have been \$201m, with earnings per share of Revenues net of interest expense totalled SLIIbn, up from \$893m, while non-interest expenses rose to \$975m from \$615m.

Philipp Brothers made a pretax loss of \$91m in the quarter. up from \$9m a year ago. Many of its operations have been absorbed in other Salomon units, while the company has been holding talks on the sale of the non-ferrous metals side with Mark Rich, the Swiss commodities trader, and a branch of South Africa's Anglo

American group.
Phibro Energy earned \$369m pre-tax, up from \$56m, helped by the volatility of the oil mar-kets, higher prices and increased volume

However, pre-tax earnings at Salomon Brothers, the compa-nies securities operations, fell to \$56m from \$231m in the third quarter of last year. The figures were also below the \$218m and \$211m earned in the first two quarters of this due mainly to lower trading revenues, although investment banking was also down.

Morgan Stanley reported net income of \$71.9m or \$1.82 a share, down from \$101.1m or \$2.54 a share. The company said this reflected an absence of revenues from "merchant banking" - Wall Street's term for banks' investment of their own money in corporate restructurings - as well as a decline in investment banking

activity.

Investment banking revenues were \$176.6m, down from \$192.1m, while trading activi-ties produced \$245.7m, up from Revenues in the third quar-

restructuring of one of the bank's investments, in Burlington Holdings. Revenues net of interest

ter of last year were helped by

expenses were \$588m against \$582.4m, with other expenses totalling \$460.7m, up from

The company said this was Northern Telecom at record \$91m

By Robert Gibbens in Montreal

NORTHERN Telecom, the international telecom equip-ment group controlled by BCE of Canada, posted record profits for the first nine months and a 14 per cent gain in its order backlog.

Despite competitive world markets, demand for North-ern's switching and other equipment ran at exceptional levels in the third quarter, said Mr Paul Stern, chairman. International business grew fastest in the first nine months and overall earnings for 1990 will

Third-quarter profit was

US\$91.4m or 38 cents a share. up 23 per cent from \$74.5m or 31 cents a year earlier, on reve-nues of \$1.61bn against \$1.41bn. Order input was up 20 per cent to \$1.83bn. Total order backlog at September 30 was almost

2.lbn, up 14 per cent. Nine-month profit was \$254.4m or \$1.05 a share, up 31 per cent from \$192m or 80 cents a year earlier, on revenues of \$4.9bn against \$4.3bn.

Central office switching equipment, Northern's princi-pal product line, had the larg-est revenue gain in the first nine months. Results for trans-

mission products were strong. and those for business communications systems and terminals also improved. But cable and outside plant sales fell. Hudson's Bay has taken over Towers, a national discount department store chain,

for a price estimated by analysts at nearly C\$150m.

F.W. Woolworth had expressed interest in counter-bidding, but the seller, Oshawa Group, did not accept Wool-worth's request for financial information. Towers will now be integrated with Bay's suc-

Magna pins hopes on shake-up

MAGNA International, the debt-burdened Canadian vehicle components maker, has suffered another large quarterly loss but expressed confi-dence that a restructuring pro-gramme now under way will put it back in the black next

The net loss for the three months to July 31 was C\$21.4m. (US\$18m) or 76 cents a share. compared with a C\$7.4m profit or 27 cents a year earlier. Losses for the fiscal year to July 31 totalled C8224.3m. against a 1989 profit of

The bulk of the 1990 loss came from asset writedowns and other restructuring costs totalling C\$185.4m, of which

C\$16.2m was incurred in the latest quarter. Fourth-quarter sales climbed 9.9 per cent to C\$518.2m. Sales for the year were little changed at C\$1.9bm.

Magna enjoyed explosive one of North America's largest makers of vehicle components. But a combination of the motor industry slowdown, high interest rates and an over-extended management have forced it to seek relief from lenders and

As part of the restructuring, past year with annual operating losses of about C\$50m. Inventory levels have also

Magna said asset sales and financing from new joint ven-ture partners have raised C\$120m of the C\$400m in debt payments due by next July.
Agreements signed and due to
close soon will generate more

The company said other negotiations were under way to reach the C\$400m target. The company has a total debt of just more than Calbn to be restructured.
It added that "a minimum of

new investments will be required for the next few years and the profits generated from this asset base together with debt restructuring activities should put the company in a financially healthy position".

Hedging pays off for American Barrick

By Bernard Simon

HEDGING of gold output at above market prices coupled with a sharp rise in output lifted American Barrick's income to record levels in the

third quarter.
The Toronto-based gold producer earned US\$15.6m or 12 cents a share, up from \$11.9m or 10 cents a year earlier. Revenue rose to \$65.4m from \$50.2m. Barrick realised an average

price of \$455 an ounce of gold

sold, up from \$431, and has bedged the bulk of its output for this year. Production from the six

trines in the US and Canada in which Barrick has an historic jumped to 163,400 or from 114,900 oz.

Most of the increase was from the Goldstrike property in Nevada, where output for the three months more than dou-bled to 102,500 oz. Barrick said the ore grade at Goldstrike had

been 20 per cent higher than the reserve model so far this Total output for the first

nine months of 1990 was 437,600 cs. up from 331,400 cz a

year earlier. Despite its impressive operating results, Barrick's shares have taken a battering in recent weeks, trading at C\$21.75 in Toronto yesterday afternoon, down from a peak last summer of C\$28.25.

Modest gain for American **Express**

By Alan Friedman

AMERICAN EXPRESS, the US travel, investment banking and financial services conglomerate, has reported a modest 3.6 per cent improve-ment in third-quarter net income, to \$344m.

However, the New York-based company, which suf-fered a 6.8 per cent drop in third-quarter revenues to \$6.06bn, achieved only \$44m or 4 cents a share of net income for the first rine months of 1990, compared with a \$900m net profit or \$2.09 a share in the 1989 period.

The poor nine-month results reflect the \$915m first-quarter loss at Shearson Lehman Brothers (SLB), the investment bank and brokerage subsid-

After accounting for preferred dividends and minority interests, American Express recorded a \$5.4m third-quarter loss on its Shearson holding, compared with a \$41m contribution in the 1989 quarter. Mr Jim Robinson, the chair man said the latest results included record performances by three core business units.

3M income up 9.4% as sales rise to \$336m By Barbara Durr

in New York

MINNESOTA Mining & Manufacturing (3M), the diver-sified US industrial group, saw third-quarter net income rise by 9.4 per cent to \$336m or

by 9.4 per cent to \$330m or \$1.52 per share, from \$367m or \$1.37 last year. Sales, boosted by interna-tional operations which accounted for 45 per cent of the total, rose to \$3.3km, a 7.8 per cent increase over the \$2.90n reported for the third

quarter last year.
Mr Allen Jacobson, 3M chairman, said the company benefited from a weakening US dollar and a lower effective US dollar and a lower effective tax rate. Exchange rate effects boosted third-quarter earnings by about \$13m, or 6 cants a share. This offset negative currency effects of about the same amount suffered during the first half of the year. A lower tax rate contributed another 6 cents per share. For the first nine months, SM's net income rose 6.4 per

3M's net income rose 6.4 per cent to \$1bn or \$4.57 per share, up from \$952m or \$4.29 a share

Paccar books 71% plunge

PACCAR, a leading US manufacturer of heavy-duty trucks, reported a 71 per cent plunge in third-quarter net income, reflecting the weakening of the US truck industry, writes Karen Zagor in New York. In the third quarter, net earnings were \$14m or 40

cents a share from \$48.3m or \$1.38. Sales slipped 26 per cent to \$617.6m. Nine-month net income dropped 60 per cent to \$57.9m. or \$1.66 a share. Sales fall 24

or \$1.66 a share.

per cent to \$1.91bn.

It attributed the sharp

overcapacity which has forced prices down. extensively explored.

RJR Nabisco cuts losses by 81% at nine months

By Martin Dickson

RJR Nabisco, the food and tobacco group which was the subject of the biggest leveraged buy-out in the US, yesterday reported a sharp jump in thirdquarter operating income and an 81 per cent decline in net losses, which dropped to \$86m from \$447m a year ago.

The company, which was taken private last year by Kohlberg Kravis Roberts in a \$25bn buy-out, said operating income after amortisation of trademarks and goodwill rose 56 per cent to \$706m from \$452m on sales 18 per cent higher at \$3.53bn.

However, comparisons with 1989 are complicated by the fact that third-quarter figures last year were depressed by the company's cutback in US tobacco shipments to eliminate the high levels of inventory

held by the trade. Mr Sam DeRosa-Farag, a bond analyst at First Boston, said the figures were slightly better than expected and the company continued to perform

impressively.

A key measure of a buy-out's performance is the cash flow available to pay its usually heavy debt burden. In the third quarter RJR's ratio of cash flow to total interest rose from 0.98 a year ago to 1.20. For the nine months the figure was 1.22 np from 1.06.

The third-quarter net loss included \$507m of non-cash interest payments and \$308m of other non-cash charges, including amortisation of intangibles and depreciation. The figure also included a \$108m extraordinary gain from repurchases of company debentures below par as part of a complicated recapitalisation programme last July.

The tobacco business had

net sales of \$2.1bn, up 36 per cent. "Business unit contribu-tion" (operating income before amortisation of trademarks and goodwill) rose 51 per cent to \$451m, but last year's figure was reduced by some \$230m because of reduction in inven-

RJR said the domestic tobacco business had higher volumes, favourable pricing tion, although these were partly offset by a significant rise in marketing expenditure. The food business saw a 4 per cent rise in sales and a 19 per cent increase in business unit contribution, excluding

Special gains boost McDonnell

MCDONNELL Douglas, the largest US defence contractor, increased its losses from transport aircraft manufacturing during the third quarter, but its net income rose sharply thanks to a number of large

Third-quarter net income was distorted by an after-tax gain of \$234m or \$6.11 a share from a change in its pension fund arrangements. The aerospace group decided to retract its previously recorded earn-ings in its C-17 transport aircraft programme, resulting in after-tax charges of \$58m or \$1.52 a share. Including both of these

items, McDonnell Douglas's net earnings in the 1980 quar-ter were \$248m or \$6.46 a share, against \$38m or 98 cents a year ago. Sales were \$4.18bn against \$3.71bn in 1989. Net profits in the latest three months were \$72m or \$1.87, excluding the pension fund set-tlement and the retraction of

the C-17 programme.
For the first nine months, net income was \$307m or \$8, including the \$234m gain from the pension fund settlement. In the first nine months of 1989, the company had net earnings of \$159m or \$4.16, including gains of \$179m or \$4.68 from a change in accounting standards. Revenues rose in the first three quarters of 1990 to \$12.1bn from \$10.3bn. Shares in McDonnell Doug-les slid \$1 to \$51% at midses-sion on the New York Stock

In June, McDonnell Douglas seld it would implement extensive job and cost cuts because of "potentially serious cost problems" on fixed-price air-

craft development contracts with the Pentagon. Yesterday it said it had cut more than 11,000 jobs from its workforce. Excluding these, employment at the end of September was 124,688, against 182,960 a year ago.

Capital Cities/ABC slips 8%

CAPITAL Cities/ABC, the third-largest US television net-work, yesterday said advertis-ing demand at ABC had been significantly weaker in the past month than for the first nine months of 1990 and forecast a decline in fourth-quarter

earnings. The company, which owns the ABC radio and television national networks, eight televi-sion and 21 radio stations, daily and weekly newspapers including the Fairchild Publi-cations fashion trade business, shopping guides and book publishing activities, said third-quarter operating income declined by 8 per cent to \$143.9m. This occurred despite a 10 per cent rise in revenues to

Net income was 11.3 per cent

Operating income from

down in the quarter while earnings per share were \$4.16, a decline of 9 per cent year-on-On Wall Street, Capital Cities/ABC was marked 6 per cent lower yesterday morning,

declining by \$25 to \$407.

broadcasting fall by 15 per cent to \$115m, although the ABC Television network reported modest profit improvement. Earnings from the 30 per cent-owned ESPN cable sports network declined sharply, reflecting losses in the first year of coverage of major

year of coverage of major league baseball.
The company's publishing earnings were 9 per cant higher at \$36.2m, but Women's Wear Daily, the bible of the fashion industry, did worse than the overall publishing division.

Inco forms gold company with Consolidated TVX

By Bernard Simon

A SIZEABLE new Canadian gold mining company is to be created by the merger of the gold subsidiary of nickel pro-ducer inco and Toronto-based Consolidated TVX Mining

Corp.
The new company, to be called TVX Gold, will operate six mines, including three in Brazil and one each in Canada. the US and Chile. The mines combined production will be about 350,000 oz next year and 400,000 oz in 1992. Total reserves are estimated at 7m

The company will also have interests in three Canadian gold deposits which have been

They include the Casa Ber-ardi properties in Quebec, which have periodically sent flurries of excitement through the gold mining community in

recent years.

TVX Gold is scheduled to start operations in January.
The deal will take place by
means of Consolidated TVX issuing 71m shares to Inco in exchange for the assets of Inco

Inco, which has planned for some time to spin off its wholly-owned subsidiary inco Gold, will have a 58 per cent interest in the new company, with the remaining 42 per cent held by existing TVX share-

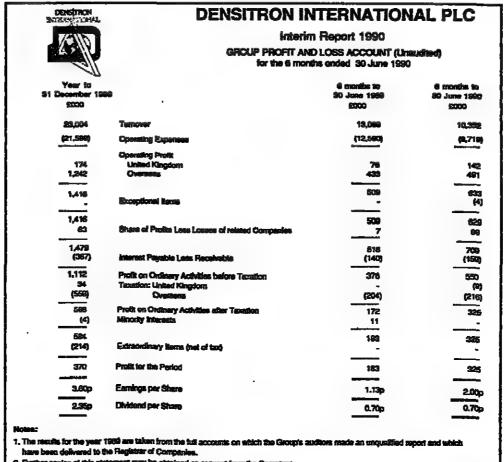
Ouaker Oats falls as forecast

QUAKER Oats, the Chicago-based foods group, yesterday unveiled lower firstquarter earnings, in line with the company's expectations, writes Karen Zagor.

For the force months ended September 30, net income fell 40 per cent to \$33.2m or 42 cents a share from \$55.7m or 70 cents a year earlier. Sales rose to \$1.33bn from \$1.21bn. The earnings decline from continuing operations was a less dramatic 14 per cent to 42 cents a share from 49 cents a year ago. Consolidated operat-ing income slipped 12 per cent to \$88.3m from \$101.4m.

Mr William Smithburg, chairman said the results reflected higher marketing expenses and significantly reduced sales in Brazil.

This announcement appears as a matter of record only \$300,000,000 **Working Capital Facility** NCNB Texas National Bank Lead Manager Österreichische Länderbank The Bank of New York The Citizens and Southern National Bank Creditanstalt Bankverein Girozentrale Vienna Provided bu: NCNB Texas National Bank Österreichische Länderbank The Bank of New York The Citizens and Southern National Bank Creditanstalt Bankverein Girozentrale Vienna First National Bank of Chicago First Interstate Bank of Texas American Security National Bank The Bank of Nova Scotia Texas Commerce Bank **Texas**



I growing order book, the first half year results continued the disappointing profit trend shown throughout 1989. As a result of outrency as and debyed deliveries from suppliers, forecasts for the remainder of the year are difficult to predict with any degree of accurancy class have decided to pay an unchanged interim Dividend of 0.70p per share, to be paid on 14 December 1860 to those sharehold

Densitren international PLC, Unit 4, Airport Trading Estate, Biggin Hill, Westerham, Kent TN16 3BW

NOTICE TO THE HOLDERS OF



City of Stockholm

FRF 375,000,000

Retractable Bonds due 2000 Notice is hereby given that pursuant to clause (b) of paragraph interest of the Terms and Conditions of the Bonds, the Bonds shall bear interest for the five-year period commencing November 28, 1990 at a rate which shall be equal to the sum of 0.33% per annum

the yield of the OAT 8.70% 1995 based on a mid-price as quoted on Reuter page CDCP by *Caisse des Dépôts et Consignations* on November 16, 1990 at 11.00 a.m. Paris time, or

the average of the OAT 8.70% 1995 yields based on mid-prices as quoted on Reuter page CDCP by Calsse des Dépôts et Consignations at 11.00 a.m. Paris time on each Paris business day during the period from November 5, 1990 to November 16, 1990 inclusive. The new interest Plate resulting from the above-mentioned formula will be published on November 21, 1990.

Notice is further given that pursuant to paragraph Prepayment at the Option of the Bondholder, the holder of any of the above Bonds will have the option to have such Bond redeemed by the City of Stockholm at par on November 28, 1990 («the Interest Option Date»). To exercise such option, the holder must surrender such Bond to be

to exercise such option, the moder must surremoer such come to be redeemed (together with all urimatured coupons appertaining thereto) to the Fiscal Agent or the Paying Agents, at the addresses mentioned on the Bonds, against Issuance by any paying agent to whom such Bond has been surrendered, of a receipt, not more than 30 not less than 15 days prior to the Interest Option Date.

Any Bond so surrendered may not be withdrawn without the prior consent of the City of Stockholm.

Luxembourg, October 24, 1990

The Fiscal Agent



INTERNATIONAL CAPITAL MARKETS

German investors focus on DM3bn post office issue

By Deborah Hargreaves in London and Karen Zagor in New York

THE GERMAN government bond market traded in a narrow range yesterday as investors decided to turn their attention to a new tranche of bonds issued by the German post office. The DMShn issue of bonds carried a coupon of 9 per cent and was priced fairly gen-erously at 100.60 to yield 8.89

These bonds proved attrac-tive to domestic investors and

tive to domestic investors and the issue was placed well with a trading level of 99.95 at the end of the day.

In the bund market, trading was quiet as the market edged down in response to a weaker D-Mark and a rebound in the price of oil. The cash market dropped by 30 pfennigs to yield 8.95 per cent on the 10-year Bund while the futures contract drifted back to 81.95 after an opening level of 82.

an opening level of 82.

Some traders reported an increase in international investor interest in the bund market

GOVERNMENT Bonds

on Japanese bonds and bought bunds. In addition, the spread between the French and Ger-man markets widened by several basis points as a poor trade figure in France pushed down bond prices by some 20

US TREASURIES mand modestly yesterday afternoon in quiet, featureless trading in a market which is numbed with waiting for the budget negotia-tions to conclude.

In late trading the Treasury's benchmark 30-year bond was down 11 point at 992.

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THE SECOND

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London closing, *denotes New York closing Yields: Local market standard Prices: US, UK in 32nds., others in decimal Technical Data/ATLAS Price Sources

yielding 8.78 per cent. Shorter-dated maturities were unchanged to 1 point lower.

The market shrugged off the Federal Reserve's execution of two-day matched sales when Fed Funds were trading at 71 per cent. With the funds trading below the perceived target of 8 per cent, analysts had not expected the Fed to operate in the open market.

the open market. Profit-taking contributed to some of yesterday's lower prices. Traders said the market was technically over-bought after recent gains. Further-more, there is some nervous-

more, there is some nervous-ness about the upcoming sup-ply before next week's quarterly refunding announce-ment, particularly since the backlog of unsuctioned Trea-sury issues is growing. In the late afternoon, the Treasury said it plans to raise about \$1.8bn in fresh cash on Monday through the sale of a record \$19.6bn in short-term bills to redeem \$17.81bn in

bills to redeem \$17.81bn in meturing bills.

■ THE Japanese government bond market experienced some profit-taking in advance of the Ministry of Finance's auction of new bonds today. The yield on the 119 benchmark bond edged up to 7.75 per cent in London trading from a Tokyo close of 7.73 per cent

London trading from a Tokyo close of 7.73 per cent.

The MoF is expected to auction Y700bn-Y800bn of bonds today carrying a probable coupon of 7.2 per cent, although there is a general feeling in the market that this is too low to attract strong demand. Since the issue will not be a benchmark, pension funds and life companies have little interest companies have little interest in holding it.

IN THE UK, there was little investor interest in a dull market for gilt-edged securities, which saw a reasonable amount of movement on thin volume. Prices anded little changed on the day. A benchmark 11% per cent bond maturing in 2003/07 moved up five ticks from 101% to 1021.

DTB to trade first futures contracts

By Katharine Campbell in Frankfurt

THE Deutsche Terminbörse (DTB), the German electronic derivatives exchange, will begin trading its first two financial futures contracts on Neuronical St.

The exchange, which currently lists is options on bine-chip German equities, was to expand into futures from the beginning of September. How-ever, technical problems emerging on the first day of the simulation phase prompted.

The new software, which has been tested in bank dealing rooms since October 1, now meets the required standards, according to Mr Jörg Franks, chief executive of the DTB.

One of the problems has been adapting software origi-nally conceived for options trading into an efficient The DTB will initially list

two new instruments — a future based on the DAX real time stock index of 30 blue-chip

stocks, and a 10-year govern-ment bond future similar to the established product on the London international Financial

Futures Exchange, The latter product will focus attention on the relative merits of open outcry trading, as on Liffs, versus the electronic alternative now offered by OTB. The latter starts with a handicap, partly because Liffe's product has grown into one of the exchange's

TYPE FEARD INTERNATIONAL BOND SERVICE OTHER STRANSHTE
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BELL CANADA 10 SR 96 ES
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SWIEDER 9 3,4 93 ES
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Institutions in the UK go back to the futures

hen Mr Trevor Pullen, managing director of Prudential Portfolio Managers, was builish on the Australian equity market several months ago, he bought futures contracts in the stock index which is traded on the Sydney Futures Exchange. In this way, he gained exposure to the market without going through the lengthy procedure of buying individual stocks. Mr Pullen has been active in

futures since the start of the London international Financial Futures Exchange in 1982, while many of his counterparts shied away from the high risks they perceived in the futures

Now, more UK institutions are beginning to turn to derivatives for the enhanced returns and risk protection they can afford. There have been developments this year that have chipped away at institutions' reluctance to use

derivatives.

These include the clarification of the instruments' tax status in this year's Budget and the release of draft rules by the Department of Trade and Industry paving the way for the creation of futures funds in the UK. At the same time, futures and options have

Deborah Hargreaves looks at the leading role played by Prudential Portfolio Managers in the increasingly attractive markets for derivatives

enjoyed a higher profile as London's leading markets prepere to merge, Mr Pullen explains that Prudential adopts a very straightforward strategy in its approach to the derivatives markets. As in Australia, the fund managers will "pre-in-vest" in the futures markets in anticipation of cash that will flow into the fund later in the year. Once the funds are avail-able, Mr Pullen will cash in

any profit he has made in futures and invest the cash in equities.

Futures can be a quick, chesp way to take a view on whether an aquity market will go up or down. Since futures are leveraged transactions, a fairly heavy exposure can be gained for only a small upfront payment. At a later date, when the cash flows into the fund, the futures position can be closed and the money put in sputties.

Mr Pulish estimates that it casts him a fraction of the

costs him a fraction of the price - less than one twenti-eth - to put his money into futures rather than the under-lying counties.

lying equities.

The other important use Mr Pullen makes of derivatives is to enable him to alter exposure between markets without disturbing his painstakinglydisturbing his painstakingly-constructed stock portfolios. "If we want to buy the UK and sell the US, we would sell US stock index futures and buy FT-SE 100 futures. We would keep this position in place while there is differential mar-ket movement to be gained and will not touch the portfolios." Prudential has £35bn (\$68bn) under management, of which about half is available to Mr Pullen's team for use in the derivatives markets. Some

derivatives markets. Some investment fund trustees are still reluctant to sanction the use of futures and Mr Pullen must gain their approval before putting their money into derivatives.

With its broad view of world

stock markets, Prudential takes an interest in most new futures exchanges and has traded on a range of markets across the world.

r Pullen is currently most interested in finding a good way of trading Nikkei 225 futures outside the restrictions imposed by the Japanese authorities. For this reason, he is looking carefully at using the new Nikkei futures contracts that have just started trading at the Chi. just started trading at the Chicago Mercantile Exchange,
"If you can use the Japanese
and US index in the same

payment and the same settle ment procedures, it makes that market much more attractive." At the same time, Mr Pullen and his fund managers would like to see a FT-SE contract trading outside London hours in order to extend the market's trading time.

Prudential is considering the

creation of its own futures and options fund which will offer retail investors some of the opportunities to become involved with derivatives while probably offering a guaranteed return of principal. But none of these products can go ahead until the DTI passes rules governing the funds.

Mr Pullen cannot understand why other institutions hesitate before using deriva-

FINANCIAL TIMES CONFERENCES

WORLD ELECTRICITY CONFERENCE

London, 12-13 November 1990

The Conference will focus on three key areas: the environment, changing generation strategies and privatisation. The conference takes place only a matter of days before the sale of the UK electricity companies and therefore comes at a time when electricity will be at the forefront of public attention.

Speakers include:

Mr Percy N Barnevik President and Chief Executive Officer ABB Asea Brown Boveri Ltd

Mr Philippe Bodson Chairman of the Board Electrabel, Belgium

Mr Malcolm Edwards Commercial Director **British Coal Corporation**

Mr Alessandro Ortis Vice President, ENEL, Spain President Euroelectric

Dr Manuel F De Oliveira Chief Executive and Managing Director BP Bitor Limited

Dr Vladimir I Voloshin Senior Researcher

Institute of Economics of the World Socialist System The USSR Academy of Sciences

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Mr Yii-Huai Chang **Director of Supply Department** Taiwan Power Company

Dr Felix Bruppacher Power Economist

Electricite de Lautenbourg SA Dr Otto Maiewski

Deputy Chairman of the Board Bayernwerk AG, West Germany

Mr Richard Lehfeldt Counsel to the House Subcommittee on Energy and Power of the Committee on Energy and Commerce, USA

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WORLD ELECTRICITY

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ALLIANCE #LEICESTER Affiance & Leicester Building Society

£13,000,000 Subordinated Floating Rate Notes due 1998

For the six months 19th October, 1990 to 19th April, 1991, the Notes will carry an interest rate interest amount of £72,052.05 per £1,000,000 Note, payable on 19th April, 1991.

ALLIANCE -LEICESTER Alliance & Leicester Building Society

£38,000,000 Subordinated Floating Rate Notes due 1998 For the six months 19th Octo-

ber 1990 to 19th April, 1991, the Notes will carry an interest rate of 14.45% per annum with an interest amount of £72,052.05 per £1,000,000 Note, payable on 19th April, 1991.

U.S. \$75,000,000 SWEDBANK

(Sparbankernas Bank) Subordinated Floating Rate

Subordinated Floating Rate
Notes due 1997
Notice is hereby given that for the
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October 24, 1990 to January 24, 1991
the Notes will carry an interest Payable
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out 1875, 630 respectively for Notes in denominations of U.S.
\$250,000 and U.S. \$215,000 The sum of
U.S. \$215,00 payable payable per U.S.
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FIRST CITY BANCORPORATION OF TEXAS, INC US\$160,806,800

FLOATING RATE NOTES INUE JANUARY 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three mouth period 24th October, 1990, to 24th January, 1991, has been fixed at 8.375 per cent per annum. Interest will therfore be payable at USS214.03 on 24th

MANUFACTURERS HANOVER TRUST COMPANY Agent Bank

INTERNATIONAL CAPITAL MARKETS

issue draws strong demand

By Simon London

THE EURODOLLAR Japanese equity warrant market showed signs of life yesterday, with a \$100m deal for Tonami Transport via Kankuku trading well above issue price.

Launched at par, with an indicated coupon of 5% per cent, the bonds traded as high

INTERNATIONAL BONDS

as 109% bid before falling back to about 108 by mid-afternoon. The Tokyo Stock Exchange has rallied strongly over the past few days, registering seven days of straight gains. The Nikkei Index closed above 25,000 on Monday for the first time since September

Like many transportation stocks, the Tonami share price has fallen sharply since the Gulf crisis erupted. From a 1990 high of Y1300, the stock fell to a low of Y620 earlier this month. However,

US DOLLARS

STERS FRANCS

Tohoku Electric Power(a) ◆ Hokuetsu Ind.(b) ★★♥ Ricch Elemex Corp(c) ★★¶ Nippon Mic(d) ★★¶

boosted by sharply lower oil prices, the shares now stand at Y772 - and the market clearly believes they may have further

to go.

There may not be room for another deal to trade as high as 109 from launch, but a return to 104-105 for future deals is likely. The problem is finding issuers willing to address the market and the calendar for future leaves remains

extremely light.
Next week, Kobe Electric
Railway is expected to come
via Fuji bank. Beyond this the outlook is uncertain. Many warrant issues have been quietly dropped over the past month, with issuers unwilling or unable to launch at current levels. Borrowers feel that the all-in cost of yen

funds is too high at present and they may wait for interest rates to fall before joining the new issue queue. Elsewhere, there are rumours that Ferrovie della Stato, the Italian state railway company, is planning an Ecu

NEW INTERNATIONAL BOND ISSUES

1984

There has been a steady widening of spreads in the secondary market for floating rate paper over the past few weeks. The trend has been most pro-nounced in the D-Mark sector. following a flood of new issues at the start of the year. For example, the Republic of Austria 15-year DM700m deal is down about half a point from par launch levels in February.

floating rate issue. Spanish

borrower ICO is also rumoured

to be considering a floating

However, the movement is not confined to the D-Mark sector, and extends to the developing Ecu floating rate sector. The Kingdom of Belgium 10year Ecu100m floater is now trading at par, with sellers in the market, having been at 100.30 when launched in April. Dealers suggest that investors are anticipating an

increase in floating rate issu-ance and are selling existing holdings to make room for new

paper in their portfolios.

24/13 Kenksky (Surpost)

SECI NV

The first signs of stress in

Tonami Transport \$100m | ERM fillip for mortgage-backed securities

Simon London expects renewed interest in securitisation in the wake of Britain's entry

he bleak position of UK home owners has taken its toll on the sterling mortgage-backed securities business over the past year. New issue volume is down by 22 per cent against the same period last year, spreads have widened and coveted triple-A credit ratings

are more difficult to achieve. The fall in issue volume is a reflection of the fall in the number of mortgages taken out by UK house-buyers. Mortacked securities are traded instruments backed by a portfolio of home loans. issues to date have been a

securitisation of new mortgage business by "centralised lend-ers" such as Household Mortgage Corporation, National Home Loans and The Mortgage Corporation, rather than a packaging of existing loan portfolios by established building societies. Market participants hope sterling's entry into the European exchange rate mechanism, and the expected downturn in domestic interest rates, will rekindle the housing market and renew interest in

the sterling mortgage-backed securities business appeared in the last quarter of 1989, when the margin on issues began to widen following 18 months of consistent decline.

Recent issues pay an interest rate of 25 basis points over the London interbank offered rate, compared with rates as low as 18 basis points over Libor in This widening of spreads in

part reflects a relaxation in the

intense compétition for issue mandates last year. But there has also been a reasse by investors, prompted by arrears and repossessions in the UK housing market. Repossessions increased four-fold during the first half of this year, according to figures from the Council of Mortgage

Lenders. Moreover, while the council represents the largest 15 building societies, accounting for 60 per cent of the UK home loans market, its figures tend to understate the severity of the position. It is the more recent loans made by the new lenders which tand to full into arrears – the loans on which mortgage-backed securities are based.

However, even after a tough year, write-offs are unlikely to reach much beyond 0.016 per cent of building societies' assets. Mortgage indemnity insurance and relatively stable house prices in most areas will protect mortage lenders from anything other than small losses. Market participants

by "credit enhancement" in the form of additional insur-ance or a shock-absorbing layer of equity capital.

To achieve a triple-A credit rating, typically between 7 per cent and 15 per cent of the underlying mortgage portfolio must be covered by equity, heavily subordinated capital or

an insurance guarantee.

argue that these losses are

more than adequately covered

Projecting the current bleak loan-loss figures bleak loan-loss figures through the life of an average mortgage portfolio still only results in total losses of 0.15 per cent. This suggests that the chances of a holder of a mortgage-backed security incurring a loss are remote. The downturn has, however, made it more difficult for the issuers to sell the "lass absorb-ing" subordinated notes. Japaditionally the major market for mortgage backed subordinated - have their own paper – have domestic problems. The recent flood of subordi-

nated paper from Japanese banks has also saturated the market for high yield subordinated debt. The cost of subordinated paper remains unchanged at about 1 per cent over Libor, but buyers are more difficult to find. One way of bypassing the subordinated note structure is

superfurance more structure is to opt for a "pool insurance" scheme, whereby the loss is absorbed by an insurer rather than subordinated investors. In June of this year Collaboratised Mortgage Securities No4 Casued via a special purpose vehicle for National Home Loans) was structured on a pool insurance basis, with 13 per cent of the £200m principal covered by Eagle Star.

However, the big issuers have continued to press ahead with securitisation. Despite an overall drop in new issues, the hig three issuers mentioned above have already issued more than last year and account for 94 per cent of issues so far in 1990. reflects the fact that other issuers have fallen by the wayside as their new mortgage bugi-ness has evaporated. Falling interest rates resulting from sterling's entry into the ERM may bring other issuers back to the market next year.

In 1988-89, perhaps 7 per cent of new mortgage business was securitised. Yet total outstandings of mortgage-backed secu-rities represent a fraction of 1 per cent of the UK's total £250bn of outstanding mort-

In contrast, about 35 per cent of all US mortgages are securitised. So if the mainstream lenders do embrace securitisa tion the sterling market could

Before this takes place the mainstream building societies will have to do a great deal of work in terms of investment in systems technology and sophis-ticated analysis of their loan portfolios. This process has

portiolics. This process has begun.
In addition, overseas com-mercial banks with UK mort-gage business may soon relieve balance sheet pressures at home by using securitisation techniques.

has suggested a distinction based on whether a target company has voluntarily entered the US market. Where

a presence in the US market is

not voluntary, the society suggests the offer should be exempt from all SEC rules

except those related to fraud.

Slow response to SEC private placement rule changes

By Stephen Fidler, Euromarkets Correspondent

THE SLOW response to the US Securities and Exchange Commission's new rules to encourage private placements has several roots, the most significant of which is the underlying uncertainty of financial mar-

INTERNATIONAL EQUITY ISSUES

dealers in those shares in the

Under US rules, all partici-

pants in a distribution must be

kets which has intensified since the Gulf crisis. One other potential problem is a legal one. In framing its Rule 144a, the SEC did not address the question of whether an offering of shares in such private placements constituted a "distribution". If it does, then the offering by a foreign company of shares through 144a would have a significant potential impact on

home market.

INTERNATIONAL equity investors in the US have long been miffed at the short shrift they get when non-US compamake tekenver bids for other non-US companies. Where US shareholders own

only a small percentage of the securities sought in a hid, they are being increasingly ignored. This is for two reasons. In a hostile bid, opening an offer to US nationals gives the target company recourse to US courts. Even in the case of an agreed bid, any non-cash offer forces the bidding company to undertake onerous

out of the market between two and nine days prior to the dis-tribution. This would force UK marketmakers to cease activity. Afterwards, SEC stabilisation rules on the trading of securities must be followed securities must be followed -rules which conflict with stabilisation practices in the LonIn response, the SEC has come up with a proposal. According to Mr Edward Greene, London-based partner in the US law firm Cleary, Gottileb, Steen & Hamilton, the basis for its proposal is a planned disclosure system between the US and Canadian securities authorities. Under curities authorities. Under it, an offer for a Canadian company could proceed in the US under Canadian disclosure and procedural laws if less than 20 per cent of the target's

SEC registration procedures.

European securities firms are not keen to see the long arm of the SEC pushing in on their home turf. So when decisions are made about where to offer the shares in an international public offering, they are likely to oppose placing the paper in the US.

There are ways around the

securities were held in the US.

However, to ensure protec-

would insist on the application of US liability and fraud rules. of US liability and fraud rules. In theory, this procedure could apply to the UK. In practice, Mr Greene says it will not be followed by the City.

This is because in the case of a hostile bid there is the risk to the bidding company of US hitgation. In an agreed offer, officers of a bidding company will still be exposed to US civil

tion for US investors, the SEC

will still be exposed to US civil liability standards, which are stricter than in the UK. As a result, the City has suggested an alternative. The City of London Law Society

and receiving an exemption takes time and runs consist to

the philosophy behind 144a.

which was to make such place

that this rule discriminates

US investment banks argue

ments easier.

This approach would, however, require a change in the SEC's statutory structure and legislation which would be unlikely to pass Congress.

The result looks like impasse, and scant improve-ment in the position of US shareholders in UK companies. problem. An exemption letter can be granted from the SEC, but framing the application

against their participation in the international equities busi-ness, and have made represen-tations to the SEC. They say the expert institutional inves-tors qualified to buy securities under 144s do not need the pro-tection of rules designed to help small investors. The issue is under review by the SEC.

IBCA wins authorisation from SEC

By Deborah Harryreaven

IBCA, the European credit rating agency, has become the first non-US firm to be recognised by the Securities and Exchange Commission (SEC) as an authorised rating This will give the firm

chance to compete with the established US agencies, Standard & Poor's and Moody's, in the US market. Mr Robin Monro-Davies. managing director of IBCA, said the SEC recognition was

EQUITY GROUPS

a sub-sections

stocks per section

6 Food Retailing (17)... 27 Health and Household (16) Packaging & Paper (12)..... Publishing & Printing (14)...

44 Transport (1.4) 46 Telephone Networks(3)

61 FINANCIAL GROUP (103). 65 Insurance (Life) (7). 66 Insurance (Composite) (6) ... 67 Insurance (Brokers) (8) 68 Merchant Banks (7)

71 Investment Trusts (66)

99 ALL-SHARE INDEX (674) ..

FT-SE 100 SHARE INDEXA

1 CAPITAL G000S (196).

9 Motors (13)...

34 Stores (33) 35 Textiles (12) O OTHER GROUPS (107) . 11 Agencies (16). 12 Chemicals (24) 3 Conglomerates (15

47 Water(10)....

51 Oll & Gas (21).. 59 500 SHARE INDEX (500)

48 Miscellaneous (25)

part of the agency's interna-tional drive, although he admitted that it would be tough to compete with the US agencies on their home

While mourities or debt can be issued in the US without a rating, under SEC rules on the distribution of paper, broker-dealers have to put up less cap-ital if buying paper which car-ries an investment-grade rating from an established agency. IBCA will now have to com-

FT-ACTUARIES SHARE INDICES

⁰ The Financial Times Ltd 1990. Compiled by the Financial Times Ltd

in conjunction with the institute of Actories and the Faculty of Actouries

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Tuesday October 23 1990

vince issuers that one of its ratings is as valuable as a rating from one of the big US Rating has become well

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Monro-Davies believes that. with the internationalisation of securities trading, ratings will come to have similar impor-tance in other financial mar-IBCA has applied for recog-

nition in other countries such

LONDON MARKET STATISTICS

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•	 Last Dealings 	Oct. 15 Oct. 26 Jan. 24	Calls: Aberfoyle Hidgs., Amstrad, Applied Holographics, Davy
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LONDON TRADED OPTIONS

Brokers estimate that taking

STOCK Index tutures led the cash market higher yesterday as a strong institutional buyer traded options market there remained in active seller of index

calls. The December FT-SE 100 index continued its advance as an institution, said to be Prudential, bought 1,200 contracts through a floor broker on the London inter-

Analysis said with the fall in oil prices and strength in overseas markets, futures had been due to

December FT-SE closed at

cost of finance into consideration, December should only be 35 points above the cash index, indicating the more builtsh attende in the futures market. in the futures market.

In the options market, dealing levels were down on the previous session, reflecting the recent lower levels of activity on the stockmarket. A total of 25,000 contracts changed hands, and was weighted towards calls.

The FT-SE index options continued to attract attention. One house, said to be Kleinwort Benson, sold 2,500 December 2,400

premium over the cash index ended at 54. calls. The FT-SE index traded 10,062 contracts, aplit evenly between calls and puts. was the businest. A brother crossed 1,750 December 100 calls, and that accounted for the bulk of the Turnover in Glaxo was lifted by call trading. James Capel sold 750 December 800 calls. Racal was lifted by bid speculation. R traded 1,638 contracts as puts

traded 1,638 contracts as puts and calls were sold. Lucas traded 1,366 as the March 110 calls were sold and March 130 calls were purchased. British Steel was rest on the list as 1,286 changed hands, most of which were calls.

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UK COMPANY NEWS

Customer destocking cuts McKechnie to £28.1m

metal components group, fell 28 per cent to £28.09m in the year to end-July following reduced demand for its products both in the UK and Australasia.

However, a same-again final dividend of 9.75p means the yearly payment is maintained at 14.75p. Mr Jim Butler, chairman, said he belleved the company had "weathered the worst of the downturn" although the outlook was still uncertain.

"In about 75 per cent of the group end-user demand is down year-on-year, but mly a

down year on year, but only a third is still experiencing the disruptive effects of destock-ing," he said of the current sit-

During the year, there had been a sharp decline in UK housebuilding and DIY consumer sectors followed by ero-

Densitron falls

In spite of a growing order book, first-haif profits of

Densitron International continued the disappointing trend experienced throughout

for the six months to end-June

Directors said that following currency fluctuations and delayed deliveries from

suppliers forecasts for the

remainder of the year were

The priestin dividend is held

at 0.7p from earnings of 1.18p

(2p). For the 1989 year the group, which manufactures a diverse

range of electronic components

on an international basis operating primarily from Japan, the UK and the US, saw its pre-tax profits fall from \$1.53m to £1.11m.

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SALES AND SERVICE AND SERVICE

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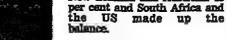
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PRE-TAX PROFITS of and in April "an even more McKechnie, the plastics and precipitous" fall in building and construction activity in

Australasia.
Mr Butler said destocking appeared to be over in McKechnie's UK housing and DIY-related businesses and in stain-less steel tubing. The plastic components division was being helped by sales of some new products for the motor indus-

On the sale of McKechnie's on the sale of managements extruded products division to Trelleborg, the Swedish industrial group, which has been referred to the Monopolies and Mergers Commission, Mr But-ler said he expected a positive outcome "later in the calendar year." He said both McKechnie and Trelleborg were convinced the deal was not against the public interest.

Terms of the sale, originally worth £37m, have beenchanged sion of demand in other sectors in the last two months. The



& COMMENT

One of the first companies to be hit by the UK economic downturn, it could be argued McRechnie is one of the first to qualify as a buy for recovery in the housebuilding and consumer products markets. Cer-tainly the company is indicat-ing it is finding current markets much more manage-able than six months ago when it was engaged in a hopeless struggle to catch up, in cost terms, with rapid destocking. However, the outlook is still deeply uncertain. McKechnie is also in the unfortunate posttion that even as its European activities stabilise currencies in its other markets are turn-ing against it. Uncertainty over the sale of the extrusion division complicates forecasts but, leaving that aside, pre-tax prof-its are likely to be slightly down at about £27.5m this year. The prospective p/e is about 8.8 but the real attraction is the yield: a solid 10 per cent assuming dividends are maintained.

eliminate through a capital

reconstruction Mr Horton said yesterday

that discussions with Mr

Harrison and other Tyndall

tinuing and the group hoped to announce further details before the end of the

Waterglade sales

Waterglade International Holdings has disposed of five property developments in

Hamburg with a total site value of DMS8m (£30m) to the Reinhold Group of Sweden. Net

consideration totals DMIR7un which, together with the settle-ment of £276,000 in inter-com-

peny loans is payable in cash.

division's debtors, rather than

Turnover was £361.04m (1360.68m). With a considerable

proportion of borrowings in foreign currencies, net interest payable stood at £6.56m (£6.65m). Earnings per share

fell to 23.8p (33.6p).

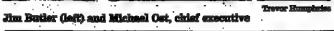
By division, operating profits in plastics amounted to

£12.48m (£14.08m) and metals £8.74m (£11.42m). Consumer products plummetted to £4.74m (£11.62m) while specialist prod-ucts were maintained at

soner.

By geographical area, UK and Europe accounted for 70 per cent of operating profits, New Zealand and Australia 15

warranting them.



From turnover 22.72m ahead increased its stake in Tyndall at 213.07m; the taxable result Holdings, the UK financial ser-

By Andrew Hill

cent to 9.1 pe

vices company, from 7.5 per

Mr Richard Horton, Tyn-

dall's finance director, said yes-tarday that the group was not concerned about the growing IEP stake. "They have been shareholders for some years."

Mr Garnet Harrison, Tyn-dall's chief executive, resigned

a month ago to pursue negotia-tions with the group about the possible buy-out of its Austra-

lian financial services inter-

Tyndall has written down the value of its interest in Tyn-dall Australia, but as a result has a deficit on distributable

Shandwick cheers PR sector with 41.5% gain price has been reduced slightly and McKechnie will collect the

By Andrew Bolger

SHANDWICK, the world's largest public relations group, cheered the depressed marketing services sector yesterday by reporting a 41.5 per cent increase to £20.95m in pre-tax profits for the year to July 31. Operating income rose by 41 per cent to £103.19m and campare to £103.19m and campare cent to £103.19

per cent to £103.19m and carnings per share were 26 per cent higher at 18p. A final dividend of 2.61p lifts the total for the year to 3.5p, a rise of over 37 per cent.

Mr Peter Gummer, chairman of the acquisitive UK-based group, said: "New business prospects have never been better and the resilience of PR consultancy in these difficult times for our clients is well supported by these results. We therefore look forward to

another successful year."

Shandwick said that even with the completion of acquisitions in the year giving rise to £7m of earn-out liabilities, the group had reduced such liabilities from £69m at July 31 last year to £40m a year later. Management believed these earn-outs could be funded entirely from the cash-flows of

the earn-out companies.

Mr Gummer said: "Since the half-year, net debt has dropped from £34m to below £28m. Although debt levels will fluctuate during the current year, we expect, as the highest annual earn-outs have now been paid, a further reduction by July 1991.

"In the following four years, as annual earn-out commit-ments estimated at £9m per annum are satisfied, borrow-ings will be eliminated." Shandwick said continuing

demand from multinational clients seeking global PR pro-grammes had exceeded expecfations. During the year, some £6m of annual fees had been awarded and negotiations were continuing with 15 pro-spective clients, each of which command annual retainer fees of more than film.

The geographical split of business is about 50 per cent in North America, 28 per cent in Europe and 22 per cent in

COMMENT

Shandwick's shares rose 8p to 120p, which showed organic growth continuing at over 20 per cent. Analysis are expect-ing pre-tax profits of about \$25m next year, which puts Shandwick on a prospective multiple of 6. The low rating reflects sentiment towards a sector which has been trauma-tised by the crisis at Saatchi & Saatchi and the demiss of Michael Peters. The market is siso wary of a company which has been quick to issue paper at any sign of strength in its share price. Shandwick may be entering a new phase, how-ever, with earn-out liabilities and debt set to fall over the next few years. Mr Gummer does not completely rule out further in-fill acquisitions, but says his international network says his international network is largely complete. Shandwick hopes its average fee of only £35,000 per client will make it more recession-proof than the more cyclical advertising industry. The shares are likely to benefit from any l of the prevailing economic gloom, although the weakness of the dollar will not help in the short term.

Barbican rises 42% to £1.28m

Profits of Barbican Holdings, a Third Market-quoted trader in the property and industrial sectors, rose from £901,000 to £1.28m pre-tax for the year to and-lune 1900.

The 42 per cent improvement was struck on turnover 26.67m higher at £8.94m. Interest charges amounted to £1.18m (£353,000).

Directors said net assets had increased by over 60 per cent to £13m and that gearing had been restricted to 50 per cent. They hoped to be able to report progress in the accounts regarding a move to the USM, plans for a consulidation of the ordinary shares and payment of the arrears of the preference dividend.

Value and Income nav slides to 70.2p

Net asset value per ordinary share of Value and Income Trust, which is 28.55 per centowned by Barclays, totalled 70.2p fully diluted at September 30, against 75.5p six months ago and 76.5p a year

Income for the half year to September 30 rose from £1.93m to £2.1m, of which securities contributed £841,000 (£788,000) and rents from investments properties £1.05m (£973.000).

After-tax income improved to £685,000 (£570,000), equal to earnings per share of 1.82p (1.25p). The interim dividend is raised to 1.35p (1p) and a final of at least 1.35p is forecast for a minimum 2.7p (2.2p) total.

New broom sweeps a minefield

Richard Gourlay considers the problems at Astra Holdings

HEN Mr Roy Barber arrived in March at the exclusive St James's headquarters of Astra, the munitions manufacturer which last week announced losses of £65m, he knew he was

stepping into a minefield.

The City institutions, led by
31 and Prudential, which appointed him, knew the company's position was perilous but the extent of the troubles only emerged last week when it belatedly released unau-dited results for the year to March 1990,
"The size of our losses is most likely a surprise," said Mr Tony McCann, the new

Mr Tony McCann, the new chief executive brought in by Mr Barber. "But at least the shareholders can now see what they have got."

Less than 18 months after they paid 120p in a rights issue for shares which stood at 6p at last night's close, it is about all the shareholders can be thankful for

be thankful for. The company had expanded quickly since its listing in 1986 with an acquisition each year, making it hard for out-

siders to recognise problems which only came to light The string of acquisitions culminated in the £22m purchase of Poudrerles Réunies

de Belgique (PRB), bought with part of the proceeds of the July 1989 rights issue. The Belgian munitions company was later investigated by the public prosecutor in relation to its role in the "Iraqi supergun" affair. PRB collapsed in July this year with losses of £12m,

year with losses of £12m, against which Astra provided an extraordinary item of £18.3m in its unaudited accounts. Though Gechem, which sold PRB to Astra, bad given a warranty on forecast profits, Mr Barber said that this was not effective and did not apply once the company had moved into the red.

The failure to obtain effec-tive warranties was "unusual in view of PRB's history of losses and commercial prob-lems," he said. in March this year, the

board asked Mr Gerald James to step down as chairman of Astra. Leter that month, Mr Christopher Gumbley, the chief executive, resigned. He was subsequently charged with corruptly giving a BMW car to a Ministry of Defence



Greek police inspect steel tubes thought to be part of an Iraqi supergun. Astra's PBR subsidiary delivered missile propellants, believed to be for the gun, to Jordan

Four other directors resigned by the middle of April. At the request of Mr Barber, the Department of Trade and Industry is now investigating the PRB acquisi-

tion and the rights issue. Shareholders are likely to ask some tough questions at the annual meeting on November 12 about the roles played by Stoy Hayward, the auditors, and PaineWebber International, the financial udvisor to Astra at the time of

the rights issue. According to Mr Barber, Astra was in breach of loan covenants on its £50m credit facility from the beginning of 1989. Stoy Hayward said that by the time it signed off the accounts in July. Astra had come to an agreement with its bankers which meant it would no longer be in breach of the

Mr Barber said that Astra only briefly complied under the new bank agreement, which was conditional on the rights issue and the PRB sequisition going ahead, when the loan proceeds came in. PaineWebber's role as financial adviser in the rights issue, for which they are claiming £500,000, has led to litigation.
In the rights issue docu-

ment, which was underwrit-ten by stockbrokers Hitchens Harrison, shareholders were told by Astra's chairman:
"your board, which has been
advised by PaineWebber and
by Hitchens, considers that
the rights issue and the acquisition are in the best interests of Astra and its shareholders." Shareholders are likely to want to ask how that assur-

ance could be made.

Astra has refused to pay
PaineWebber's fee on the
grounds that it had not performed the services it should have performed as the com-pany's financial adviser. The High Court is expected to decide today on PaineWeb-ber's claim that Astra has no defence for not paying its fee. One institutional investor said yesterday that at the

time of the rights issue the subject of breaches in the loan covenants was not raised. "Any such breaches would be material to inves-tors, especially in the contaxt

of a company raising new equity finance. he said.

As well as paying for the PRB acquisition, the rights issue raised £11.5m for what Astra called its "ongoing requirements", part of which was repaid to the banks.

The rights issue is not the only contentious issue. The unaudited results for the year to March 1990 show an excep-tional write-off of £4.1m covering obsolete inventory.

"With benefit of hindsight, Astra continued high levels of production when sales prospects were very vague, resulting in high inventory levels," said Mr Barber.

Mr Barber also questioned the decision ahead of the rights issue to revalue a weap-ons testing site at Faldingworth at replacement cost.
This helped boost net assets.
Restating Faldingworth at
original cost less depreciation, and other fixed assets at realisable value, led to an £18.2m extraordinary loss in the results just released.

The rights Issue was launched on July 17 1989 on the back of profits for the vear to March 1989 of £9.5m During the next six month period Astra would swing sharply into the red reporting a £3.4m pre-tax loss, compared with a £4.05m profit at the same stage the year before.

So what do Astra shareholders have left and what are its prospects? Its net assets have been cut to £22.7m and it has the support of its bankers for its programme to cut debt, at present standing at £38m.

Some 95 per cent of its turn-over is defence related, from Astra Defence Systems, for-merly British Manufacture and Research Company which was acquired in 1988. Most of its sales are to the US Department of Defence.

Like every other defence company, it is searching for diversification while expressing cautious optimism that uncertain events in the Gulf may benefit short-term sales.

What is certain, according to the new chief executive, is that while profits might not end next year in the black after interest, Astra will not produce the kind of bombshell it dropped this week.

(Incorporated in Norway with limited Hability: No. 1888390)

Application has been made to the Council of The International Stock Exchange in London for all the free A shares and all the B shares of Kværner a.s to be admitted to the Official List and dealings on The International Stock Exchange are expected to commence on 29th October, 1990.

Kværner a.s is the Norwegian parent company of a group of companies whose principal activities encompass mechanical engineering, pulp processing systems, contracting for the offshore industry, engineering consultancy, specialist shipbuilding and the ownership and operation of specialist shipping fleets.

The following table sets out the share capital of Kværner a.s as at the date hereof:

_	Number of shares	Nominal value (NOK)
Restricted A shares of nominal value NOK 12.50 each	15,563,441	194,543,012.50
Free A shares of nominal value NOK 12.50 each	7,612,224	95,152,800,00
B shares of nominal value NOK 12.50 each	7,858,833	98,235,412.50
_	31,034,498	387,931,225.00

Listing Particulars relating to Kværner a.s are available in the Companies Fiche Service of The International Stock Exchange. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and public holidays excepted) up to and including 26th October, 1990 from the Company Announcements Office. The International Stock Exchange, 46/50 Finsbury Square, London EC2A 1HD, and up to and including 7th November, 1990 from Kværner a.s, Hoffsveien 1, Skøyen. N - 0212 Oslo 2, Norway and from:

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24th October, 1990

Feet in the City?

Heart in the Country?

Brierley increases his

stake in Tyndall to 9.1%

IEP SECURITIES, a vehicle for reserves which it hopes to Sir Hon Brierley; the New Zee- eliminate through a capital

FRAT.

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UK COMPANY NEWS

Bryant makes £38m cash call to buy more land

By Richard Gourlay

BRYANT, the housebuilding and development group, yester-day announced it was raising £38m in what is likely to be the first of a new round of rights issues from builders, stating that it believed land prices had bottomed out.

The company said it would use the proceeds to buy land over the next year to take advantage of the what it anticipates will be an increase in house prices as interest rates

The fully underwritten onefor four rights issue is priced at 77p - a 17 per cent discount to the 92½p at which the shares closed yesterday.

The immediate effect will be

that Bryant can pay down its debt currently standing at £49m. This has risen from £25m at its year-end in May this year as a result of a tax charge and an increase in land purchases and work in progress. Associate company debt attributable to Bryant amounts to \$27m. Mr Michael Chapman, finance director, said that land

Successful

Le Creuset

Le Creuset, which makes cast

iron cookware and oven-to-ta-bleware at its base in Fresnoy-

he-Grand, northern France, expanded pre-tax profit by 48 per cent in the first half of 1990.

Highlights included the commissioning of new automatic

casting equipment, encourag-ing reception to new barbe-cues, fondues and earthenware products, and continued investment in consumer com-

numbration programmes, Turnover of the USM-quoted

group rose 8 per cent to £15.83m (£14.7m) while the

profit worked through to 2970,000 (£655,000), after net interest charges of £348,000 (£371,000). Earnings were 3.9p (3.4p) and there is an interim dividend of FFr0.13.

The strong cash flow was expected to reduce borrowings

in spite of significant capital expenditure, with a resultant lower annual interest charge,

said Mr Paul van Zuydam,

recipe at

Bryant Share price relative to FT-A All Share

prices had been falling for some time but that only recently had any significant quantity started to become available on the market.

Bryant had chosen a rights issue at this time partly because it was aware other building companies would be going to the market for funds and it wanted to be "ahead of

"We are taking the cash now to strengthen that balance sheet to take advantage of the opportunities as they arise in the next six months," Mr Chap-

Pre-tax profits for the year to end-May were down 61 per cent at £20.1m. During that year Bryant made a 29m provision covering a revaluation of land it bought at the height of the market in 1968.

Bryant spent over £80m topping up its land bank in 1988, compared to less than £40m last year and about £55m it would spend in an average

The group currently has 7,200 plots of land valued at 220,000 a plot and 3,400 options

Analysts say Bryant is not alone in thinking that land prices are bottoming out. In the last six months a number of cash rich companies have been buying land when it appeared on the market

Canadian bank silent on Polly Peck court move

By Bernard Simon in Toronto

NATIONAL BANK of Canada yesterday declined to give any details of its exposure to Polly Peck International or the reason for its decision to seek a winding up of the company.

The Montreal-based bank become the first of Polly Peck bank creditors to apply in the High Court in London to have the fruit and electronics

company wound up.
Its petition is not scheduled to be heard until December 12, but could have the effect of freezing Polly Peck's accounts. National, the smallest of Canada's "big six" banks, has come under some pressure recently as a result of its substantial exposure to Campeau Corporation, the floundering real estate and retailing group, and to the fast-weakening Quebec Quebec

Mr Roy Palmer, analyst at stockbroker Bunting Warburg in Montreal, said the bank had become more aggressive in

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IN FIIROPE

The New Scenario

28 & 29 November, 1990 - London

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Mr Abdulaziz Ibrahim Al-Audan

Cambridge Energy Research Associates

Speakers include:

Mr Jim Gordon

BP Chemicals Umited

Saudi Methanol Company

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M. Jacques Puechai*

Mr Bryan K Sanderson

staking its claims on overdue

National's net income slid by two thirds in the three months to July 31, largely as a result of extra provisions for non-performing loans — the bulk of which were made to Mr Robert Campeau, Campeau's The bank, with assets of C\$37bn (£16.2bn) has pushed up

fts estimated 1990 loan losses by C\$100m to C\$246m. National's falling share price torpedoed a C\$95m rights issue earlier this month to strengthen its capital base. Subscriptions fell C\$37m short

of the target. Canada's superintendent of financial institutions, the main banking regulator, recently completed its annual review of National's outstanding loans. An official in the superintendent's office said yesterday that the regulator was comfortable with its

More delay over Brent Walker bond details

By Maggle Umy

THE DELAYED listing particulars for Brent Walker's £103.3m convertible capital bond issue are now not expected to be posted to sharehold-

ers until early next week.

The group, which operates betting shops, pubs, hotels and leisure complexes, announced the 13 per cent bond issue last month.

Then it said the document

would be posted by October 3. On that day it announced that there would be a delay in prod-ncing the document, but had hoped to post it early this

However, bankers working on the listing particulars now say that they will probably be sent out at the last possible

The bond issue is conditional on the approval of shareholders and on the Stock Exchange granting a listing by

November 16.
Calling a special meeting for shareholders' approval requires two weeks notice, which sets a final date for the posting of the document of early next week.

Erent Walker said the docu-

ment had been held up because it wanted to include details of its sale of the bulk of its Goldcrest film business to a management buy-out.

Bankers working on the circular, which is expected to be a lengthy document, also said

the complexity of the issue and of preparing an up-to-date indebtedness state-ment, delayed its preparation. Brent Walker last month published an unaudited balance sheet dated July 15 which showed not debt of £1.15bn. That included £160m which it is claiming back from Grand Metropolitum, the drinks, food, pubs and restaurants group, in a dispute over the £685m price paid when it bought the Wil-liam Hill and Mecca betting shop from GrandMet last

Brent Walker withheld \$50m. of the buying price and Grand-Met is suing for payment. The bond issue converts into Brent Walker shares at a price

of 140p. The shares, which stood at 375p in February, fall to 60p last week. Yesterday they rose 4p to 74p.

The language of

isn't English...

international business

it's the language of

Wolseley profits static at £121m as slump in building industry takes toll

WOLSELEY, the distributor of building materials and plumb-ing and heating equipment, yesterday announced pre-tax profits for the year to end-July almost unchanged at £120.7m but warned that market conditions had become increasingly

An improvement in trading profits in US and UK distribu-tion divisions was offset by the building slump in the UK which hit sales of electrical products and window furnish-

ings.
The outcome, up from £120.2m, came from a 12 per cent increase in turnover at £1.85hn.

A recommended final dividend of 9p makes a total of 12.1p - a 10 per cent increase on 1989's 11p.

Mr Jeremy Lancaster, chairman, said trading had become increasingly difficult towards the end of the year and remained tough but there was some hope for an improvement. If the recent reduction in interest rates is a reasone in interest rates is a presage for further falls, the UK building cycle may now be near or at its bottom," he said "There may be some increase in activ-

ity from next spring."

During the year gearing increased from 24.6 per cent to 28.4 per cent mainly as a result of the acquisition of Needwood Holdings, a builders' merchant, from receivers just before the

wolseley paid £26m for the company including 35 locations which are being integrated into its builders' merchant and plumbing activities.

The US contributed £87.2m of trading profit, 44 per cent of the group total, on sales up 18

per cent at £1.03bn. Demand at Familian Northwest, the US

tor, remained firm and offset a downturn in California. The lower dollar and the downturn in the US economy will result in slightly lower pre-tax profits from the US this year, Mr Lan-

The UK distribution division achieved marginally higher trading profits at \$47.9m from for 37 per cent of group profits. The merchant business and plant hire operations were hit by the continued downturn in construction and housebuilding in the south east of

UK manufacturing's share of group trading profits fell from 26 per cent to 19 per cent. Sales

Building Distribution

United Kingdom

Jeremy Lancaster - there may be some increase in activity from next spring edged shead but profits fall 24 per cent to £24.6m. In addition to the fall in

sales of electrical products, which was related to the building slump, demand for farm machinery fell. Mr Lancaster said the UK manufacturing would experience another diffi-

FR falls by 9% as defence squeeze bites

By Andrew Hill

FR GROUP, the aviation products group which makes 85 per cent of its sales in the defence sector, yesterday reported pre-tax profits down 9 per cent and earnings 11 per cent lower in the first half of

Analysts expect FR, which specialises in air-to-air refuelling equipment, to turn in another static profits performance for the full year, as the squeeze on defence expendi-ture continues worldwide.

Pre-tax profits were £10.8m, compared with £11.9m in the first six months of 1989, while samings dropped from 10.89 to 9.6p. The interim dividend is seein 2.22m.

The group said it had been awarded three contracts which would benefit the company in 1991 and beyond. The most sig-

nificant were orders from the UK and French defence minis-tries for Falconet target air-

Mr Giles Irwin, finance director, said yesterday: "We don't see ourselves pulling out of defence. We do recognise that it's a difficult marketplace but the Gulf crisis has made people realise that there is still a defence industry: if you are in the right areas, there will be a continuing and a profitable need for defence products." FR could also benefit from

windfall gains in the Gulf crisis if "significant business inquiries" from the armed forces bore fruit, although Mr

forces bore fruit, attending and five in said the group was not counting on such gains.

He did concede that the prospect of substantial increased pact of substantial increased pact of substantial increased pact of substantial increased pack of the prospect of substantial increased pack of the pack of the

plying major US and European missile programmes was in doubt, although orders have not yet been cancelled.

Mr Irwin said the group was

putting a lot of effort into nondefence products - which include aviation fuel system and pneumatic components, oxygen equipment and pipe couplings — but added: "The large contract awards are still in the military side of the busi-Turnover during the first

half rose from \$77.4m to £86.7m and interest receivable was alightly lower at £2 Im (£2.8m).

@ COMMENT

122p, down 5p. The group, stresses that it is in a long-term industry, but shareholders are undoubtedly asking themselves how long they will have to wait for refuelled will have to wait for refuelled earnings growth. Earnings in 1988 were 20.4p, and 20.75p last year; for 1990 analysts are forecasting profits of £21.5m or £22m before tax, and earnings of about 19.6p, with a modest increase to 20p expected in 1991. The quality of FR's businesses is not in doubt, but Gulf crists or no Gulf crists, defence procurement agencies worldprocurement agencies world-wide are counting the pennics. FR shares are probably worth holding. If only for the slim possibility of a hid. That said, even on a multiple of 6 times forecast earnings this year there are few excitements in

Telfos shares

Pressac ahead 19% to £2.68m

By Andrew Jack

HIGHER MARGINS and a recent acquisition helped Pressac Holdings, the electrical and electronic components group, lift pre-tax profits by 19 per cent, from £2.25m to £2.68m, in the year ended July 31. This was achieved despite a static turnover of £32.44m, against

Mr Geoffrey White, chief executive, said yesterday: "We feit the downturn as early as autumn 1988 and we have been able to react. Our actions are now bearing fruit." The shares closed 10p up at 86p. The Nottingham-based group

last year launched an effi-ciency programme which had reduced costs significantly, while prices remained gener-

ally static. The break-even point in Pressac, which makes wiring harness assemblies, had been reduced by over 20 per cent, said Mr White. "The programme has now been extended across the group and will be a continuing feature."

Boxmore advances

Improved margins helped

Boxmore International to increase first half pre-tax prof-its by 20 per cent, from £1.29m

20% to £1.55m

is pushed up to 2p (1.7p).

Swedish buy for ICL

ICL, Britain's largest

computer manufacturer, is to purchase Databolin informa-tion Systems, a Swedish soft-ware company, for £10m.

Databolin subsidiaries in Den-mark, Finland and Norway.

its European operations.

In the deal, ICL will acquire

PJ Mason, a manufacturer of components for neon signs which was bought for £5m in February, contributed £289,000 pre-tax in the five months since purchase. The acquisition increased

The acquisition increased interest charges to £437,000 (£247,000). The borrowings were in dollars and fixed at 10 per cent, said Mr Whita. Gearing now stood at 62 per cent. Turnover rose by 15 per cent in the automotive division, which represented 44 per cent of group sales. Sales to the US grew by 49 per cent, a significant part of which a contract with General Motors to supply

with General Motors to supply 65 per cent of its flexible cir-cuitry for cars.

Telecom, which manufac-tures telephone plugs and sock-ets, saw turnover reduced by 39 per cent to \$5.1m as a result of destocking by British Tele-com which lasted until April. Turnover fell 25 per cent to £4.6m in the wiring division. Mr White reported that order books were strong and at

Boxmore Intl §int Cambridge Gpint Densitronint

The following companies have notified delege of board meetings to the Stock Exchange. Such meetings are susually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are intering or finals and the subdivisions shown below are based mainly on less year's timestables.

Interime- Simec Industries, Brown (N), Smiths industries, Sunleigh, Creaming Trus. PUTIME Courses

McKechnie Flastianal (

DIVIDENDS AMMOUNCED

Dec 14 Dec 12 Nov 28

Dec 17

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. §USM stock. ‡French Francs. • Itrish

BOARD MEETINGS

0.4 0.7 2.23

0.137 9.75

1.5 1.65 2.61†

O COMMENT Pressac has engineered an impressive turnround after disappointing interims, when pre-

appointing interims, when pre-tax profits fell by 12 per cent. The company is proud of the fact that it was among the first to feel the impact of the con-sumer downturn two years ago. It has learnt the lesson since, diversifying out of the UK and consumer goods, and making substantial cost cut-ting measures. That has helped ting measures. That has helped boost margins in a volume boost margins in a volume business where price rises are not feasible. New contracts from General Motors and renewed purchasing from British Telecom will help turnover, while adding assembly work in its US factory will boost dollar reserves. On £3.5m pre-tax profits for the current year, the multiple is about 7, with the shares somewhat undervalued.

Corree - Total ponding for dividend year

14.75

0.7

Bilicon Leisure
British Steel
De La Rue
Mezzerine Cap & Inc Trust.

Total lest year

0.27 2.35 6.37

Oct. 51 Oct. 29 Nov. 13 Oct. 31 Oct. 25 Oct. 30 Nov. 14 Oct. 31 Nov. 12 Nov. 27

tumble after resignation of chief

By Maggle Lirry

SHARES IN Telfos Holdings, the Leeds-based locomotive and rolling stock, investment and property group, yesterday slumped 27p to 78p after Mr Jonathan Malins, chief executive, resigned, apparently after a boardroom disagreement. Mr Edward Duke, another direc-tor, is becoming managing

Last night Mr Malins said he would not comment on his

The group published a brief statement reiterating its determination to withdraw from the investment and property business, which it said were non-core activities. Interim results, announced earlier this month, showed these busi-nesses incurred losses of £339,000 in the first half.

The group, which made a \$13.9m rights issue at 180p in July, said it would advise shareholders of any provisions which would have to be made

which would have to be made against the divestments. The group is also closing its London office.

Telfos said that its core business was continuing to trade well and the cash position was strong. At the closing price the group is valued at £23.1m.

Earlier this year Telfos won a £81m contract to build new rolling stock for British Rail and last year took a 51 per at table in a Humarian railway engineering group.

way engineering group.

RMC injunction

RMC said a court injunction won by a competing bidder during its negotiations for the formerly state-owned Ruders-dorf cement group in eastern Germany had been lifted.

In spite of the injunction from Holderbank of Switzerland RMC announced earlier this month that it would be a major participant in a joint venture with other German companies to establish a building materials operation in eastem Germany.

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COMMODITIES AND AGRICULTURE

Crude oil partly recovers Monday's losses

Gas industry changes in the pipeline

Steven Butler reviews a book calling for an increase in competition

Natural gas reserves of major current and

potential producers and exporters to Europe

(bn cu mì

40,000t 3,700

vided by alternative fuels, such

as coal or all products.

The European Commission
has been toying with the idea
of promoting competition by
forcing pipelines to transport
gas for others for a fee,
thereby, giving consumers a
choice of suppliers.

Against this the industry has
assembled a range of powerful

assembled a range of powerful arguments. The most impor-tant of these is that if pipelines

loose the security of their

markets they will:

firstly, be unable to meet contractual obligations to pur-

chase gas from producers in, say, the Soviet Union or

Norway, and:
• secondly, they will be unable to finance multi-billion

dollar pipeline and gas devel-opment projects unless they can be sure other gas suppliers will not take their markets

Mr Stern accepts these argu-

as coal or all products.

CRUDE OIL prices yesterday recovered part of the heavy losses recorded on Monday, when oil fell by more than \$5 a barrel, writes Steven Builer.
Brent oll for December
delivery finished the day up
\$x.xx at \$xx.xx a barrel in European trading On the New York Mercantile Exchange, where trading rules limited the December contract to a \$3 fall on Monday, December

UROPE's natural gas industry is unlikely to be pleased by the publi-cation yesterday of Mr Jona-

cation yesterday of Mr Jona-than Stern's book European

Mr-Stern, head of the energy

Mr-Stern, head of the energy and environmental programme at the Royal Institute of International Affairs, is one of just a handful of independent experts on the industry. As such he has credibility when he calls for more competition among gas suppliers in the liberalised environment of a single-market Europe. This could signal big changes ahead for the industry.

Opportunity for growth in

Opportunity for growth in the industry over the next two decades is exciting, Mr Stern

argues, with the potential for gas to double its share in the energy market. This could hap-

pen because gas is abundant and has fewer environmental

detractions than any of the competing fuels.

At the same time, he says,

At the same time, he says, rapid growth in gas consumption is not a foregone conclusion. The industry will have to meet several important challenges, including arranging for secure supplies from outside the European region and adapting to a more competitive market.

For several years, the gas

For several years, the gas industry has lobbled hard in

the European Commission against any moves to promote gas-to-gas competition within the industry, on the American

or British pattern. Currently, pipeline operators on the Continent operators on the Continent operator, de facto or de fure, territorial monopolies on gas distribution. They generally buy all the gas that passes through their pipelines and then sell it on to other distributors or consumers.

distributors or consumers.

The only competition is pro-

100

100

Telfos st

jumble af

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in Magazin City

100 / 10 16 William

West Texas Intermediate (WII) crude fell by 71 cents to \$29.70 at midday. Prices shot up by more than \$2 a berrel in early London trading after remarks by Prince Sultan bin Abdul-Aziz, the Saudi defence minister, who said his comments on a concession to Iraq had been misinterpreted. He repeated a call for Iraq to withdraw anomalithmally from Knwait.

In the US, President George Bush ruled out any comparing Iraq's invasion of Kuwait to Bitler's invasion of Poland. President Bush's comments, however, had little impact on markets, where traders appear to have concluded that a war that could lead to disruption of Saudi Arabian exports looks unlikely in the short run. Cargoes of dated Brent, for

cates reform but wants pipe-lines to be opened only in a manner that neither forces

them to abrogate current con-tracts nor prevents them finan-

cing large, new infrastructural

According to this idea, pipelines should be required to carry gas for others when they have spare capacity, the use of which would not threaten existing contracts. A more radical solution, Mr Stern suggests, would be to declare pipelines "open-access", or available for third party use, after the expiry of initial term contracts that underwrote construction of the line.

He notes, however, that any move to open the pipelines would require a regulatory sys-

tem with teeth. He cites the UK experience with the Office of Gas Supply to argue that such a system need be neither large nor cumbersome. Yet

opponents will dredge up the

case of the US to argue that creeping regulation, once started, will undermine the

struction of the line.

According to this idea, pipe-

delivery in 15 days, were yes-terday selling at a slight dis-count to November contracts, indicating the absence of dis-tressed buyers willing to pay a premium for prompt cargoes. Broat also amount to have

Brent also appears to have re-established its traditional discount to WII of about \$1, indicating that dislocations caused by the halt of Iraqi and Kuwaiti exports has worked

industry's foundations and

grow to unwieldy proportions.
Aside from regulatory issues.

Mr Stern points out that the projected demand increase for

all Europe from 370bn cubic

metres in 1989 to 650hn cu m in 20 years, would require new

sources of supply in areas now considered politically unstable.

"Non-European suppliers would account for more than half of total demand by 2010 and the USSR on its own for nearly one-third." Supplies are abundant in Siberia, Africa and the Middle East, but all

would require transit across potentially unstable areas, rais-ing important security issues.

Mr Stern also argues that the industry will become more pluralist with the arrival of

power generators purchasing large volumes of gas and inde-pendent companies laying new

pipelines. "The situation which has evolved over the past two decades, where one or two indi-viduals in a handful of compa-

nies take virtually all decisions

of any consequence for the industry, is not likely to con-tinue under conditions of large-

scale market expansion." European Gas Markets, how-

ever, is not primarily a polemic

tract, but rather a concise his-tory of the gas industry in Europe and the prospect for its

continued development. Mr Stern even jokes that he has spent his professional life as an expert on "the boring fuel", for which he foresees a inture that is anything but boring.

European Gas Markets: Chal-

Aluminium production costs rising, says study

By Kenneth Gooding. Mining Correspondent

THE COST of producing primary aluminium has risen sharply in the recent months, according to the Anthony Bird and Associates consultancy

group.
This was caused by a fall in the value of the US dollar (the currency in which the metal is priced) and rising aluminium prices. Many smelter power contracts have variable rates based on the metal's price.
Bird points out in its latest quarterly review of the indus-

quarterly review of the indus-try that "the high-cost segment of the cost curve is now dominated by European smelters, not Americans as in the next."

However, cost pressures are predicted to ease soon as the price of alumina — the raw material for aluminium production — continues to fall.

duction — continues to fall.

"But many smelters will remain uneconomic and will need to be replaced," Bird says.

The review suggests demand for primary aluminium will be "stagnant at best" in the short term. A period of very slow growth in demand, expected by Bird in 1991 and 1992, should be succeeded by a return to faster growth as soon as the world economy accelerates from 1992 onwards. (This supposes that the Gulf crisks will be resolved by mid-1991).

poses that the Gulf crisls will be resolved by mid-1991). Bird says aluminium's competitive position is now "very good" as the present oil crisis has forced large increases in the cost of producing plastics. This will deter for some time customers who had thought of switching away from metals.

On prices, Bird suggests there will be a "dull patch" between now and late-1992 in response to a "comfortable" supply position. By 1993, supplies will tighten. Prices are forecast by Bird to average 78 US cents to 83 cents a lb in the longer term.

longer term,

◆ The Porgera gold mine project in Papua New Guinea was officially opened on Saturday by Prime Minister Rabbie Namaliu, reports Reuters from Sadney

The PNG government is expected to earn about 600m kina (£320m) from its 10 per cent stake plus taxation and royalties through the mine's

royaldes inrough the mine's 20-year life. "Aluminium Analysis" quarterly. From Bird Associates, 193, Richmond Road, Kingston upon Thumes, Surrey, KT2 5DD, UK. 260.00 yearly.

LASE WARRINGS (As at Monday's lonnes	
Akaninkan	+7,075 to 188,075
Copper	-5,076 to 192,425
Load	+375 to 45,700
Michel	-660 to 4,768
Zinc	+1,103 (***).075
Tin	-10 to 11,355

WORLD COMMODITIES PRICES

minimo, 98.7% parity (5 per toron)

A challenge to Common Market farming inertia

Bridget Bloom looks at proposals for mitigating the notorious shortcomings of the existing CAP

coping with the European Community's changing agricul-tural problems: that much is now widely accepted. But what

now widely accepted. But what should be put in its place? Should the unpopular and costly policy simply be abolished, along with farm protectionism all over the world? Or is there some way of reforming it without sending kurope's Sm-16m farmers into deep trauma?

deep trauma?
A stab at answering this question is made in a new report from the Brussels-based Centre for European Studies. Its broad conclusions are that efficient (generally larger) farmers must be brought into a much more market-oriented system, while problems of the greater number of marginal feater must be tackled through rural development strategies. To this end, the report advo-cates creating a new Rural Albure Directorate in the Euro-

pean Commission.

The report thus does not advocate root-and-branch reform, but that is hardly sur-prising given its authorship, Mr Claude Villain is a former senior French official and forsener French concast and for-mer director general of DG VI, the EC commission's agricul-ture directorate, while the panel advising him included the great and the good of the official and commercial agricultural establishment, including Sir Michael Franklin, the former UK permanent sec-

However, since these are non exceptionally well versed in the political as well as tech-nical complexities of the CAP, their solutions merit attention. their solutions merit attention.

As Mr Villain says in his foreword, the CEPS authors have sought "to avoid providing yet another assessment of the CAP." Their starting point is that the reforms of 1988, through the budget stabilisers, do not go far enough. They list a dozen problems needing more radical treatment, includmore radical treatment, includ

• The CAP's evident inability to bridge the "poverty gap" between small and big farmers

HE COMMON Agricul-tural Policy is no longer the right instrument for tarmers in southern and north-The "demographic factor":

About 55 per cent of Europe's farmers are now over 55 years old; this, together with the worsening economic outlook, could reduce their numbers by over a third by the turn of the century. Yet the countryside remains very important: 50 per cent of the Community's people live there and they, like urban dwellers, are concerned both that the countryside should be cared for and that some of agriculture's harmful effects on the environment

should be righted. • At the same time, efficient farmers must remain competitive both in export markets and as suppliers to an increasingly demanding EC food pro-cessing industry. They must also cope with the "further rapid increases in productivity in plant and animal production, which the "gene-splicing" techniques bio-technology will bring.

r Villain and his advisers nowhere consider abolishing farm protection: their programme would shift its emphasis, making it more flexible and, over time, more limited.

"If a viable agricultural sec-tor is to be maintained in the Community, it must respond to market forces . . . this means that internally, agricultural price levels must reflect the production costs of only competitive farms."

This conclusion leads the group to propose a new system of external protection based on an import tariff which com-bines both a diminishing fixed element and a variable element to take account of currency fluctuations "or possible vio-lent international market disruption !

Under this system, the much criticised trade-distorting export subsidies would gradually decrease, since internal farmer prices would be fixed in such a way that they would automatically lead to a reduction in the fixed element of the import tariff. As internal prices aligned themselves to world prices, farmers would be helped to become more competitive through "technological innovation and improved managerial skills." Mr Villain acknowledges

that such reforms of the CAP

which have something in
common with EC proposals
being discussed for the current
Gatt world trade talks —
would in his words "not alone
he angush" be enough The EC has already introduced measures to ease the impact of the 1988 reforms of

the CAP: these, says the report, "should be transformed from agricultural into rural ones and made production neutral." Where farmers cannot be

where farmers cannot be competitive under a more restrictive pricing policy because of the areas in which they farm or the conditions imposed on them, they should get direct aid. This could range from compensation for farming hill land, or payments for farming in an environmentally farming in an environmentally sensitive way.

Rural development plans, bowever, must cover far more than just agriculture; and they must be initiated at regional levels not by Brussels. But a new rural directorate should be created as the EC's "umbrella" organisation and would have the added advantage of providing the coherent framework now lacking for reconciling agricultural and environmental objectives in the countryside.

the countryside.

The Villain proposals contain little about timing and no real analysis of precisely how new aids can be guaranteed to be production-neutral. Neither, critically, do they cover costs; at present, more than 90 per cent of the EC's Ecu 25bn (£18bn) farm budget, itself some two-thirds of the total EC budget, zoes on price support. budget, goes on price support.

New Directions for European Agricultural Policy, by Richard Arnold and Claude Villain. Centre for European Policy Studies, Rue Ducale 33, B-1000 Brussels, Belgium.

Risropean Gas Markets: Chal-lenge and Opportunity in the 1990s. Royal Institute of International Affairs. Published by Gover Publishing Company, Gover House, Croft Rd, Aldershot, Hants GU11 3HR. Prics, £25.00. ments, unlike the European chemicals companies, which have been the biggest propo-nents of change. He still advo-BP and Statoil sign on Caspian Sea drilling venture

offshore oil drilling in the C

Close Previous High/Low

A support of intent with the Soviet Union according to Mr Richard Jones, to establish a joint venture for the first of the Core of the Cor

pism Sea near Baku, a British the first of many western compete to perticipate in developing Baku's officials. Western compete for business.

BP and Norway's Statod signed the agreement with off supplies, while the Soviet off supplies, while the Soviet group of western companies to grade containing little sulphur.

Prices from Metal Bulletin (last week's in brackets). ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 1,630-1,680 market, min. 99.99 per cent, \$

(Prices supplied by Amalgameted Metal Trading)

High/Low AM Official Kerb close Open Interes

per lb, tonne lots in warehouse, 2.80-3.00 (same). CADMIUM: European free

(2.30-2.50). COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 13.00-13.50

MINOR METALS PRICES

MERCURY: European free per 76 lb flask, in warehouse, 175-200 (same).

2.80-3.00 (same).

CADMIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 2.20-2.40 house, 2.69-3.75 (2.72-2.78).

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 4.805.40. TUNGSTEN ORE: European free market, standard min, 65 per cent, \$ per tonne unit (10 kg) WO, cff, 35-49 (36-49). VANADIUM: European free market, min. 98 per cent, \$ a lb VO, cif. 2.50-2.60 (same). URANIUM: Nuexco exchange value, \$ per lb, UO, 11.45 (same).

MARKET REPORT

Good buying interest lifted cocos values at the London Futures and Options Exchange yesterday after Monday's failed raily attempt. But once again values were of their highs at the close, with the March position, which reached 2719 a tonne at one time, ending just 28. up on the day at £711 a tonne. Coffee futures continued their recovery from Monday morning's 10-week lows and the January position closed £10 up at £580 a tonna. Dealers mald the recent flurry of speculative selling appeared to be over and that the downward move had been overdone. Freight futures moved

sharply lower at the Baltic Futures London Markets

LONGON, MAD	F-G-C-	
SPOT MARKETS :		
Crude oil (per barrel FOB)		+ or -
Dubni Brent Blend (deted) Brent Blend (December) W.T.L. (1 pm est)	\$25.20-5.30y \$29.05-9.15 \$26.50-8.60 \$29.80-9.80y	+1.75
OB products (NWE prompt delivery per b	onne Cir)	+ or -
Premium Gasoline	\$323-326	+6
Gas Oil	\$270-222	+14%
Heavy Foul Oil Nephtha Patrologis Argue Estimetes	\$115-118 \$280-265	+3 ¹ 2 +12
Other		+ or -
Gold (per troy co)	\$372.00	+3.75
Silver (per troy oz) 🍄	425c	+6
Platinum (per troy oz)	\$422.0 \$94.5	+7.0 +1.5
Palladium (per troy oz)		
Aluminium (free market) Copper (US Producer) Lead (US:Producer)	31915 131c 60c	+30
Nickel (free minkel)	420c	+12
Tin (Kusis Lumpur market) Tin (New York) Zinc (US Prime Western)	76.4 17 2096 70c	+0.13 +2
	99,16p	-0.30
Sheep (deed weight)?	125.21p	-0.36*
Pigs (live weight)	73.67p	-2.10"
London daily sugar (raw)	\$264.0q	+8.0
London delily sugar (white)	\$317.00	-1.0
Tate and Lyle export price		+20
Barley (English load)	£118v £157.25	+0.25
Maize (US No. 5 yellow) Minest (US Dark Northern)	291-	
	51.00p	
Rubber (Nov) 🖤 Rubber (Dec) 🖤	50.75p	
Rubber (KL RSS No 1 Nov)		-
Coconut oil (Philippines)		-10
Palm Oil (Malayelan)\$	5296	
Copra (Philippines)5	\$210t	+5
Soyabeans (US)	£141.5 . 82.40c	+0.85
Cotton "A" index Nooitops (64s Super)	408p	. 9,00
'a tonne unless otherwise	SEESEC. P-per	InClos
-cents/ib. r-ringgit/kg. q-Nc Dec v-Nov. w-Oci/Nov z-Ja	prista initii. Militar isilan	tMeet
Sec v-Nov. W-Courney 2-40 Commission average falance	ck prices.	change
Wilhingsoful married pages		

trom a week ago. WLondon physical market.

Exchange in a correction to the recent rise. The underlying Baltic Freight Index gained another 6 points to 1336 after rising 567 points on Monday, but second-position November futures lost 42 points at 1,333. "There was a feeling that the index has gone too high too quickly and that's why we had a correction fairly
abortly after. . . the market was
too overbought," one dealer said
At the LME aluminium prices we litted by forward trade buying, despite news of another big rise in warehouse stocks. The cash

	positi	on clos	ed at \$1,	,925.50 a	
	tonne	, up \$4). Labora (Blac	ula an	
	_		Irom Re	2013	
	للعباة	- Lond	on PCK	(5 per ton	×
•	-	Close	Previous	High/Low	
	Dec Mar	222.00	228.00	228.00 223.00	
-	May May	218.60 219.60	222.40 223.00	224.00 216.09 224.00 216.00	
	Aug	221.80	225.60	227.20 220.00	
	Oct	222.80 228.00	226.40 227.00	225.00 224.60 224.00	
	Maz	226.00	229.00	228.00	
٠.	White-	Closs	Previous	High/Low	
	Dec	304.5	312.5	- 309.0 303.0	
	Mar	299.0 298.5	306.6 304.0	305.0 297.0	
	May	302.0	307.G	302.5 298.7 304.0 300.5	
	Oct	293.5 293.5	298.4	296.5 232.5 296.5	
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	Paris- V	mite (FFr	per tonnet	Des 1547 Mar 15	1
•		33, Aug s	550, Oct. 16	114	
	CHUDE	COLL — II		\$/be	T
		Lebe	t Previo	us High/Low	
• •	Dec	28.06		29.20 27.35	
	Jen Feb	27.20		20.20 26.50 27.25 26.25	
	Mar	26.18		26.60 28.15	
	Apr PE Indi	25.65 = 28.75		25,70 25,65	
		r: 19432 (_
		L - PE	euse i)		_
	TAS O			\$/tor	
		Latest	Previous	High/Low	
•	Nov Dec	258.00 260.25	243.75 237.25	263.00 245.00 266.00 240.00	
	Jaco	242.00	229.00	247.00 234.00	
	Feb	232.00	218.00	234.00 227.00	
	Mar Apr	221,25 208,25	205.00 192.00	221.25 215.00 210.00 208.95	
	May	203.00	190.00	203.00	
•	Туглоче	r 15842 ((5740) lots	of 100 tonnes	
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	JUTE			I Dunces STC	ļ
	\$820, I	SWC \$540,	81D \$475,	BWD \$490; c and	ıl

-23
Turnover 15842 (15740) lots of 100 tonnes
JUTE SHOWN CONTROL C and I Display 610 SE20, BWC \$540, BTD \$475, BWD \$490, c and I Anamorp STC \$505, \$WC \$505, BTD \$455, BWD \$455
COTTON Liverpool- Spot and shipment sales for the week ending 19 October reached 128 tonnes against 578 tonnes in the previous week.

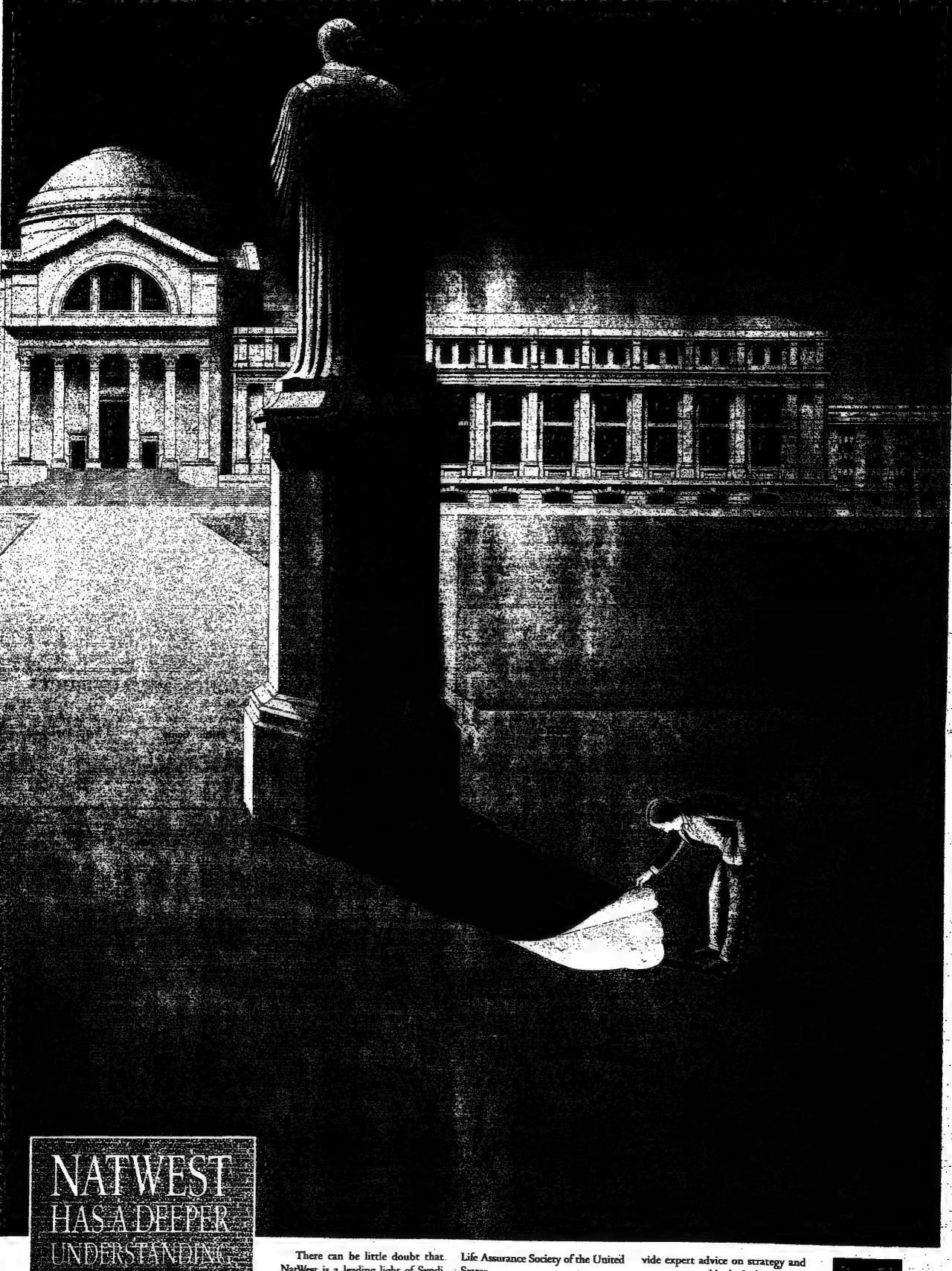
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id.	COPPE	3 – Lee	des POL		£/tonne
or o		Close	Previous	Calculate ann	
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	Jen	580 572	570 585	678 586	
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	Sep	616	624	613 511 627	
	Nov	80			
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	Nov	74.0	70.0 135.6	75.0 142.0 136.	6
	- Apr May	141.4 160.5	154.0	142.0 135. 190.0 138.	ō
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	SOYAL				C/loane
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	Feb	124.50	124.53	124.50	
	Арг	125.50	127.00	125.50	
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) Turk	-				
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		Close	Previous	High/Low	
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0	Bearing	1333	1375	COLUMN TO SERVICE	
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		-	4900		
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	Arm	1075	1303	1000	
	Arm	1270 1075 1180 1336	1308		
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5 5	Apr Jul Oct SFI	1075	1330	1000	
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Noble Plat 427.00-428.85 219.00-1		Jan Apr Jal	427.9 427.9 433.4 438.4	412.3 478.3 423.4 428.5	421.0 430.0 433.0 435.0	418.0 421.5 427.5 435.0
Noble Plat 427.00-428.85 219.00-4 219.00-4 219.00-4 217.30 428.00 2 months 224.00 431.60	ednia	Jan Apr Jal	427.9 427.9 433.4 438.4	412.3 478.3 423.4 428.5	421.0 430.0 433.0 435.0	418.0 421.5 427.5 435.0
Noble Plat 427.00-428.85 219.00-4 219.00-4 219.00-4		Jun Apr Jul Oct	402.A 407.9 403.A 408.A 443.9	412.3 478.3 423.4 428.5	421.0 430.0 435.0 0	418.0 421.5 427.5 435.0
Noble Plat 427.00-428.85 219.00-1	ednia	Jun Apr Jul Oct	402.A 407.9 403.A 408.A 443.9	412.3 418.3 423.4 428.5 428.0	421.0 430.0 435.0 0	418.0 427.5 427.5 435.0 0
Noble Plat 427.00-428.85 219.00-1	ednia	Jun Apr Jul Oct	432.4 437.9 433.4 438.4 443.9 H 6,000 to Close	472.3 478.3 423.4 426.5 434.0 Provious	421.0 430.0 433.0 435.0 0	418.9 421.5 427.5 425.5 425.0 0
Noble Plat 427.00-428.85 219.00-1	ednia	Jun Apr Jul Oct	429.4 427.9 433.4 438.4 443.9 443.9 Close 421.9 422.7 425.8	472.3 478.3 423.4 428.5 434.0 Previous	421.0 430.0 433.0 435.0 0	418.9 421.5 422.5 425.0 0
Noble Plat 427.00-428.85 219.00-458.85	ednia	Jun Apr Jul Cot SULVE	422.4 433.4 436.4 443.9 453.9 453.9 453.9 453.9 453.8 453.8 453.8	472.3 478.3 453.4 453.4 454.0 Provious 419.4 420.2 420.3 456.3	421.0 433.0 433.0 435.0 0 High/Los 423.5 0 430.0	418.0 421.5 427.5 427.5 435.0 0 428.5 0 428.0
Noble Plat 427.00-428.85 219.00-458.85	equiv :	Jan Apr Jal Oct SULVB	429.4 427.9 433.4 438.4 443.9 443.9 Close 421.9 422.7 425.8	412.3 416.3 428.5 428.5 434.0 Provious 419.4 421.3 421.3 421.3 432.8 432.8 432.9	421.0 433.0 435.0 0 435.0 0 435.0 430.0 437.5 444.0	418.9 421.5 421.5 425.5 435.0 0 430.0 430.0 430.0
Noble Plat 427.00-428.85 219.00-4	equiv :	Jun Apr Jul Cot Stilly Sut Nov Dec Jun Mary Dec Jun Mary	432.4 437.9 438.4 443.9 443.9 Glose 421.9 422.8 427.8 435.1 447.8	4123 4183 423.4 423.5 434.0 Provious 418.4 420.2 420.3 422.5 432.5 432.6 445.0	421.0 430.0 430.0 430.0 0 430.0 430.0 431.5 440.0 441.5 440.0	418.0 421.5 427.5 427.5 435.0 0 428.5 0 428.0 430.0 433.2 439.5 448.0
Noble Plat 427.00-428.85 219.00-458.85	equiv :	Jun Apri Jul Oct Set Nor/ Dec Jun Mar Mar Mar Mar Mar Mar Mar Mar Mar Mar	402.4 407.9 433.4 433.4 443.9 443.9 443.9 443.9 443.9 443.8 447.8 447.8 447.8 447.8 447.8	4123 4183 423.4 423.5 494.0 Providus 419.4 420.3 420.3 420.3 420.3 420.3 420.3 420.3 420.0 420.0	421.0 430.0 435.0 0 435.0 0 435.0 430.0 444.0 444.0 0	418.9 421.5 427.5 425.5 0 435.0 0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0
Mobile Plat 427.00-428.85 219.00-458.85 219.00-458.85 219.00-458.85 219.00-458.00 3 months 224.00 425.	equiv	Jun Apr Jul Cot Stilly Sut Nov Dec Jun Mary Dec Jun Mary	402.4 407.9 435.4 443.9	4123 4183 4284 4285 4340 Previous 4184 4203 4203 4203 4328 4328 4328 4338 4358 4358 4358 4358	421.0 431.0 431.0 431.0 6 431.0 6 431.5 441.0 6	418.9 421.5 422.5 435.0 0 426.9 430.0 430.2 430.5 440.0
Mobile Plat 427.00-428.85 219.00-1	equiv :	Jun Apri Jul Oct Set Nor/ Dec Jun Mar Mar Mar Mar Mar Mar Mar Mar Mar Mar	402.4 407.9 433.4 433.4 443.9 443.9 443.9 443.9 443.9 443.8 447.8 447.8 447.8 447.8 447.8	4123 4183 423.4 423.5 494.0 Providus 419.4 420.3 420.3 420.3 420.3 420.3 420.3 420.3 420.0 420.0	421.0 430.0 435.0 0 435.0 0 435.0 430.0 444.0 444.0 0	418.9 421.5 427.5 425.5 0 435.0 0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0
Short St. prine az US cta	Mar 28 ST	Jun Apri Jul Got St.VB	402.4 403.4 403.4 403.4 403.9 403.8	4123 4783 4783 4783 4783 4784 4784 4784 478	421.0 431.0 431.0 435.0 0 435.0 0 437.5 441.0 483.0 0	418.9 421.5 422.5 435.0 0 428.5 0 428.0 430.0 430.0 430.0 440.0 0 440.0 0
Noble Plat 427.00-628.85 219.00-658.85 219.00-658.85 219.00-658.85 219.00-658.85 229.00-658.05 224.00-658.05 425.00-657.35	equiv : : : : : : : : : : : : : : : : : : :	Jun Apri Jul Got St.VB	402.4 403.4 403.4 403.4 403.9 403.8	4123 4783 4783 4783 4783 4784 4784 4784 478	421.0 430.0 435.0 435.0 0 1High/Los 422.5 430.0 441.0 0 441.0 0	418.9 421.5 422.5 425.0 0 425.5 0 426.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0 430.0
Noble Plat 427.00-628.85 219.00-658.85 219.00-658.85 219.00-658.85 219.00-658.85 224.00 423.00	May 28 ST	Jun Apr Apr Jul Jul Oct Oct Nov Jul Jul Sep Jul Jul Sep Jul Jul Sep Ju	402.4 403.4 403.4 403.4 403.9 403.8	4123 4783 4284 4284 4285 4340 Provious 4184 4202 4233 4523 4523 4528 4528 4528 4528 4528	421.0 431.0 431.0 435.0 0 435.0 0 433.5 441.0 441.0 0 483.0 0	418.9 421.5 422.5 435.0 0 428.5 0 428.0 430.0 430.2 430.5 448.0 0 0
Noble Plat 427.00-628.85 219.00-658.85 219.00-658.85 219.00-658.85 219.00-658.85 224.00 423.00	May 28 ST	Jun Apr Apr Jul Jul Oct St. VIB Sec. Jun Blar Jul Sec. Jun Blar Blar Blar Blar Blar Blar Blar Blar	432.4 433.4 433.4 433.4 433.4 433.4 433.9 433.7 435.1 447.4 433.4 447.4 433.4 447.4 433.4 447.4 433.4 447.4 433.4 447.4 433.4	4123 4183 4183 423.4 423.5 434.0 423.3 425.3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	421.0 430.0 435.0 435.0 0 435.0 430.0 430.0 440.0 0 440.0 0 440.0 0 440.0 0	418.9 421.5 422.5 435.0 0 428.5 0 428.0 428.0 439.5 448.0 0 439.5 448.0 0
Noble Plat 427.00-628.85 219.00-658.85 219.00-658.85 219.00-658.85 219.00-658.85 224.00 423.00	May 28 ST	July Apr Apr Apr Apr Apr July Cost New Harr May July Sep Jun Bac Jun Oct New Harr Dac Jun Dac	432.4 433.4 433.4 433.4 433.4 433.4 433.4 433.8 443.8	4123 4783 4783 4783 4783 4784 4784 4784 478	421.0 431.0 431.0 435.0 0 435.0 431.5 430.0 441.0 0 441.0 0 441.0 0 441.0 0	418.9 421.5 427.5 425.5 435.0 0 430.0 430.0 430.0 430.0 430.0 6 128.50 0
Noble Plat 427.00-628.85 219.00-658.85 219.00-658.85 219.00-658.85 219.00-658.85 224.00 423.00	May 28 ST	Jun Apr Jul Jul Oct St. VIB St. VIB St. VIB St. VIB St. Jul Step J	432.4 433.4 433.4 433.4 433.4 433.4 433.4 433.7 435.1 447.4 433.4 447.4 433.4 447.4 433.4 447.4 433.4 433.4 433.4 433.4 433.4 433.6 132.8	412.3 418.3 428.4 429.5 434.0 429.5 434.0 420.2 421.3 432.8	421.0 433.0 433.0 435.0 0 435.5 0 437.5 444.0 0 483.9 0 122.90 122.90 116.20	418.9 421.5 422.5 435.0 0 424.9 424.9 424.9 433.2 459.5 448.9 0 124.00 124.00 177.60 1715.60
Noble Plat 427.00-628.85 219.00-658.85 219.00-658.85 219.00-658.85 219.00-658.85 224.00 423.00	Mar 28 37 1Mar 123 24 49	Jun Apr	402.4 403.4 403.4 403.4 403.9 403.7 403.7 403.7 403.8 407.8 40	4123 4783 4283 4283 4283 4283 4283 4283 4283 42	421.0 431.0 435.0 435.0 435.0 435.0 437.5 430.0 441.0	418.9 421.5 427.5 425.5 0 435.0 0 430.0 430.0 430.0 430.0 430.0 430.0 128.50 0 128.50 111.30 0
Nobile Plat 427.00-428.85 219.00-688.85	Mar 20 57 Mar 48	Jul Apr Jul Oct States	402.4 403.4 408.4 408.4 408.6 408.8 402.8 402.8 402.8 402.8 402.4 403.3 402.4 403.3 402.4 403.1 403.3 403.4 403.1	412.3 418.3 428.4 429.5 434.0 429.5 434.0 429.2 429.3 432.8	421.0 431.0 431.0 431.0 6 431.0 6 432.5 6 441.0 6 431.0 6 431.0 6 431.0 6 431.0 6 431.0 6 431.0 6	418.9 421.5 427.5 425.0 0 426.9 430.0
Nobile Plat 427.00-628.85 219.00-658.85	Mar 26 57 18 28 49	Jun Apr Apr May Jul Oct New Jun May Jul Sep Jun May Jul Sep Jun May Jul	432.4 433.4 433.4 433.4 433.4 433.4 433.7 427.8 432.1 447.4 452.2 452.4 452.2 113.60 113.60 113.60 113.60 113.55	412.3 418.3 418.3 428.5 494.0 Providus 419.4 422.3 425.3 432.8 453.0 463.0 463.0 462.8 127.00 117.30	421.0 430.0 435.0 435.0 435.0 435.0 435.0 435.0 440.0 44	418.9 421.5 427.5 435.0 0 428.5 0 428.0 428.0 428.0 428.0 428.0 428.0 128.70 128.70 128.70 117.80 117.80 117.80 118.50 0 109.50
Short	Mar 20 57 Mar 48	Jun Apr Jul Oct St.VB St.VB Out New Jul Step J	402.4 403.4 403.4 403.4 403.4 403.4 403.8 402.8 403.8	412.3 478.5 428.5 428.5 428.5 428.5 428.5 428.2 429.3 40.3 40.3 40.3 40.3 40.3 40.3 40.3 40	421.0 421.0 423.0 423.5 423.5 423.5 444.0 443.0	418.9 421.5 427.5 425.0 0 428.5 0 428.0 430

	-	+0.42.000 I	US pells \$/t		CL	1	_		
	Latest	Previous	High/Low		-	ilcag	O		
_			30.25	20.50	SCYA	MEANS S.	000 bu min;	centa/60th à	uehel
	29.65 28.50	30.41 28.95	29.20	27.40		Cloue	Trans.	High/Low	_
de	27.60 25.65	27.67 25.41	25.10 25.36	25.75 25.50	Nev	814/4	810/6	815/0	005/0
iger Alley List List	38.00	24.43	26.00	24.75	Jan	629/2 843/6	625/4 638/4	8444	634/0
	24,44	23.78 23.23	25.20 24.36	24.00 23.85	May	855/4	650/4	656/0	847/0
=	20.00	22.78	275.00	23,80	Jul .	958/0 965/0	850/4	667/4	657/2
lep	23.40	22.46	25.60	23.25	Aug Sep Nov	835/2	657/0 653/0	636/0	834/4
ATT	HB OIL 4	2.000 LIS or	its, cente/L	6 pells		\$28/4	623/4	828/0	122/4
	Lalent	Previous	High/Low		SOYA		60,000 ibe;	cente/ib	
iov	8120	7596	8180	7700		Close	Previous	High/Low	
iov lea	6195 7880	8565	6230	7962 7600	Oat Dec	21.67	21.05	21.07	21,75
8 0	7100	805 9 7109	7980 7990	9000	Jan	22.86	22,36	20.70	22,26
•					Mar	23,45	22,53 23,19	23.12 23.46	23.05
000	A 10 tono	es;\$/lonned			Jul	23.55	23.30	23.65	23,25
	Close	Previous	High/Low		Aug	23.55	23.40 23.32	23.55 23.45	23.30 23.15
	1185	1184	1204	1178	Sep	23.25	23.02	23.25	22.90
iec ier iey	1245 1252	1242 1280	1282 1283	1230					
ed.	1315	1318	1329	1320	SOYA	REAN ME	AL, 100 tone;	\$/zon	
ep lec	1345 1385	1348 1306	ā	0		Closs	Previous	High/Low	,
ler	1420	1423	9	0	Oct. Dec	188.7 185.4	181,1	186.8	0
					Jen Mar	187.6	185.3 187.6	187.7	182.3
OFFE		SCORDE; CON			Mar	191.4 192.9	190.6	791.5	186.6
	Close	Previous	High/Low		Jul	194,0	193.3	193.0 194.0	190.3 191.8
les les	91.80	93.00 96.35	93.60 96.85	91.50 85.00	Aug	193.2	193.2 189.0	103.5	192.3
lay	97.50	98.75	99.00	97.25	Oct	186.0	186.0	0	0
ul eo	99.70 201.86	100.50 102.75	100.50 102.30	101.70	MAJZ	E 6,000 by	min; certs/5	Mile bushel	
ep ec	104.25 106.25	105.40	104.00	104.00	-	Close	Previous	High/Low	
_	100.23	********	•	•	Dec	Z31/6	230/2	231/6	229/2
SOA	WORK D	P11P 112.0	DO libes conf	/Pa	May	241/0	239/6 245/6	241/0 247/0	238/6
	Close	Previous	High/Low		Jul	250/6	249/6	251/0	248/6
lar.	9.57	0.02	9.91	9.62	Sep Dec	248/6 250/2	248/0 249/0	249/0 250/4	247/6 248/2
	9.77	9.91	9.81	9.67			min; cents/		4-0-2
ei Cl	6.76 9.87	0.97	9.03	9.73 9.78		Close	Previous	High/Low	
	2.98	10.10	0	0	Dec	263/4	263/2	263/6	261/2
					Mar	278/0	27714	278/4	276/0
OITO		Cents/the			May	285/0 289/2	285/0 289/4	285/4 289/6	263/0 267/4
	Close	Previous	High/Low		Sep	293/0	294/0	294/0	282/4
	74.68	74.62	74.85	74,27	Deç	305/0	304/4	305/D	304/0
ier Inv	74.94 75.20	74.53 74.80	75.25	74.45 74.60	I NOT	ATT E en	000 thes	4-61	
iny d	75.25	74.80	75.25	74.01	Pale /		,000 lbs; car		
ct	67.86 66.58	66.15 66.65	88.20 86.80	68.50	Dec	Ciose	Previous	High/Low	
5	67.50	67.80	67.AD	67.AD	Feb	77.32 74.37	76.75 73.97	77.35 74.47	76.40 73.35
					Арг	74.90	74.90	75.12	74.45
RANG	E JUCE	15,000 lbs;	conte/lbs		Jun Aug	72.55 70.80	72,52 70.90	72.75	72,25 70,70
	Close	Previous	High/Low		Oct	71.20	71.25	71.20 71.50	71.10
	114.90	112.25	116.25	114.25					
	109.80	109.45	110.40	108.60	LIVE H	OGE 30,00	C lb; cents/i	bs	
	110.50 110.50	109.70 110.35	110.75	109.90		Close	Previous	High/Low	
ay i	110.50	110.35	111,00 112,50	110.00 111.50	Dec	54.20	53.75	54.70	53.85
					Feb Apr	50.86 47.57	50.75 47,47	61.57 48.15	60.75 47,50
IDIC	zis .	_			Jun	61.20	51.07	61.70	81,10
SUTE	RS (Base	c Septembe	er 16 1931 :	= 100s	Jul Aug	\$1.55 \$0.17	61.35	51.45	51,45
	Oct 23	Qet 22	meth ago		Oct	45.45	49.95 45.40	60.17	49.95 0
_		1724.7					0,000 (bs; cs		_
-	1734,0			1845.8		Ciene	Prostous	High/Low	
UW J	<u> </u>		1 1974 = 10	 -	Feb	86.85	_	67.50	GE 45
	Oct 22	Oct 19	with ago	yr ago	Mar	66.80	65.75 65.57	67.25	65.35
pat.	125,61 128.05	128.15	131.54	131.54	May	09.20	65.82	67.45	65.60
الااليان	128,05	127.59	129,95	129.49	Jul Aug	65.70 63.20	64.85 62.30	66.60 63.90	84.80 88.10



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LONDON STOCK EXCHANGE

Gains extended in difficult trading

ATTEMPTED buying by investment institutions brought a further advance in the UK stock market yesterday. Buyers were, however often frustrated by difficulties in finding stock in sufficient size while, on the other side of the market scales, several large deals failed to find the sary support

Dealers commented with some exasperation on a marketwhich, having been largely unresponsive to Monday's list of good news, moved ahead yesterday despite renewed gains in crude oil prices and less convincing performances from the New York and Tokyo equity sectors. "Why today and

Accoun	t Dealing	Dutes
First Dealinger Det 8	Oct 22	Hov 5
Option Dealersty Out 18	Nov 1	Nev 15 -
Last Dealings: Oct 19	Nov 2	Nov 16
Account Days Out 29	Nov 12	Nev 24 ··
Tiotr-lime deal.		

not yesterday?" asked a senior dealer in the blue chip stocks at Salomon International One reason for a strong London opening was the buying back of a number of overnight tax loss stocks on the FT-SE list sold at the close of the previous session. One deal was in British Airways which was

Water Holding Units

Monday's news of a marked improvement in the UK trade deficit in September encouraged some European funds to take a more favourable view of the electoral prospects of the Conservative Government, and to buy a wide range of leading stocks, including Glazo and BAT Industries, although the latter could face pressure this morning after the unexpected departure of leading executives from the group's Allied Dunbar financial services arm.

stock in Cahle & Wireless coincided with demand for Backl The initial advance petered Electronics and revived sugges tions last heard a month ago that Cable might be interested out when the FT-SE showed a gain of 32 points and, with

also benefiting from the down-turn this week in crude off in its new session during Lon-also an attempt, apparently unsuccessful, by two London-based securities houses to place a lifth of the equity of NSM, the coal processor. proved unable to recapture its

The final reading put the FT-SE Index at 2,127 exactly, a This underlying activity, together with a modest

net gain of 25 points on the day. Seaq volume was an unex-citing 376m shares compared two-way trading programme from another securities house, with 336.4m in the previous kept the market busy, if some what frustrated. Traders said session, but traders pointed to that the market's volatility a number of deals which failed over the past three weeks has provided further discourage-ment for position-taking by the to place a substantial lime of marketmakers. Consequently, institutions found it difficult yesterday to deal in share blocks outside Seaq-quoted

69p. In March last year Anglo had declared its intention to

dispose of its stake.
The squeeze suffered by the engineering industry was high-

engineering industry was high-lighted by disappointing results from McKechnie and

FR Group and underpinned by profit estimate downgradings

Annual profits for McKe-chnie fell to £28.09m from £39.14m and the shares slipped

Hoare Govett said it had

been looking for around £30m next year but had revised its

estimate to £28m. Smith New Court cut its figure for the year

to July 1991 from £33.5m to

systems group, was not seen as sufficiently positive to offset a

helf-year profit fall to £10.8m from £11.9m and the shares

shed 5-to 122n. Hoare Govett reduced its end of year forecast

1990 forecast from £25m to

£21.5m and the 1991 estimate

The high yield of British Steel continued to attract buy-ers and the stock saw brisk

business and a rise of 3 to 124p.

Broker County NatWest car-ried out a large chunk of the 8.7m turnover, including a

rumours helped Davy Corpora-tion, which was rapidly approaching its 1990 low of 92p,

to bounce back 10 to 104p. Analysts said institutions had

tomed out and moved in to buy

about 2.5m shares. The dramatic slide of Siebe, which has fallen from 530p just

1.1m trade in early busin

Unsubstantiated

Smith New Court lowered its

rom £24m to £21m.

from £28m to £24m.

The defence element of FR Group, the flight refuelling

	F	NAM	CIAL	TIME	S 5T	OCK	INDIC	ES		
	Oz.	Oct 22	Oct	Oct	Oct	Year	19		Since Co High	mpilation Low
	21	22	10	48	17	Aga	High	Low	Leiter	
Covernment Seco	79.87	79.76	79.10	79.43	79.78	\$4.86	84.20 (2/1)	74.13 (30/4)	127.4 (9/1/35)	49.18 (3/1/75)
Fined Interest	38.65	88.60	\$8.57	88.87	88.90	94.05	92.91	83.80 (30/4)	105.4 (28/11/47)	\$0.53 (\$/1/75)
Onlinety State	1654,7	1633.5	1621-5	1618.1	1600.8	1790.5	1968.3 (3/1)	1510.4	2008,8 (5/9/89)	49.4 (26/6/40)
Gold Mines	189.0	168,4	169.7	108.8	163.9	195.1	378.5 (6/2)	183.2 (15/6)	734,7 (15/2/83)	43.5 (25/10/71)
FT-BE 100 Share	2127.D	2102.0	2000.0	2082.6	2068.0	2149.3	2463.7 (3/1)	1990.2 (26/9)	2463.7 (3/1/90)	968.9 (23/7/84)
Ord. Div. Yield	5.79	5.87	5.90	5,92	5.99	4.75	Seek 1	D Court. Se	os 16/10/26, F	hand int. 1926,
Earning Yid %(full) P/E Ratio(Net)(*)	12.07 10.04	12 22 9.91	9.83	12.35	12.50 9.70	11.42	Ordinar	y 1/7/35, Ga	old (nines 12/1 , & 161 9.88	1456, Banie 1990
SEAQ Bargns 4.45pm Equity Turnover(Em)f	19,004	16,967 561,35	20,827 795,79	17,459	18,005	23,239	OIL	TEDO	ED AC	TALLA
Equity Bargainst	-	16,241	19.563	703.34 18.904	724.37 17.338	631.05 20,098	India		Opt	22 Oct 19
Shares Traded (mil)1	•	319.8	482.4	365.7	384.8	298.6		doed Bar	maine 57	6 102.9
Ordinary Share Index,	Hourly ch	anges (Day's High	1661.8	Day's	Low 1648		ay avered	-	1.9 102.6
Open 9 art 10 am 11 am 12 pm 1 pm 1854.8 1858.3 1858.2 1856.9 1855.9 1855.8 1858.2 1856.9 1856.9 1856.9										
FT-8E, Hourly changes	1	1	Day's High	h 2134.3	Day's	Low 2126	7 4 0	erseas i		
Open 9 am 2121.6 2133.5	Am. 11 34.7 212			m 2 p 6.8 212	6 3 p 212	m 4 pm 4.7 2125			oort and x: Tel. 08	latest 98 123001.
	TRADING VOLUME IN MAJOR STOCKS									

Heavy activity in C & W

THERE WAS lively activity in Cable and Wireless as the mar-ket speculated that a leading broker had failed to place a block of between 1.5m and 2mshares. According to market traders, the broker made two attempts to place the Cable stake. First, the shares were offered at 430p and then, when this failed, offered again at a lower price — but still failed to find a home. By the close the Cable price had dipped 10 to 420p on a hefty 4.4m turnover. The market's interest was fuelled further by renewed reports suggesting that Cable might bid for Racal Electronics, which jumped 10% to 162%p with 7.7m shares traded, and some specialists believing that a stake was being built up. Strategists said Racal had benefited from US support and that Goldman Sachs had been heavily involved. Goldman said that it always had an interest". Racal Telecom also strengthened, gaining 10 to 2690 on a turnover of 11m.

BOC erratic

BOC, the chemicals multipational, relinquished an early good gain after analysis at BZW changed their recommendation from hold to sell. The broker said the shares were at the top of the established trad-

There is not much scope for further outperformance," Mr Martin Evans of BZW. The ahares have already outper-formed the rest of the market by 6 per cent in the last month. Yesterday they peaked at 513p, fell to 499p and ended unchanged on the day at 501p. Full year figures are due on November 12. The early gain November 12. The early gain about age of stock and the better than expected fhird-quarter figures late on Monday from Union Carbide of the US.

Cookson revival

Further consideration by City analysts of Cookson's decison to sell its half-share in Tioxide to ICI brought a gener-ally favourable judgement. The proceeds of the deal were dis-appointing, said analysts, but the sale would ease the strain on Cookson's weak balance sheet. Some investment houses removed the shares from their sell lists but only one, County NatWest, was believed to have changed its recommendation to

a buy. The advice, however, was sufficient to generate support

Relative to the FT-SE 100 index

The Water Package has risen in recent days, helped largely by the prospect of high divideod returns in the water sector overall. The stronger tone reflects a reversal of earlier market fears of a return to public ownership under a Labour government.

1990

Oils continued to ignore the

ann advanced with the rest of the market. Shell, up another 6 at 459p, Lasmo, 7 better at 432p, and British Gas, 5 to the good at 219p, were the best per-

Courtaulds Textiles swung

higher on news of the joint

venture with General Motors, the purpose of which is to develop new fabric manufac-

turing processes for automo-tive interiors. Pooling the fab-

ric knowledge of Courtaulds

with the requirements of a major car manufacturer has

leading researcher, as CT shares rose 10 to 2450.

Lucas Industries also

bounded forward on realisation that the market had taken a too bearish view ahead of the group's annual results. These were reported on Monday and fetched the description of "a

commendable performance.

BZW said yesterday that Lucas was still on course and recom-

mended that clients be

long-term overweight in the

stock. It regained 9 more to

T&N, another automotive components group, benefited from the more positive senti-

Smiths Industries moved 4 higher to 202p awaiting today's preliminary statement, but BET dipped 6 to 215p on net debt worries and thoughts that

ment, rising 8 to 147p.

mendous potential, said a

for the shares, which closed up 6 at 74p. County said it was a syrations in the crude price and advanced with the rest of the market Shell, up another 6 result is that Cookson gearing and interest numbers change markedly, and cash flow will be positive both this year and next. It may need to sell more assets, but the initial urgency

Wolseley impresses For a sector which has expe-

renced many corporate set-backs this year, the news from building materials group Wol-seley was a relief. Annual prof-its of \$130.7m easily exceeded analysts' estimates and were also slightly above the £120.2m reported last year. The market had feared a profits shortfall, with one investment house forecasting profits as low as £111m. The shares responded

gillim. The shares responded with a rise of 6 to 200p.

Wolseley admitted that the current year was bound to be more difficult, but it remains confident about the quality of its business and longer term prospects. One researcher thought the year's result "a superlative performance; "this looks to be one building stock we will not downgrade for 1991."

The market's positive mood was felt keenly by interna-tional stocks. Leading the way higher were Glam, up 22 to 792p, BAT industries, 17 better at 576p, and Wellcome, 15 deerer at 508p. One exception was Fisons, 3 off at 370p. Trad-ers said there was a chart resistance point at that level.

rising finance charges would bite into the interim figures, due on November 12 Johnson Matthey, the precious metals refiner, recovered 8 to 204p **NEW HIGHS AND LOWS FOR 1990**

NEW HOME (T1).

BETTENS PARCIN (Sp. Fd. Big to 1987-41, Pd. Spo 1982, Trees. Spc 1981, SPETWERS (1)

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Bulmar (H.P.), STONES (1) & U SETWERS (2)

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num price. Boxmore International jumped 8 to 126p on increased first-half profits. Royal Bank of Scotland shed

don hours, the UK market

Failure by a broking house

early enthusiasm.

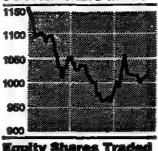
to come to fruition.

3 to 145p on busy turnover of 4.0m after Laing & Cruick-shank lowered its forecasts, Profits of £255m against a pre-vious estimate of £285m are expected this year, and £278m versus £338m next year. Mr Martin Hughes of Laing said loan-loss exposure and a small write-down on its equity holdings in US banks would reduce profits in 1990, while the xpension of its retail branch network would hold them back

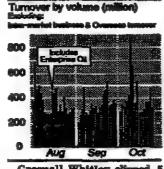
Lloyd Thompson rose 4 to 280p after Barclays de Zoete Wedd changed its recommendation from hold to buy. BZW said insurance premium rates would be forced higher next year, and as Lloyd's business was almost entirely in the London insurance market it stood to benefit.

Brewers and distillers shares had a good day, albeit in thin volume. US buying helped Bass to rise 14 to 1056p. Grand Met-ropolitan climbed 12 to 598p in spite of one or two trimmings spite of one or two trimmings of brokers' forecasts for current year profits.

FT-A All-Share Index



Equity Shares Traded



Greenall Whitley slipped 5 to 1959 after County NatWest WoodMac changed its recommendation from a hold to a sell. The broker cited "the mar-ket's euphoric reaction to the group's decision to pull out of brewing [which had] pushed the stock to its five-year price

relative high".

NSM, the coal mining and processing concern, was down only one penny at 740 in spite of rumours that Angio United, whose principal activities are open-cast coal extraction in the UK and the US, was trying to place its 20.6 per cent NSM holding through two brokers at

before its purchase of Foxboro, the US automation and control equipment maker, continued.

It dropped 19 to 247p on heavy selling and a turnover of 980,000 Pressac picked up 9 to close at 85p after announcing a rise in pre-tax profits.

Tate & Lyle rose 7 to 254p

after Hoare Govett visited Staley, its US corn syrup operation which it acquired in 1988. that, contrary to market wor-ries, Staley would be able to control costs. Staley's operating profits would rise to \$170m this year from \$149m last year, Hoare predicted.

Shandwick, which controls the world's largest public rela-tions company, climbed 8 to 120p after it revealed a 41 per

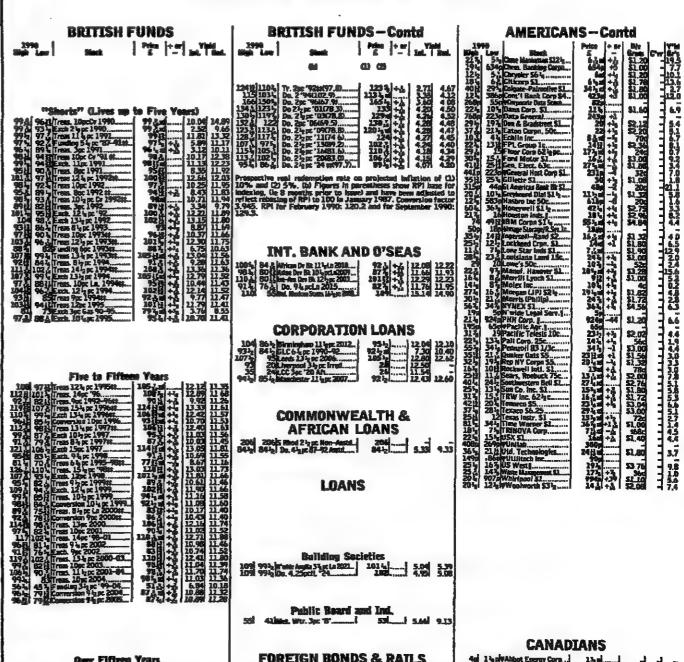
gearing of around 15 per cent there seemed little reason to go cent rise in full year profits. Bryant Group, the property investment and construction to shareholders for more

concern, announced a one-for-four rights issue of 51.46m ordimoney. Water shares were firmer on nary shares at 77p each to hopes that a strong sector perraise 239.5m before expenses. In the short term the proceeds formance would result in higher dividend payments. Some analysts were cautious, group's bank borrowings. The however, warning against an over-reaction. There was also company also wants to increase its land holdings. The concern about the possibility of funds being drawn away ahead of the privatisation of the elecdirectors' confidence was underlined by a forecast that the dividend for the year endtricity industry. The Water Package rose 227

ing 31st May 1991 would be maintained at 4.8p. to £2,295, having touched £2,308, while Anglian ended 6 The issue was generally well received by the market and the shares finished just 1% lower higher at 234p. at 92%p. However, one analyst M Other Market statistics, described the offer as extraorincluding the FT-Actuaries share index, Page 22

LONDON SHARE SERVICE

dinary, suggesting that with the company's relatively low



APPOINTMENTS

Management moves at T&N group

T&N has made the following changes. At BIP Chemicals, Birmingham, Mr Brian Ward has been appointed human resources director, and ibr Peter Crook becomes technical director. At Coopers Payen, Slough, Mr Kevin Thomas is made director of human resources; and at Curty, in Lyon, France, Mr Chris Note becomes president and directeur general. Mr Note was managing director of sister company Textilver. Dr Raulit Sinha has been appointed operations director of TBA Industrial Products, Rochdale, and from January 1 Ms Fions Forrester becomes human resources director. Mr Peter Parkin and Mr John Samner join the board of Tenmat in Manchester, Mr Parkin as director and business manager, and Mr Summer as manufacturing director.

mr William Forlee has been appointed general manager Europe of COMMONWEALTH BANK OF AUSTRALIA in London. He succeeds Mr Ray Petersen, who is returning to Australia as head of corporate banking, head office, Sydney.

SWISS BANK
CORPORATION has appointed
Mr Michael A. Bradley as a director and head of debt

syndicate at its London office, from November 5. He was managing director, syndication and sales, Chase Investment Bank, Mr Richard Johnson joins from Nomura International as a syndicate new issue trader.

HAAGEN-DAZS, the US-based ice cream manufacturer, part of GrandMet, has appointed Mr Fastin King as managing director of Häagen-Dazs UK. He replaces Mr Tim. Meadows-Smith who assumes responsibility for operations in Benelux and Scandinavia. Mr. King was previously with Pensi-Cola International as marketing director (Egypt) and husiness development manager (Middle East).

At FIRST INTERNATIONAL GROUP Mrs Cathy Pierce has been appointed a director of First International Capital,

M Mr Lindsay Mackinlay, 2 former main board director of Rowntree, has joined the board of BRADFORD & BINGLEY BUILDING SOCIETY.

■ Mr Ted MacDonald has been appointed managing partner, UK European property finance at ROYAL TRUST BANK. He was formerly managing partner of the real estate group with Royal Trust in Toronto. He joins the bank's senior management team in London and is responsible for the property finance division of

the bank and the property lending activity of Royal Trust's European units.

Mr Simon Hollis has joined YAMAICHI INTERNATIONAL (EUROPE) as executive director heading the UK and heland corporate finance group. He was previously a director of UK corporate banking and merchant banking at Swiss Bank Corporation.

Mr Stephen Butt has been promoted to managing director of the WATTS & CORRY GROUP. He was commercial director. Mr Kric Walker becomes deputy managing director, retaining responsibility for production.



has been promoted to managing director of THIRD WAVE SYSTEMS. He was

Changes at Scania (GB)

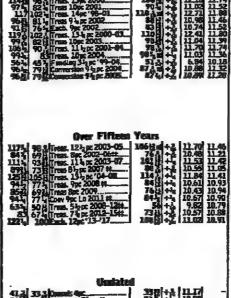
Mr Dieter Merz, managing director of Renault Truck Industries, the loss-making UK subsidiary of Renault Véhicules Industriels, the French commercial vehicles maker, is to become managing director of SCANIA (GREAT BRITAIN), the UK subsidiary of Saab-Scania, the Swedish truck makes, writes Kevin

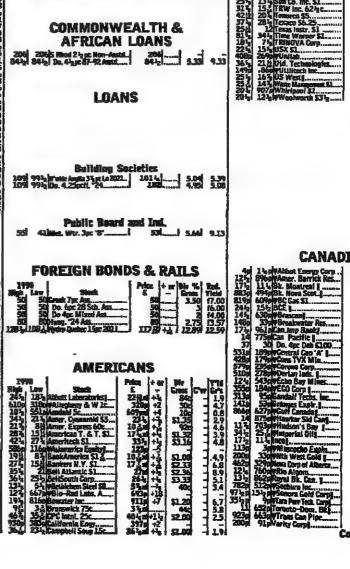
Mr Merz's move to one of Renault's rivals in the UK follows the appointment of Mr Anders Astron, currently managing director of Scania (Great Britishn), to the post of Scania vice president with responsibility for the European and North American markets.

Mr Merz was previously managing director of Saab France from 1982 to 1988. He returned briefly to Sweden as marketing director of the Saab car division, before joining Renault Truck Industries in June 1989.

Industries in June 1989.
His successor as RTI
managing director with effect
from December 1 will be Mr
Bernard Momin, at present
managing director of RVI
Belgium, the French group's
Belgian truck and bus importer and distributor.

■ FERRARI HOLDINGS has appointed Mr William McLaughlin as director of finance. He was finance director at Plessey Engineering





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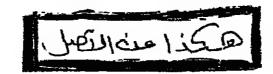
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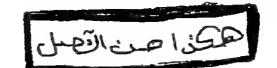
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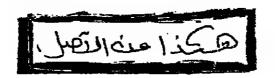
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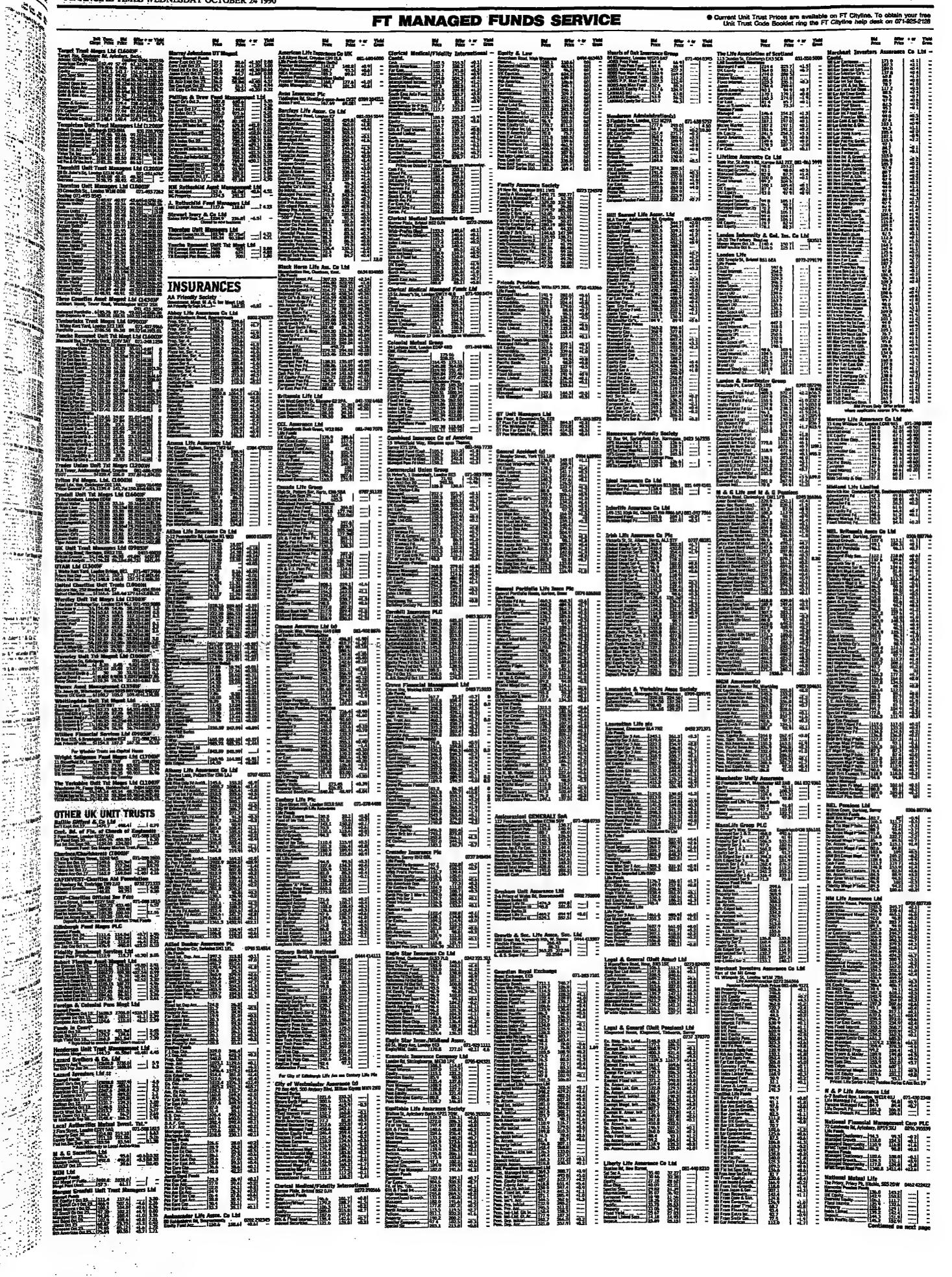
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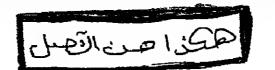
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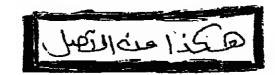
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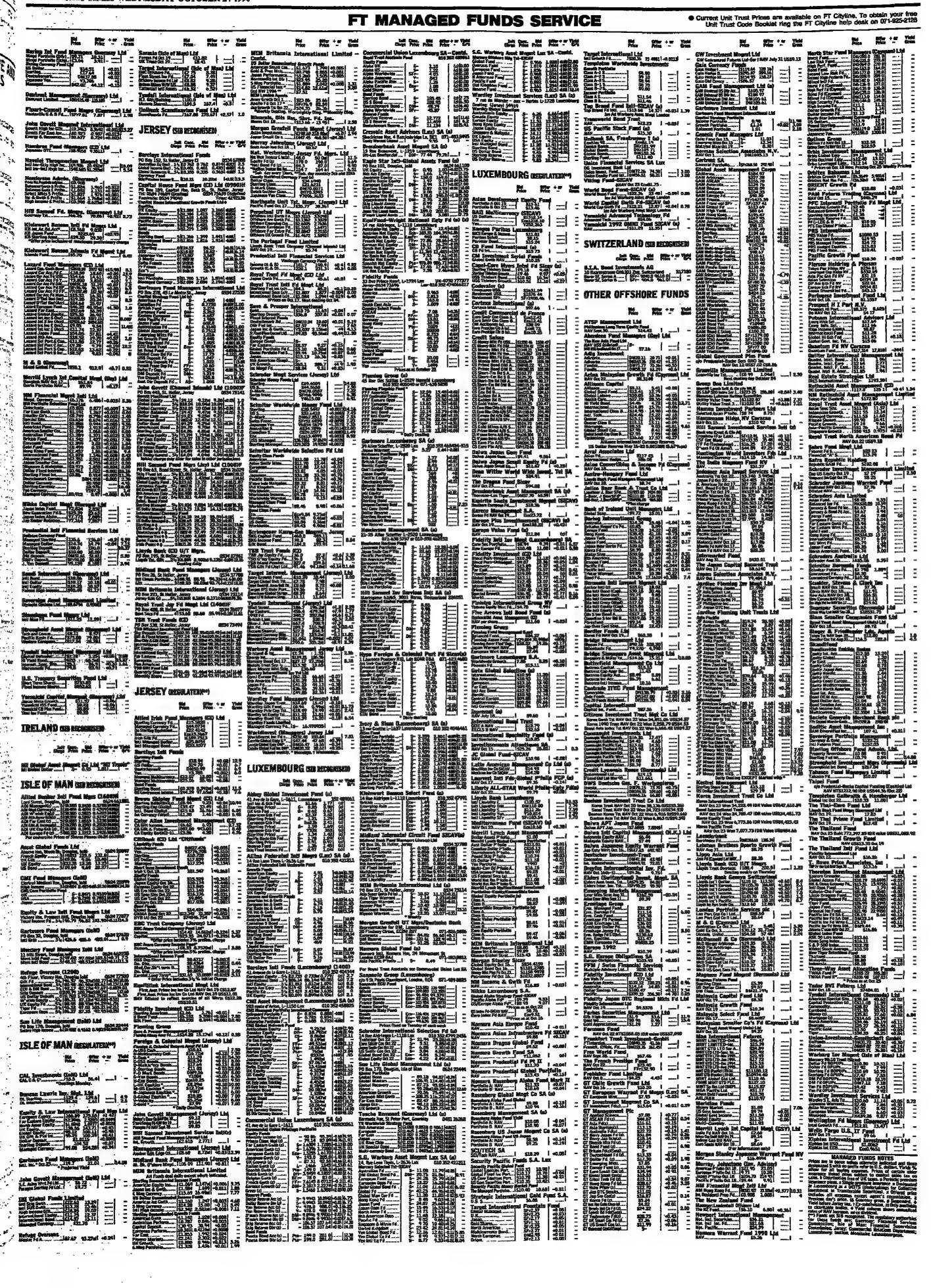
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FOREIGN EXCHANGES

Dollar prey to political events

LACK OF fresh economic factors left the dollar prey to political events yesterday. It finished firmer in London after US President George Bush reaffirmed thatthere could be no compromise solution to the

Mrs Margaret Thatcher, the UK prime minister, assured the exiled Emir of Kuwait that he had Britain's full backing. She also told parliament that Saudi Arabian policy on the Gulf was unchanged despite suggestions that Riyadh is prepared to soften its attitude towards the Iraqi invasion of Kuwait. Prince Sultan Ibn Abdul Aziz, theSaudi defence minister, had earlier said that his apparently conciliatory remarks about the Iraqi invasion had been misin-

terpreted.
The assertion of determination by the US and its allies to drive Iraq out of Kuwait led to a firming of oil prices and to an upward trend in the dollar. In separate developments President Bush, speaking in the US, said that he wants US interest rates down and that a cut in the Federal budget deficit of \$500bu over the next five years would will succeed in doing this. Mr Bush's remarks had little impact on the dollar however, as the market continued to look for a compromise budget agreement between the

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CURRENCY RATES

0e. 23	Bank rate %	Special * Drawing Alghts	European † Currency Unit
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White House and Congress on the issue.
Mr Patrice Vial, director of forecasting at the French Finance Ministry, said that France did not want the dollar to fall any further and that the US currency is now fully com-petitive. "The question is

whether co-ordinated interven-tion is called for if it falls further," according to Mr Vial. At the close in London the dollar had advanced to DM1.5175 from DM1.5160; to Y127.45 from Y126.00; to SFr1.2815 from SFr1.2805; and to FFr5.0800 from FFr5.0750. The dollar's index rose to 60.8

from 60.4. Sterling held generally firm, showing small mixed changes. but continuing to benefit from Monday's news of the lowest UK trade deficit since April 1987. The pound's index rose 0.1 to 94.5. It fell 30 points to \$1.9460 and also declined to

DM2.9525 from DM2.9550 and to FFr9.8850 from FFr9.8900, but was unchanged at SFr2.4950 and rose to Y248.00 from Y245.50.

Within the European Mone-tary System the pound improved, but remained in line with the main group of currencies in the exchange rate mechanism and well below the highest placed Spanish peseta. The Spanish currency was 3.77 per cent above the weakest placed Italian lira, while the pound was 0.25 per cent above the lira, compared with 0.03 per cent on Monday. In Paris the French franc

touched its highest level against the D-Mark for nearly a month, despite an almost doubling of the French trade deficit in September to FFr10.13bn. The D-Mark was fixed at FFr3.3474 against FFr3.: the lowest level since Sep

	Edu opetral rikus	Currency amounts against, Eco Ozz 23	% change from control rate	% spread vs weathest merrow band carrency	Divergence					
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n control rates set by the European Commission, Correction are in descending relative strength, Percent	ant classes
n control rates set by the European Commission. Correncies are in descending relative strength, Percent : for Eco: a positive change denotes a weak convency. Divergence shows the ratio between two s	preses the
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between calculated by Financial Times.	

Description	POU	ND SPOT	FORWAR	D AGAIN	ST	THE POU	ND
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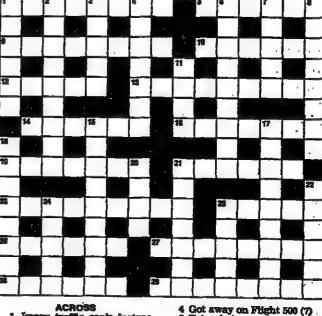
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JOTTER PAD

CROSSWORD

No.7,375 Set by GRIFFIN



1 Jersey traffic cop's instruc-

9 Nun chose to become some-thing unique (8)
19 Limiting one to skill revers-ing in street (6)
12 Lose student without writ-

ing about prophet (5)
13 Love nice lamp modelled out of copper (9)
14 Irritated snake in coloured

box (6)
16 Loving first aid, doctor treated ours (7)
19 Rushed outside, ear pierced

(7) 21 Reluciant French go back to Geoic (6) 23 Face death without, as 21 R

anticipated (9) 25 Risk for every one reaching 50 (5) 26 Ought sailors to have scoffed when decorated? (6)

27 Ring road crossed rainy plain (8) 28 Death of French compiler is included (6)
29 Forging on, traces forefa-

DOWN 1 Pop up with a man's hat (6) 2 Head disembarks before painting (9)
3 Fertile spot's huge, as I admitted (5) in spite (5)
25 Cost of poor rings without diamonds (5) Solution to Puzzle No.7,374

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6 Take choir round plant (9) 7 Delight church member (5)

8 A number coming in with-out unpunctuality (8)

11 Excuse parking on open ground (4)

15 Spongers raise past troubles

(9)
17 Attentive attendant follows rising smell (9)
18 Daisy: I do exercise for a beavenly body! (8)
20 Likes archaeological excavations (4)

21 Soon accepts free-standing

22 Actor gets through a song in

24 Move around November 1st

tions (4)

it (6)

fire-dog (?)

MONEY MARKETS

A softer tone

A FIRM pound and some hopes of a peaceful settlement of the Gulf crisis gave a softer tone to London interest rates yester day. Three-month interbank eased to 13%-13% per cent from 13%-13% and 12-month money declined to 13%-13 per

cent from 134-134.

Short sterling futures traded quietly on Liffe. The better performance by the pound gave underlying support to prices, but unless the currency moves up towards towards the top of its ERM band dealers do not expect another cut in bank base rates. December short sterling opened higher at 86.61

UK clearing bank base lending rate 14 per cent from October 8, 1999

and traded in a narrow range of 86.56 to 86.62 before closing at 86.58 compared with 86.57

previously.

Day-to-day credit was in short supply on the money market, keeping overnight money firm at around 14 per cent before help was provided by the Bank of England. The authorities forecast that the shortage would be £900m, but

revised this to £700m at noon. Total assistance of £525m was provided. Before lunch the Bank of England bought £206m bills outright, by way of £9m bank bills in band 1 at 13% per cent; £63m Treasury bills in band 2 at 13% per cent; and £134m bank bills in band 2 at 13% per cent. In the afternoon another £274m bills were purchased via £84m Treasury bills in band 1 at 13% per cent; £161m bank bills in band 1 at 13% per cent; and £29m bank bills in band 2 at 13% per cent. Late assistance of around 245m was also provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £425m, with exchequer transactions absorbing £480m, and bank balances below target £90m. These outweighed a fall in the note circulation adding £95m to liquidity.

to liquidity.
In Frankfurt call money was steady at 8.05 per cent after the Bundesbank offered liquidity to the banking system via a 29-day securities repurchase agreement tender. An earlier facility of DM11bn expires today. Dealers expect the maturing pact to be fully replaced at rates similar to the one-month repurchase tender set last week at 8.00-8.10 per

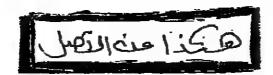
In Brussels the Belgian National Bank cut the rate on three-month Treasury bills the main instrument of credit policy - by 0.05 per cent to 8.85 per cent. Rates on one and two-month bills were reduced by similar amounts to 8.80 and 8.85 per cent respectively.

CLLOC a.m. Gct.200 3 monde US dollars MONEY RATES NEW YORK 7.50 7.57 7.49 7.54 7.54 7.54 7.54 (Inc March 94-99 73-74 8.04-8.14 713-77 163-11 83-88 94-10 8.45.8.60 91-91 74-84 84-84 117-114 84-88 100-210 8,29-8,35 94-94 8.55-8.70 10-10-8.00 9.50 102-102 LONDON MONEY RATES Oct 23 Six Morth Que Year 쨆 14 13% 1311 13# 15 133 134 135 134 8.15 93 93 104 104 Treasury Bills (sell): one-month 13% per cent; three months 13% per cent; she months 13 per cent; she months 13% per cent; three months 13% per cent; treasury Bills; Average tender rate of discount 13,1897 p.c. ECGD Fined Rate Sterling Export Floance. Make also Quode 6 8,1990. Agreed rates for period 0ct 24,1990 to Nov 23, 1990. Scheme. Hate 9 p.c. Scheme 18% Bills 16,21 p.c. Reference rate for period Sept 1,1990 to Sept 23, 1990. Scheme 15,00 p.c. Local Authority and Finance Mouses seems days fixed Finance Mouses Base Rate 15 from October 1, 1990. Bank Deposit Rates for towns seem days notice, show notice 4 per cent. Certificates of Tax Deposit Series b): Deposit E100,000 and one held under one month 10½ per cent; one-three months 12 per cent; three-six months 12 per cent. Scheme Notice 12 per cent; three-six months 12 per cent. Scheme Notice 19, 1989. Deposits withdrawn for cash 5 per cent.

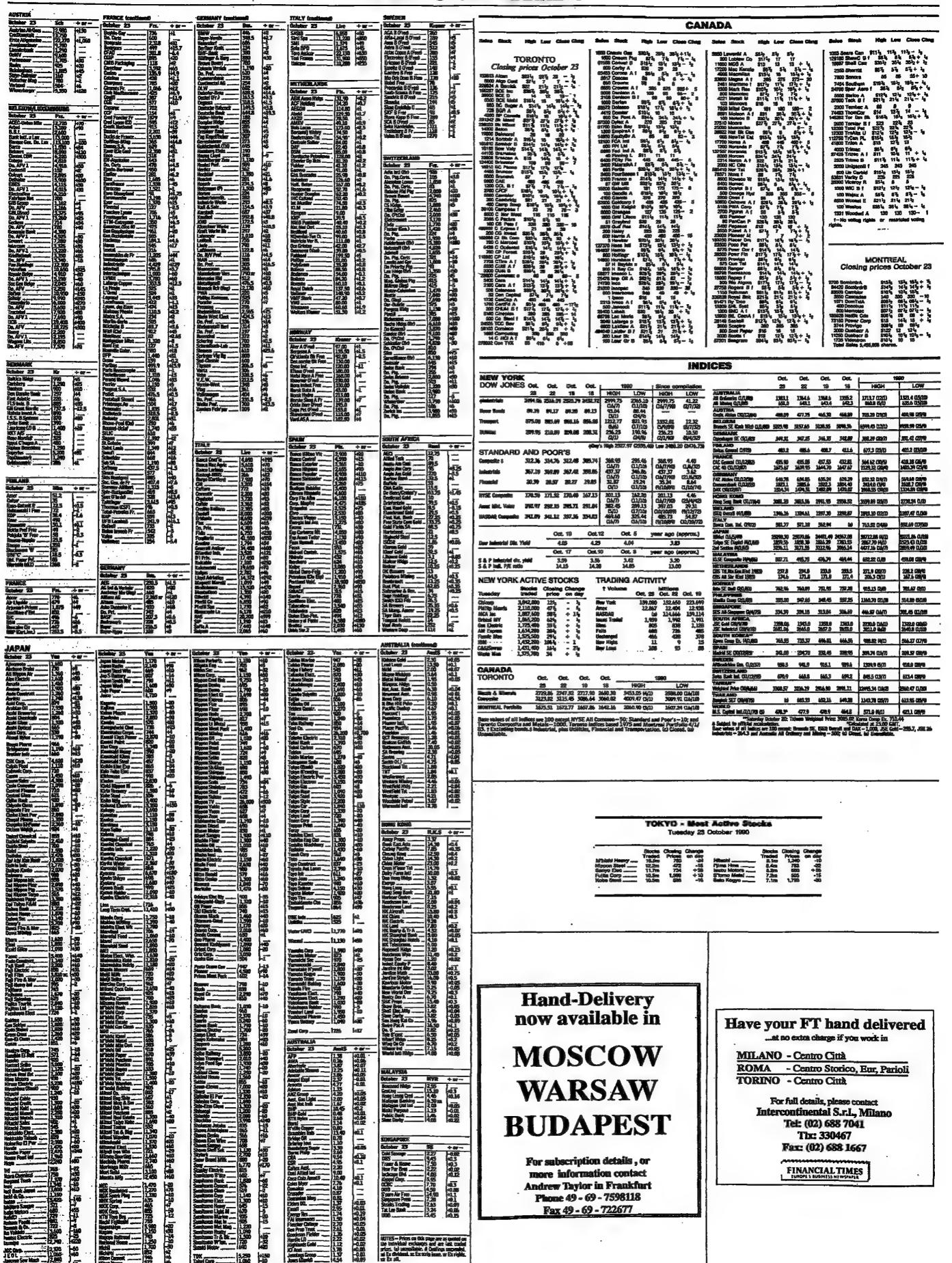
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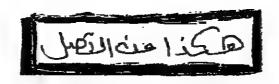
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Individual shares mixed as Dow gently declines

Wall Street

A QUIET day on Wall Street saw equities turning lower in the absence of any economic news of note, writes Karen Zagar in New York.

The Dow Jones Industrial Average ended 22.03 down at 2,494.06, posting a good deal of the loss in the last half-hour of trading. Volume on the New York SE amounted to 146.3m

Trading was directionless, with advancing issues narrowly leading those declining by 804 to 688. The Standard & Poor's 500 index receded 2.41 to 312.35 but the American SE composite added 0.74 at

C&S Sovran fell \$2% to \$16% after an analyst at Painewebber downgraded his investment rating on the stock to unattractive from neutral. The analyst also reduced fourth-quarter earnings esti-mates for the company, citing deepening loan problems in the

Washington DC area.

Motorola put on \$1% to \$54% after announcing a new method for sending data at

high speeds within buildings using digital radio transmission, which will allow computers to be moved from one office to another without having to lay down new wiring.

Bristol-Myers Squibb was mchanged at \$63%. Late yea-terday the company said the Food and Drug Administration had approved its cholesterol

Walt Disney gained \$% to \$96% after stating that it has a \$600m financing package with Japanese institutional investors to replace the US limited partnerships which have financed its film-making in the past few years.
Texaco slipped \$% to \$57%

in spite of turning in a 25 per cent rise in net income, helped cent rise in her income, maped by higher crude oil prices, while Mobil lost \$1% to \$57 on reporting net income of 89 cents a share, down from \$1.30 posted a year ago.

Among the most actively traded shares were Philip Mor-ris, the tobacco and foods group, which lost \$% to \$47%, General Electric, which hard-ened \$% at \$53%, and Citicorp, down \$% at \$12% and which a week ago unveiled depressing

third-quarter results.

American Express improved \$14 to \$20. Late on Monday the on an extraction monday the company reported a 3.6 per cent rise in third-quarter net profits after the problems at its troubles subsidiary held back property as the company of the compa nine month earnings.

The secondary market out-performed listed issues, with the NASDAQ composite showing a gain through most of the day before settling marginally lower at 341.08, down a net

Technology issues continued to pace over-the-counter trading, with Conner Paripherals ahead \$1% to \$22%, Sun Microsystems down \$2% at \$20%, MCI Communications up \$% at \$29% and Apple Computer \$%

Canada

THE Toronto market enjoyed its fifth rise in as many ses-sions, helped by the continued decline in crude oil prices. The composite index added 7.6 at 3,123.0 as rises edged out falls by 288 to 263. Volume was light but increased to 18.1m shares from Monday's 17.2m.

Prophetic words enhance Spanish recovery

Peter Bruce writes of dreams on television, and the real economic and industrial threat

N MONDAY night, the lead item on Spanish television news was about a dream in which the prophet Mohammed had appeared before Saddam Hussein and told him to withdraw from Kuwait and just hold on to some key islands at the mouth of the Shatt-al-Arab.

This event went unreported in the following day's newspa-pers, but enough Spaniards watch television for the watch television for the prophet's intervention to have had an effect. The Madrid index rose 6.28 points yesterday to 241.08, 16.6 per cent up on the beginning of last week. In truth, what may be the start of a healthy recovery commenced last week, when the index gained 6.8 per cent to 231.52. Ministers and officials had begun to speak of lifting capital controls next year, 12 months earlier than the original deadline, and to hint not deadline, and the trigg-nal deadline, and to hint strongly that the economy may be cooling down so fast now that interest rates have proba-

Stevens at Barclays, Pizarro y Recoder, says that this indi-cates that the authorities have moved much more towards "the idea of quite a hard landing" after a year-long credit

ally than any other European Community market after iraq's invasion of Kuwait, largely because of the country's high dependency on imported oil. Even prior to this, companies were already beginning to feel the effects of the Government's restrictive monetary policies.
The Madrid index has fallen 18 per cent since August 2 and, along with Finland and New Zealand, Madrid was one of the

few markets in the world inca-pable of holding total capitalisation above book value. Its normally low p/e ratios, around 11.5 at the end of July, have slithered down to an average 8.4. The place is cheap. Buyers have come rushing back in the last 10 days, say brokers. Trading volumes of

bansa's DM6 rise to DM122,80.

1,676.17, in volume estimated at

FFr3.10 or 5.2 per cent to FFr63.20 with 308,500 shares

traded. Dealers said this was mainly a technical reaction to last week's plunge. One sales-man noted that many traders

had bought Michelin shares before Thursday's ill-fated meeting in anticipation of good news, and they would use any strength to offload their long positions.

Mr John Glendinning at

Charterhouse Tliney said that

a flight to quality was increas-

ingly evident among French

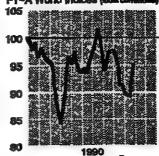
stocks, though speculative stocks still had some attrac-tion. Hins-chips such as CGE,

Michelin bounced back by

around FFr2bn.

double what they were two weeks ago and approaching the Ptal5bn to Ptal8bn of before the Gulf crists. The recovery has also neatly

Relative to Europe FT-A World Indices received



coincided with the third quar ter reporting season for the banks, the market leaders, and, says Ms Lisa Jurcazak of FG Inversiones Bursatiles, "the numbers are very helpful"

reported a 19.5 per cent rise in net profit margin for the group and most of the banks have made big provisions early. which may mean even better yearend profit figures. We're having a very nice run," com-ments Ms Jurcazak.

Indeed, the market seems to have absorbed, quite calmly, the real threat of economic and industrial freeze settling over the country. Car sales are down sharply on last year but stocks like Citroen and Peugeot have already discounted losses and are trading at p/e's of below Z

Even the utilities which suffered from the oil price shock are rebounding strongly, mainly because they are addic tive borrowers: even the most remote possibility of interest rate falls is normally received with celebration.

Fecsa is up 16 per cent since last week and the others are rising with the inarket. Construction, which may feel the effects of budget cuts and dearer oil later, is still feeding

The index could begin to approach 300 before the end of the year, some brokers suggest though there is bound to be a lot of profit-taking if prices continue to rise like this for the next two or three weeks.

he uncertaintles - Mr Saddam's dream state notwithstanding - are macroeconomic. Even if the Government lifts credit restric-tions at the end of the year, will there be anyone left to bor-row from the banks? The retail business will be tough. But at least the explosion last year in corporate paper – when com-panies, turned away by credi-tor banks under Bank of Spain instruction, increased the amount of paper in circulation from \$6hn to \$20hn — Is over, the bubble burst by the reduction in the gap between Treasury Bill and commercial paper yields and a general slackening of investment. Analysts are confident, though, that the banks would find plenty of corporate business around if their credit ceilings are lifted. instruction, increased the

Nikkei rises further but volume falls back again

Tokyo

THE CONTINUING fall in oil prices and the firm bond market ensured a further gain for equities yesterday as investors confidently sought bargains in a wide range of sectors, writes Morting Gamon in Tokyo.

The Nikkel average improved for the seventh con-secutive trading day to close at 25,298.30, up 227.44, although volume slipped to 550m shares from Monday's 600m. The day's high was 25,432.90 and the low, reached shortly after the open-

ng, was 25,083.53. The Topix index of all listed stocks added 1.26 at 1,859.59. Advancing issues outscored declines by 553 to 429, while 129 iasues were unchanged. In London the ISE/Nikkei 50 index receded 11.31 to 1,417.22. investors, spurred by hopes of an easing in the Middle East

situation, turned their attention to recently neglected areas, including high-techs and heavy electricals, although nost sectors ended minud. NTT, which advanced by its daily limit of Y100,000 on Monday, gained a further Y43,000 to Y973,000 for its sixth

rise in a row. Export-oriented issues fared well, with Sony climbing Y170 to Y8,770, Victor rising Y70 to Y1,770 and Toshiba adding Y10

Other morning gamers were food and brewery, paper and pulp and precision instrument issues. Toyo Jozo rose Y20 to Y1,240, although Kirin Brewery slipped back Y10 to Y1,580. Oji Paper gained Y15 to Y855 and Nikon rose Y50 to Y1,150. Many stocks were lifted by the fail in crude oil futures prices in New York, including

Tokyo Electric Power, which added Y30 at Y3,450, and Nio-pon Oil, which advanced Y20 to Y1,020. Tokio Marine and Fire Insurance, having risen for seven straight business days, retreated on profit-taking to Y1.270 for a fall of Y40. Brokers

did not expect the stock to decline much below that level

due to growing expectations of

lower long-term domestic inter-

The financial sector was mixed. Mitsul Taiyo Kobe mixed. Mitsul Taiyo Kobe Bank rose Y80 to Y1,690 and Bank of Tokyo added Y20 at Y1,020. Sumitomo Bank lost Y60 to Y1,220. The latter announced yesterday a major reorganisation plan in an effort to shake off the effects of an illegal losn scandal, which led to the resignation of the bank's chairman. Nomura Securities chairman. Nomura Securities abed Y70 to Y1,840.

Chemicals, real estates and pharmaceuticals also showed no clear trend. Takeda Chemical fell Y60 to Y1,690 and Asahi Chemical shed Y4 to Y804. Broad-based buying in Osaka lifted the OSE average 297 points to 28,557.88, although volume dipped to 42.6m shares from 47.8m. Textiles and chemicals were in good form but domestic demand-related stocks were lacklustre. Con-

Roundup

Monday's gains.

PACIFIC RIM markets benefited across the board as the steep fall in oil prices injected

structions trimmed some of

AUSTRALIA rose sharply, AUSTRALIA Rose anarphy, assisted by a surge in News Corp and the on-market purchase of Elders IXL stock by the Japanese brewer Asahi. The All-Ordinaries index climbed 18.5 to 1.883.1, while turnover expanded to A\$255.8m

The Elders transactions accounted for 2 per cent of yesterday's turnover and the stock finished three cents firmer at A\$1.37. News Corp jumped 54 cents to A\$6.10 on Mr Rupert Murdoch's prediction that the company would trade aboad of

last year. NEW ZEALAND recouped an nitial loss to end higher on the back of rises in Fletcher Chal-lenge and Brierley Invest-ments. Prices elsewhere were

flat to lower.

The Barclays index ended a net 6.59 firmer at 1,450.43, its sixth consecutive gain, on a turnover of NZ\$9.96m. BOMBAY stockbrokers boy-

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Norway (27)..... Singapore (25).... South Africa (60)... Spain (422)....

cotted trading when exchange authorities imposed curbs to prevent a market crash after a prevent a market crash after a major political ally withdrew its support for India's minority government, threatening a collapse in the administration.

The exchange banned forward trading and stipulated that sales and purchases of the sales and purchases of the sales and purchases.

shares be delivered on the spot. SEOUL gained ground in lighter trading as rumours continued to circulate that the government would soon unveil

specific measures to realign the financial industry. The composite index stood at 765.55 near the close of the morning session, up 32.18. Almost 90 per cent of stocks reached their maximum upper limits and turnover came to Won285bn, against Won294bn. KUALA LUMPUR advanced

as the ruling coalition's land-alide victory in the weekend general election prompted fur-ther buying. The composite index rose 11.96, or 2.41 per 500 mark for the first time

since September 21, SINGAPORE closed sharply higher. The Straits Times Industrial index jumped 36.87, or 3.12 per cent, to end at 1,209.90. Strong demand from individual investors and for-eign and local institutions lifted prices higher from the outset and turnover rose to \$\$176.5m from \$\$127m.

TAIWAN strengthened, with the weighted index gaining 84.38, or 2.6 per cent, to 3,300.57, while volume increased to T\$59.70m from HONG KONG rose 2.1 per cent in the heaviest trading for almost two months. The Hang Seng index surged 65.67 to 3,081.23, its highest close since mid-September. Turnover swelled to HK\$1.35bn from

MANILA moved higher in a surge of buying during the final half-hour of trading as a scheduled general strike by organised labour and transport groups appeared to have been disregarded. The composite index rose 7.85 to 555 on volume of 53.5m peros (42.2m).

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzle in conjunction with the institute of Actuaries and the Faculty of Actuaries

100.50 108.99 +1.1 165.85 165.83 +1.8 108.98 106.45 +1.6 197.68 106.03 +0.1 206.21 205.09 +0.7 78.04 74.65 -0.8 112.05 113.19 +1.7 92.69 92.60 +1.1 99.14 126.59 +2.3 130.86 132.36 +2.3 130.86 132.36 +2.3 130.86 132.36 +2.3 130.86 132.36 +2.3 130.86 132.36 +2.3 130.86 132.36 +2.3 130.86 132.36 +2.3 130.86 132.36 +2.3 130.70 113.03 +4.5 130.70 113.03 +4.5 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.70 132.62 +3.4 130.42 125.95 +1.0 130.42 125.95 +1.0 130.42 125.95 +1.0 130.42 125.95 +0.7

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The World Index (2347)... 133.75 -0.3 101.90 107.76 105.53 116.72 +0.1 2.93 134.21 102.09 106.90 106.79 116.59 162.05 118.33 151.29

Volume rose from DM4.5bn

shares are going up, or down.
Other hig international blue chipe did well, with Daimler up DM14.50 to DM628.50, Deutsche Bank DM19.30 to DM648.90 and Slamens, usually the quietest of this trio, DM23.60 better at DM610. However, there were blesser rises in retailing where bigger rises in retailing where Kaufhof rose DM37 to DM687 and Kaufhof DM40.80 to DM592.80. Ms Altmann observed that while poor economic news may have contrib-uted to Monday's gloom, con-sideration of Germany's high the consumer stocks yesterday. Chemicals remained out of

SOUTH AFRICA

THERE was selective demand for quality issues as the financial rand eased further. De Beers closed B1.45 better at R68.75 after touching R84.75. The all-gold index rose 15 to 1.858 and the all-share index put on 43 to 2,629.

Frankfurt surprises its followers once more ing, which has seen profit tak-ing after relative strength, just DM0.50 to DM700. Lower oil prices were reflected in Luft-Suez and LVMH were in demand and were likely to con-

BOURSES were generally firmer yesterday, in an atmo-sphere which suggested that investors, as well as dealers, were interested in shares at

FRANKFURT changed course, and surprised observ-ers yet again. Following Monday's move from hope to depression, yesterday's weak start was followed by an uptrend which saw the DAX close 39.83, or 2.7 per cent higher at 1.514.34 after a 5.93 rise to 640.78 in the FAZ at

Ms Barbara Altmann, a issier with B Mattler in Prankfurt, said that after a slight opening decline, some orders appeared along with a story that operators on the Deutsche Terminborse, Germany's options exchange, might have found themselves short of stock to cover some of their obligations.

volume rose from DM4.50m to DM6.1bm, and since traders had been keeping their equity positions tight, some individual shares showed large rises. Allians put on DM120 to DM2.265. The insurance company has the highest Beta factor among the components of the DAX index, noted one analyst vesterday, meaning that it lyst yesterday, meaning that it of the market - whether

avings ratio may have helped favour, BASP rising only DM0.60 to DM207.30 on the cyclical downtrend and Scher-

tinue to outperform the mar-ket, he added. Suez, due to report its first half results PARIS closed firmer on the last day of the account, with activity dominated by block trades in companies which were merging with each other. The CAC 40 index rose 36.22 to 1578 in religious estimated of today, rose FFr12.90 to FFr27.50 with a heavy 389,380 shares dealt. The market is expecting a profit rise of 20 per cent including exceptional

An imminent issue of dollardenominated three-year war-rants on the CAC 40 index which will be enoted in New York attracted interest. The issuer was reported to be the Kingdom of Denmark via Leh-man Brothers though the latter was not avaliable for confirma-

Générale des Eaux, which showed a healthy 19.1 per cent rise in first half group net profit, rose FFr61 to FFr2.360. There were several block trades in Axa Midi which rose FFr6.60 to FFr218. MILAN rose in technical

trading as professionals covered short positions. The Comit index rose 10.55 to 581.77.

Fist, which said that it was

cutting 1990 car output by another 15,000 for a total planned reduction of 90,000, rose L65 to L6,609. Analysis said that the latest cutback was worrying as it affected production of the Tipo and the Tempra, Fiat's latest models. Flat is also doubling the number of workers to be laid off in November to 77,000.

Stocks in companies con-trolled by Mr Carlo da Bene-detti were still in demand. Olivetti rose L140 to L4,390 on continued talk of a mobile phone agreement with AT&T or an alliance with the state telecommunications firm State There were also hopes that the computer company had turned the corner. However, some analysis feared that Olivetti's future was still bleak and described the stock's latest rise

as a technical bounce. AMSTERDAM closed at the day's highs, supported by a stronger dollar and falling oil prices. But volume remained thin. The CBS Tendency index closed up 1.9 at 98.5.

The market did not react to

news that Philips had settled for \$9.25m a US class action lawsuit in which shareholders claimed that Philips had been unduly optimistic in its com-ments during the months before its May 3 announcement of sharply lower first quarter profits. Philips edged up 20 cents to Fl 21.00. Analysts feared that while Philips believes the claims are groundless, this settlement might lead to further payments to other disgrantied shareholders. Philips reports its third quarter results on Thursday.
Fokker rose Fl 1.20 to Fl 39.90 as options in the stock began

trading yesterday.

ZURICH was boosted by bargain-hunting in blue chips like
Brown Boveri, Roche and Zurich Insurance as the Crédit Spisse Index rose 5.8 to 508.6. Roche Holding led chemi-cals, with its certificates firm-ing SF130 to SF13,870, and in engineering Brown Boveri HELSINKI lagged behind, the Unites all-share index fall-

ing 2.4 to 403.2.

Cá Clydesdale Bank

HOUSE MORTGAGE RATE

Clydesdale Bank PLC announces that its House Mortgage Rate for new and existing loans is being reduced to 14.75% per annum as from 1st November 1990.

BANK OF SCOTLAND

Bank of Scotland announces the following changes in interest rates effective from 1st November 1990:

Home Loan Rate

14.8%

per annum

Stabilised Charging Rate 14.95% Bank of Scotland, Head Office, The Mound, Edinburgh EH1 1YZ

BANK OF SCOTLAND A FRIEND FOR LIFE

COMBAT STRESS



Nowadays, this Squadron Leader cries

was one of the first of the 'tew.' Without hi and his Spitting the fires of London would have been much worse. After the Statis of Britzin, G. In fought with Monty up through the Western Desert Into Rule, Here his plane was hit by a German '95' shell. He spent the rest of the way in a prisoner of wat hospial.

A brave man, a very brave man. Not the sort to burst into base, but yet he does an a the way in a prisoner of war.

COMBAT

commany and a correct or any unsupposed stock. For its, in the war is not and never will be, over.

The Ex-Services Mental Welfare Society exists to look after and to help people like R., G., n. Men with minds desrenged in the service of their Country. Men who need our help with day-to-day living. Men who need a sheltered place in which so live. Men who, at the very least, need our help at getting. We cannot work for these men without your help. The debt is owned STRESS

covering into a corner at any unexpected noise. For G. .n the war is not and never will be, one

"They've given more than they couldse give as much as you can." EX-SERVICES MENTAL WELFARE SOCIETY

or charge my Accessiving card No.

TWO MAJOR



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WORLD TELECOMMUNICATIONS REVIEW OF TELECOMMUNICATIONS POLICY IN THE UK

London, 3, 4 & 5 December 1990

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NOTICE OF DISSOLUTION NOTICE TO CREDITORS

TO WHOM IT MAY CONCERN,

NOTICE IS HEREEY GIVEN that Coleco U.K., inc., a Connecticut corporation, by virtua of reachations adopted by the directors and shareholders of the corporation, agreed to dissolve, and that a certificate to that effect was filed in the office of the Secretary of State of Connecticut on October 5, 1990.

All creditors shall present their claims to Coleco U.K., inc., Atlention: the President, of the following address: ofo Ranger Industries, inc. Reorganization Trees, Lake MOV, ITM Tablet Avenue, New York, New York 10022.

All creditors shall present claims prior to February 11, 1991. As provided by Section 59-4760 of the Connecticut General Stanuese, claims not presented as herein provide with be barred.

Andrews R. Celescibette.

PERSONAL

ART GALLERIES ALLANS' GALLERY - Hand Empeddered Shi Potares. Cal lovers you must by lo not and sea 'Arisocata' cur limited address contection of Pedigree Gots; delicately of-lectors please. Lover Ground Floor. Alsen Famous Silk; Shop, 35/68 Duller Swell. Grosvenor Equare. London. Will. 95. Mon-Fri 9-5.45 Sat 9-1. Yel: 971-888 9781 Wednesday, October 24, 1990

■ Heavyweight producer with a global punch: see page 6.

SECTION IV

Prospects for the world's aluminium

industry have never been better as new applications and

markets are now appearing, along with the growing importance of the metal's cost-effective recyclability, says Kenneth Gooding.

Best years are ahead for 'green' metal

RICHARD SCHULTZ speaks for most people in the aluminium business when he says:
"This industry has the best years ahead of it. I had some doubts in the 1980s when it seemed we would be plagued

by over-capacity for ever, but they have been dispelled."
His boss, Paul O'Neill, chair-man of the Aluminium Com-pany of America (Alcoa), the industry's biggest company, takes an equally enthusiastic stance: "The aluminium industry will have a great surge of activity in the coming 25 years because of the metal's recyclabelity and the growing impor-tance of recyclability. Alumin-ium will completely overwhelm some other materi-

Alcoa - and the rest of the industry - is now convinced that the car makers will in the immediate future provide an enormous surge in demand for aluminium — similar to the impetus the industry received in the 1980s when beer and soft drink makers started to pack-age their products in alumin-

10¹⁰ (20¹⁰ (20¹⁰)) (20¹⁰ (20¹⁰)

er og er og gregoriet.

- 5 Jedg

, the second

In the medium term, the opening up of eastern Euro-pean markets will provide usage. The industry expects to benefit from construction cus-tomers as the east gets round. refurbishing its crumbling infrastructure and from demand for basic packaging to help get food from the fields to the kitchen in ressonable con-

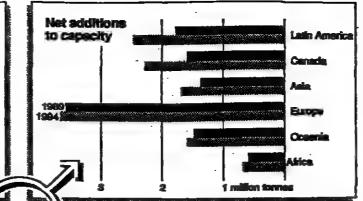
On the automotive front, the aluminium industry has much to gain as the car makers attempt to reduce further the weight of cars while at the same time they have to head down the road towards the

recyclable car.
Consider these examples smong the many which could be quoted; in the past few months the Japanese Ministry of International Trade and Industry has urged Japanese car makers to lower the weight of their vehicles by 40 per cent

by the year 2,000.

Meanwhile, BMW, the German car producer, has said that by 1983 it will establish a facility capable of disassembling 250,000 cars a year so that virtually 100 per cent of each wabirle can be recorded. vehicle can be recycled. Some analysts, after review-ing plans by Japanese and

other automotive groups, are forecasting that the use of alu-minium in the average US-



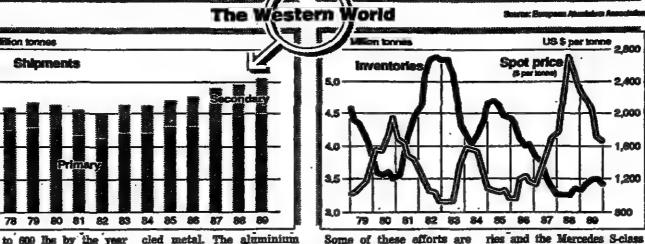
September,

get ahead in the game springs

partly from its integrated structure Much of the world's production is effectively con-

centrated within six companies

— Alcoa, Alcan, Reynolds Metals and Kaiser, all of the US,
Pachiney, the state-owned



jump to 600 lbs by the year

The car makers have to get more weight out of their vehicles if they are to meet increasingly stringent and mandatory fuel economy regu-lations in the US. But they are turning away from plastic as a lightweight solution because plastic is more difficult to recycle than aluminium. Aluminium, because it is a

Shipments

Militan tonnes

relatively expensive material which does not become degraded over time, is worth recovering and turning back into new metal. There is an important added environmen-tal bonus — the energy required to recycle the metal is only one twentieth of that needed to produce primary (new) aluminium.

Already there are several aluminium products which lend themselves to closed loop" recycling programmes, beverage cans and automotive castings among them. More

cled metal. The aluminium industry is certain it will benefit as more and more new prod-ucts are designed with recycla-bility in mind.

The first oil supply crises at the end of the 1970s provided an initial hig boost for aluminium in cars. This was a "quick fix" solution which saw aluminim substituted for other

New Contropondis

This substitution process has now moved to more complex components – for example, VAW, West Germany's biggest ahminium group, is working with the Japanese on complete car dashboards made of the

But back in the early 1980s the aluminium and car industries began working on longer-term projects involving whichs which would be made almost entirely from aluminium; "space frames" of the metal on which penels of aluminium, steel or plastic could

Some of these efforts are now nearing a successful con-clusion. Honda of Japan launched its NSX sports car in the US in Angust, a vehicle the company says is "the most revolutionary model Honda has ever produced". Every component of the two-seat, mid-engined car is constructed of analysis.

minium to provide a 40 per cent weight savings over an equivalent steel body.

Honda, already well-versed in the use of aluminium because all of its engines are made of the metal, claims the technology used to assemble the NSK is its own. But it certainly received a great deal of technical assistance from Alcan of Canada, the group whose ASVT (aluminium structured vehicle technology) is used to produce Jaguar's XI20, with its all-aluminium

Alcon, meanwhile, has been working with Audi, the upmarket part of the Volkswagen group, on an all-aluminium

controlled as much as 90 per cent of the western world's pri-mary aluminium output but over the last 30 years their grip has been loosened as new players have forced their way in. In some cases, such as Brazil and Australia, this came about because of forward integration by countries with a strong raw materials base. Elsewhere the availability of low cost electrical power provided the key - a modern aluminium smelter will consume as much power as a town with a million inhabitants. The industry was forced itants. The industry was forced to turn to low-cost hydro-electric power for much of its new capacity and now has the envi-ronmental bonus of being able to claim this type of power is from renewable resources and is generated in a non-polluting

Meanwhile, some of the major aluminium producers have moved further downstream to the fabrication of end-products. Pechiney and Reynolds, for example, have become significant suppliers of packaging worldwide.

Packaging trends Packaging, particularly in the shape of the aluminium beverage can, has provided the most impressive growth in recent years. From the US, where the market is most

where the market is most developed, the aluminium can and the aluminium full tray—"the six-pack of beer and the tw dinner"— are gradually spreading their influence round the globe.

US beverage can shipments increased by 6.5 per cent last year to an estimated 83bn and 80 per cent the metal was recycled. Learning from the US experience, the major aluminium companies expect to stimulate the growth of aluminium appointed Mr Schults, the enthusiast quoted at the begin-ing of this article, as director of its worldwide automotive products and systems, a newly-created position in the company. His job is to provide one voice for Alcoa in its dealings with the world's automotive industry.

The ability of the aluminium industry not only to respond to the demands of its automotive customers but in some respects ulate the growth of aluminium cans in other parts of the world by emphasizing the metal's recyclability. Mr Bill Bourke, chairman of

Reynolds, says: "Aluminium recycling efforts have begun in Europe, Asia and Latin America that promise to become as pervasive as those in the United States. Recycling is the best answer to the problems of municipal solid waste and diminishing landfill space. Even events in the Gulf cast

French group, and Alustiase of Switzerland — each of them integrated through from beux-its mine to metal fabrication. In the 1960s these companies smaller cloud over alumin-Continued on page 3



minium consumption.

Aluminium production:

Recycling projects gain momentum: growing public awareness of enviro

M international trade. E New applications. Morwegian production

■ London Metal Exchange. **■** Profiles PAGE 5-6



Paul O'Neill, chairman of licoa: see profile, page 6.

surveys: see page 6.

Editorial production by

Since man's earliest flight, the skies have been more than just a proving-ground for the mettle of a pilot. They have turned out to be quite as testing on the metal of his aircraft.

However, aluminium has come a long way since it was used for the framework of the R34 airabip or since Mitchell used it to build the Spitfire's revolutionary tribular wing spar.

For who could then have foreseen the

new aluminium lithium alloys with their remarkable strength-to-weight ratio, the superplastic forming of aluminium components. or the crucial technology that British Alcan suld develop for aircraft such as Concorde?

In fact who could have known that, more than 80 years after it was first used in flight. our research would still be developing new alloys - and finding new applications for this

Proving that aluminium is still what it has

British Alcan Aluminium plc Challont Park, Generals Cross, Bucks SL9 008. ALCAN

always been. The right stuff.



But with that process more or less complete, the underlying trend of a switch of production away from the industrialised countries to the major developing countries is expected to become more apparent over the next few years. In a report published in Sep-

tember, Billiton-Enthoven Metals suggested that non-communist world primary smelting capacity would rise to 15.225m tonnes this year and to 16.234m tonnes in 1992.

In 1995, it would "probably" reach 18.268m tonnes and "possibly" 20.295m tonnes, the report said. An earlier assess-ment (published in April) by Shearson Lebman Brothers put capacity somewhat lower in 1990 (15.085m tonnes) and 1992 (16m tonnes), and in the middle of the Billiton range (19.143m) in 1995.

Billiton's "probable" rise of 3.043m tonnes between this year and 1995 included a 630,000-tonne advance for North America, with US output projected to fall by 218,000 tonnes and Canada's to rise by 848,000 tonnes.

The report also noted that the continued flat-out utilisation of US capacity would be increasingly likely to result in breakdowns.

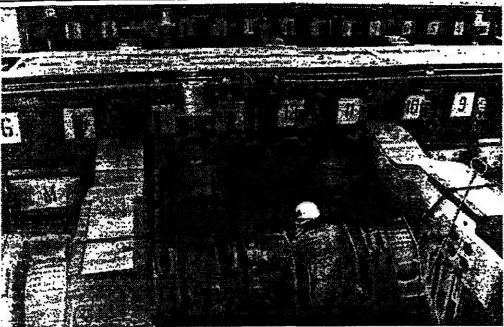
in Canada, the start-ups at Alouette's Sept Isles plant and Alumax's Deschamault were expected to be contributing 315,000 tonnes of capacity between them in 1992 and

645,000 tonnes by 1995. Expansions at Albecour's Becancour smelter and Reynolds' Baie Cameau were expec-ted to add 120,000 tonnes and 128,000 tonnes respectively by

Potentially the biggest expansion, however, was seen in Venezuela, where a long list of projects and a couple of planned expansions added up to a 1.338m-tonne increase in capacity by 1995 from this year's 600,000 tonnes.

But Billiton designates that rise only as "possible", setting a much more conservative probable" figure for the capacity increase of 538,000 tonnes. It explained that the "possi-bles" included projects likely to be delayed, "if not scup-pered", by lack of financial backing and "partnership expubbles"

Nevertheless, Billiton also



This smelter, built by Alcoa at Portland, Australia, produces more than 4,500 lbs of metal a day. Its capacity is 150,000 metric tons a year.

PRODUCTION

Venezuela shows high promise

Western World primary capacity

quoted an "eventual possible" capacity figure for Venezuela of 3.188m tonnes a year – "this may seem fanciful," it admit-"but the fact remains that it is difficult to imagine a country more suited to producing aluminium than Venezuela." It listed ample indigenous supplies of hauxite and hydroelectric power concentrated in

of banefits matched nowhere else, though the report added that the infrastructure might be strained to cope with output at the most optimistic proj-

Shearson had earlier noted. moreover: "Debt problems, food riots and corruption charges have made Western investors nervous about participating in greenfield projects (in Venezuela), despite the a compact area, plentiful, inexensive labour and good infrastructure. This was a package obvious cost benefits of invest-

ing in the country."

Billiton said Latin American output was also likely to be boosted by the expansion of the Albras and Alumar smelters in Brazil.

Asian output is also set to rise substantially, chiefly as a result of developi ents in the Guif. Although the present crisis is likely to mean delays, at least, for greenfield projects, planned expansions at existing plants in Bahrain, Dubai and fran are reported to be going

The Billiton report suggested that by 1995 those three smelt-ers' capacity would "probably" be up from 445,000 tonnes a year to 765,000 tonnes and that another three would be in oper ation in Iraq, Qatar and Saudi Arabia, with an aggregate capacity of 563,000 tonnes a

Although the trade embergo was delaying development of the Iraq smelter at Nassiriyah, Billiton remained "optimistic" all the new smelters would "see the light of day by 1995." But it thought capacity at Nas siriyah was likely to be closer

Production changes

World primary aluminium production in 1999 in the seasons of metric tons, showing average annual compound growth rates in brackets, for the period 1979-1989:

US4,030 (- 1.2%) EC countries2,015 (- 0.7%) _297 (~1.9% ...335 (~1.6% UK W.Germany .742 (0%) ...859 (2.5%) ...293 (5.7%) Yugoslavla Brazil Argentina Venezuela .1.241 (18.5% Australia New Zealand ____ 260 (5.4%) Untd. Arab Emirates .168 (n/a) S.Africa 168 /6.9% . 199 (n/a Japan 35 (- 28,6%)

to 150,000 tonnes a year than the planned 215,000 tonnes. Shearson was less optimistic in its April reports about the prospects for the Gulf. Pointing out that as some projects go ahead others will become less attractive it said: "We do not expect to see six smelters in the Middle East by 1985."

Australian production was likely to stagnate over the next few years, Billiton said, with a rise of only 10,000 tonnes to 1.285m tonnes by 1992. But with a new plant at Kemerton m Western Australia "a strong possibility" and further expansions possible at the Gladstone Tomago and Portland smelters (opened in 1982, 1983 and 1987 respectively) production in 1995 was likely to reach 1.51m tounes and "possibly" 2.025m

No increase was envisaged for African production over the next few years, but Billiton noted that a smelter was planned in Algeria with probable capacity of 220,000 tonnes year and a possible level of

30,000 toones It did not include in its pro ections a 180,000-tonnes plant "mooted" in Nigeria. But later reports suggest the country is close to announcing a scheme for a new smelter and associated power station with a rated annual capacity of 200,000 tonnes.

If the project goes ahead a originally conceived, Reynolds Metals of the US, which has already supplied technical know-how, will manage the smelter and take all the metal at London Metal Exchange prices, delivered in Rotterdam. Reynolds will either use the material itself or sell it on to other consumers. In return, Reynolds will pay the consor-tium of banks that is to put up some of the capital for the pro ect. The Nigerian Government intends to put a substantial

sum into the venture. On the minus side, the Billi-ton report listed eight plant or potline closures scheduled to potline closures scheduled to take place between 1991 and 1993 in Canada, the US, Austria, France, Germany and Italy. Together these amounted to 513,000 tonnes of annual

capacity.

The European cuts may be compensated, however, by a 200,000-tonnes-a-year project in Iceland, Billiton reported in its October metals review that a memorandum of understand ing had been signed by the Ice-landic government and the international consortium comprised of Alumax, Granges and Hoogovens formed for the planned construction of the Atlantal smelter, which was scheduled to come on stream in late 1994 or early 1995.

Richard Mooney

World projections on metal consumption are

2.4% grow#1

Cans 13.8%

5.9% growth

revised

The Gulf crisis dents growth prospects

EARLY this year most metals analysts had expected 1990 to see the end of the downward swing in the world economic cycle that had slowed growth in aluminum consumption after the surges of 1987 and

In April, Shearson Lehman Brothers, the London broker, projected a demand rise of 0.9 per cent in 1990, up from 0.5 per cent in 1989, and a further strengthening next year to 3.3 per cent, still well below the 6.8 per cent of 1987 and the 5.6 per cent of 1988, but enough to justify predictions of a more buoyant market.

But that was before the Gulf crisis had raised oil prices sharply and intensified fears of recession. Mr Neil Buxton, joint author of the Shearson report, now sees things rather differently. This year's growth projection still stands, but for 1991 he now expects a figure no more than half the 8.3 per cent forecast in April,

A month after the invasion of Kuwait, however, Billiton-Enthoven Metals was still predicting a 3.6 per cent growth for aluminium consumption in 1991, up from 0.5 per cent esti-mated for this year, For 1992 it thought the rate was likely to siow to 3 per cent. These fig-ures were based on the assumption that economic managers could still engineer a "soft landing" for the world economy, rather than a dive

sion. Billiton forecast 1992 noncommunist world consumption of primary aluminium at 15.7m tonnes, up from 15.25m tonnes in 1991, 14.725m tonnes this year and 14.655m tonnes in 1989, implying a rise over the three year period of 1.045m tonnes. The biggest contributor to that rise was expected to be western Europe, up 418,000 tonnes to 5.125m, followed by Japan, up 821,000 tonnes to 2.525m. Falls were seen for North (63,000 tonnes to 4.7m),

Oil price rises tend to put a greater premium on aluminium's weight-saving properties, says RICHARD MOONEY

and Australasia, (5,000 tonnes

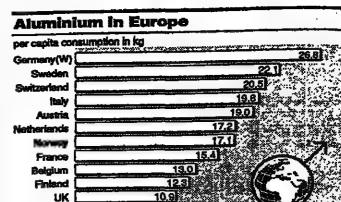
and Australasia, (5,000 tonnes to \$50,000).

The remaining 374,000 tonnes of the projected rise was attributed to "others", which were expected to consume 3m tonnes of primary metal in 1992. This underlined the growing importance of what Billiton termed the "non-mature aconomies", on which mature economies", on which the aluminium market has increasingly relied for growth over the past decade. "Indeed," Billiton said, "it was only in 1988 that consumption in developed economies surpassed its 1979 level, when it last

"As economies mature, the services and high technology industries become more important and constitute a larger share of GNP," the report Western World consumption by end-use 1989 total: 19.9 million tonnes(2.9% growth) uilding & construction 23,7% -0.5% prove Transportation 24.5% 5.1% grows Other 23.9% 2.0% grown Electrical 10.6%

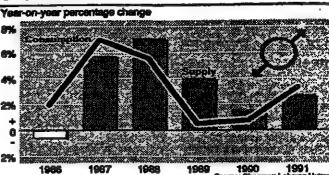
Other packaging 6.8%

1.8% growth



The outlook

Spain



Analysing individual consuming sectors the Billiton report saw scope for further growth in transport, packaging and electrical engineering, but not for construction, the sec-ond biggest aluminium user after transport, unless there was a significant decline in interest rates. That was a similar picture to that painted five months earlier in the Shearson report. The vehicle industry is the dominant element in the transport sector but serospace, railways and boat-building are

also important.

The increased risk of reces sion is clearly not good news for car manufacturars, and naither is the rise in oil prices. The average aluminium content of German-built cars. which Billiton took as a "yardwhich Silliton took as a "yard-stick" for European manufac-turers, has risen from 80-90 lb 10 years ago to an estimated 110-120 lb to-day. And it believed the figure for Japa-nese cars was still higher at 120-130 lb, up from 90-100 lb in 1980. "In our view, the inten-sity of aluminium use in auto-mobiles will continue to climb mobiles will continue to climb in all markets," said the report.
For aerospace the position is reversed. The level of aluminium use in aircraft is declining under the force of competition from materials such as titanium and high-strength steels; according to Billiton from 80 per cent in the 1960s to just 60

per cent today. But the volume of production was predicted to rise from 300 400 units a year in the 1980s to 800 a year in the first half of the 1990s. With extensive main-tenance and "re-skinning" of existing aircraft making a fur-

ther contribution Billiton said the outlook was for "steadily rising demand from this sub sector of the transport indus-

Overall, the transport sector's mixed near-term outlook for aluminium consumption added up to "a net increase, albeit a fairly small one," pro-vided there was not a marked alump in automobile produc-

In the construction sector, aluminium is expected to lose out on both fronts, with high interest rates slowing growth in building starts and competition intensifying from a wide range of alternative materials. Although trends varied from country to country: "The nearterm outlook for aluminium consumption from this sector worldwide is not in our view particularly bright," the report

Packaging, the third largest consumption sector for alumin-ium, has been the fastest-grow-ing over the past decade. The report said it still had the greatest potential for further expansion and pointed to "phenomenal" growth in the US beverage can sector and inroads into food can produc-tion, but only limited impact in

western Europe. Shearson also expected pack-Shearson also expected packaging to continue as a major growth market, aithough it warned that further "downgauging" would constrain the trend. Since 1977 the average thickness of aluminium sheet used for can making had fallen from 0.42 mm to 0.20 mm it from 0.42 mm to 0.30 mm, it said. Increased recycling of used cans might also hold back growth in demand from the sector for primary aluminium.

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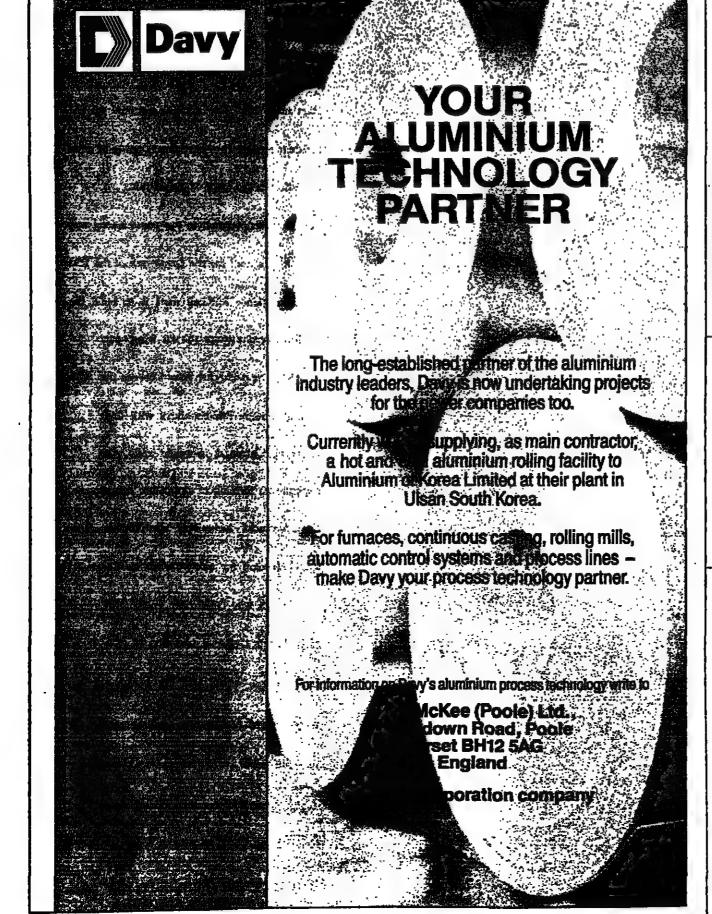
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Growing public awareness of environmental issues boosts worldwide reclamation effort

Recycling projects gain momentum

THE VERY rich and the very poor are least likely to recycle their used aluminium beverage cans in the US. The person who will drive further and take more care to the very line can. more cans to the recycling cen-tre is a middle-class type, liv-ing in the suburbs.

This can be said with some

certainty, thanks to the efforts of Reynolds Metals, second-largest of the US aluminium groups, which last year paid out \$182m for 9.7bn used alu-

out susan for stron used and minium beverage cans. Of course, Reynolds is not alone. In all, 49.4km used aln-minium cans were collected in the US last year and the collec-

tors were paid \$900m.
Reynolds claims to have been first in the field. It says in its promotional material that "on March 21, 1968, we discovered the richest aluminium mine in the world and it is a self-replenishing mine." In other words, in 1968 Reynolds started out in the previouslyuntapped market for recycled

beverage cans. In 1990, about 90bn beverage cans will be made and sold in

Cans made from used aluminium containers cost only about three-quarters as much as those produced from new can sheet, says

KENNETH GOODING

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RAP

the US, 96 per cent of them will be of aluminium and more than 60 per cent of those aluminium cans will be recycled. The lessons learned by the North American companies over the past 22 years are rapidly being applied as beverage can recycling spreads to other parts of the world, particularly

in Japan and Europe.
Reynolds reckons it has more recycling experience than any other aluminium com-

that paying the public contrib-nted greatly to the expansion of this business which has grown from 1m lbs of aluminium a year in the late 1960s to im lbs a day.

Previously, Reynolds attempted to encourage recycling, without great success, by making contributions to chari-

ties. Mr Richard Bolling, vice president of the company's recycling and reclamation division, says that customer conve-nience is also a key to successlocations in heavily-populated areas in the US; it also sends out mobile units to such places as supermarket car parks at predetermined times and days

tonnes last year and that there another substantial increase will happen this year.

Like Reynolds in the US, Acra became convinced that a

proper collection infrastruc-ture was essential for success and began its "public aware-

ness" campaign with a net-work of 250 recycling centres, most of them members of the

British Secondary Metals Asso-ciation, in June last year. Today there are more than

1,100 convenient locations for the UK public to recycle aln-

Alcoa has two can process-

ing centres, at Swansea and Cardiff. Alcan has set up col-lection facilities in five towns.

Its collection centre at War-rington last year bought 200 tonnes of used cans but in the

first eight months this year the total was 600 tonnes. (There are 56,000 aluminium cans in a

tonne and the industry is pay-ing Ip each for them. This sug-gests that the 60,000 tonnes of aluminium cans lost in the waste disposal system last year

could have netted recyclers

about £30m.)

(There are about 10,000 aluminium can recycling centres in the US and this part of the business is estimated to have created 30,000 jobs in the

1980s). For the past five years Reynolds has also had "reverse vending machines" — machines which take in used cans and give out cash in return — which are "open" for business 24 hours a day. How-ever, these are only viable if installed in clusters of 20 to 40 in large cities.

Reynolds heavily promotes recycling, using 13 advertising agencies around the country, rather than having one, national campaign, because it believes that each area has different characteristics.

The group knows a great deal about the people who bring in UBCs because they have to provide names and addresses when collecting their

The "xip" or post codes can be analysed to give a very clear indication of the type of people, incomes and other important data, apart from the obvious details about where the customers live. This informa-tion can be helpful when new collection points are being established and, when Reyn-olds is buying advertising space on radio and television, if knows what programmes are

likely to appeal to recyclers.

Aluminium can recycling activities in Europe have yet to achieve such sophistication but it probably won't take long to

Starting from an initiative by five aluminium can sheet producers (Alcan, Alcoa and Reynolds of the US, Pechiney of France, and VAW of Ger-many) which set up the Alu-minium Can Recycling Associ-

any other aluminium company. It started 35 years ago but the break-through came in 1968 in Los Angeles when, for the first time, it started to pay the public for used beverage came (known in the industry jargen as UECa).

So we can gain some pointers to the way aluminium can recycling will develop in Europe from Reynolds experience. It found, for example, try, and a number of retail trade chains and companies such as Shell in Austria and Switzerland and supermarkets Tesco, Safeway, Stewarts and Crazy Prices in the UK, Quinnsworth in Ireland and Barclays Bank and GLS, the school equipment supplier, in the UK.

Recycling programmes are operating in Greece, Italy, Switzerland, Austria, Ireland, the UK and Sweden. It is expected Norway will soon be added to the list.

In the UK, the industry reckful can recycling. For this reason Reynolds not only operates a network of 725 buying ons that 500 topmes of used aluminium cans were recycled in 1988, that this jumped to 1,200

Mountains of valuable scrap: more than two-thirds of output of the British Alcan aluminium extrusion division at Banbury, above, start as ecrap atum

Alcan's commitment to recycling extends to the invest-ment of £28m in a new, dedicated remelt facility next to its

existing plant in Warrington, This will provide the capacity to produce 50,000 tonnes a year of aluminium from old cans. There is a very good com-mercial reason for all this recycling effort by the aluminium industry. To start with,

aluminium is such an expensive metal to produce that in many cases it would not be competitive unless there was extensive recycling.

Fortunately, the metal preserves the huge amount of energy it takes to produce aluminium so that recycling bev-erage cans, for example, uses only about 5 per cent of the energy required to produce alu-

minium from ore. And the capital cost of facilities to produce aluminium from recycled material is only one tenth of the cost of a new primary smelter. Even after collection, transportation and remelting charges are included, cans made from used containers cost only about three-quarters as much as those produced how new can abset.

Last year the industry produced about 4.5m tonnes of new aluminium from scrap. Already as much as 70 per cent of the metal used in electrical engineering, building and transport is re-used. That is why the industry is concentrating on the can sector — it has the greatest potential for recycling growth as well as being one of the fastest-growing areas of aluminium con-

But Reynolds has found that once established, collection centres can be used to collect more than just cans. Its net-work buys items such as siding, gutters, storm door and window frames and lawn furniture tubing, as well as house-hold products such as foil, fro-zen food trays. It collects aluminium castings including motor parts, pots and pans, lawn mower housing and bar-

lt all adds up: last year Reyn-olds collected 450m lbs of alu-minium of all types and third accounted for nearly one third of the company's total metal

production. The commercial pressure for the aluminium industry to recycle has been ever-present. It is now getting a bonus from the growth in the public's environmental awareness. Because aluminium is such a recyclable material, products can be designed with recycling in

Mr David Morton, chairman of Alcan, points out that aluminium carries an intrinsic value that is tapped each time it is recycled. He says: "The industry itself needs to take advantage of this virtue and design products in forms that

are more easily recyclable.

"Looking ahead, I can see the day when the aluminium industry will in a sense be leasing the aluminium in its products to its customers, rather than selling it to them. It will do this by guaranteeing a take-back at the end of the product life-cycle."

Industry now in better shape

while the prices of other heavily-traded metals have been falling as fears about an oil-induced recession grow, aluminium has held up. This is because two smelters in the Gulf area provide 2.4 per cent of the world's primary supplies and there have been some worlds that these might be

from the current annual level of just over 14m tonnes to about 17m tonnes by 1994, analysts suggest. About 25 per cent of new or planned increases in capacity were intended to be in the Gulf so any prolonged period of instability in the region would pose serious preblems for aluminium supplies.

ium supplies.

However, Mr Jacques Bougle, president of Alcan, suggests that a Gulf-provoked world recession (which he does not expect) might cut potential demand enough in the early 1990s to compensate for the below in the construction of delay in the construction of new smelters in the region.

For the time being, however, Alcan, the world's biggest pro-ducer of primary chuminium, expects the industry to enter 1991 with supply and demand about in balance, but with a slight increase in stocks. There should then be an increase in annual demand for primary and recycled metal to the year

it from 1982-87, a time when

Continued from page 1: the Japanese virtually gave up ium than most other industries. the Japanese virtually gave up making primary aluminium and the US closed down 20 per

cent of its capacity.

Three years of relatively high profits have enabled the major companies to rebuild balance sheets while investing heavily in modern capacity to contain costs — since the mid-1980s 25 per cent of the indus-

of the world's primary supplies and there have been some worries that these might be affected at a time when demand for the metal has been running ahead of production capacity.

To catch up, primary aluminium output needs to rise from the current annual level of just over 14m tonnes to about 17m tonnes by 1994, analysts suggest. About 25 per cent of the industry's capacity has been replaced in this way.

But if North America is tipped into receasion by rising energy costs, the reverberations would be felt world wide and result in a sharp fall in demand for aluminium—"smelters would be slow to respond by cutting back production.

Inventories would accumulate and prices would be driven.

late and prices would be driven

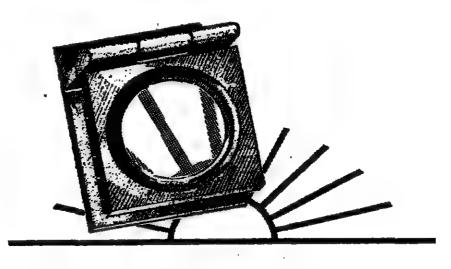
late and prices would be driven sharply lower and remain depressed for a prolonged period," suggests Mr Angus MacMillan, analyst at Billiton-Euthoven Metals.

Aluminium prices are extremely visible because the metal is traded on the London Metal Exchange. Many contracts are based on LME prices, which tend to be volatile even at the best of times. Some producers wish this was not so. Mr Bourke at Reynolds is one of them — "the volatility of the of them - "the volatility of the aluminium price on the LME scares the hell out of the auto

industry," he complains.

Somehow, in order to achieve their ambition of ousting more plastics and steel from the world's cars, the alu-minium companies will have to find ways of giving some long-term price guarantees to their automotive clients.

2,000 averaging 3.1 per cent.
The industry certainly is in better shape to face a recession than the one which decimated the developing all-aluminium cars, but it won't be easy.



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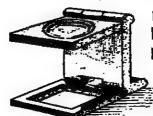
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INTERNATIONAL TRADE

About-turn by Japan

player in world aluminium trade over the past ten years, and looks set to continue in that role.

That country's about-turn has been quite astonishing. Ten years ago it was the second largest producer of aluminium in the non-Communist world, with output at just over 1m tonnes a year. Last year, production was 35,000 tonnes from its only remaining smelter — the only one to have hydro-electric power.

Japanese imports now account for 30 per cent of all trade in primary aluminium, rding to Billiton-Enthoven Metals, "and Japanese procurement behaviour has had a tre-mendous influence on the world aluminium market. The oil shock of the early 1970s convinced the Japanese

that they should no longer be involved in energy-intensive aluminium production. "They were using scarce resources doing something that ould be better done elsewhere. I think you've got to admire them for their decision to get out of aluminium production, says Mr Angus MacMillan. research manager with Billi-

ton-Enthoven Matala. Nevertheless, Japan is the second biggest consumer of aluminium (after the US), and it remains by far the biggest

Between 1979 and 1989 Japanese consumption of primary aluminium rose from 1.8m tonnes to 2.16m tonnes. Over the same period, imports rose from just over 700,000 tonnes to 2.3m tonnes. The next biggest importers are Germany with 940,000 tonnes and the US at 938,000 tonnes (1989 figures).

Rather than leave themelves at the mercy of others, the Japanese have invested abroad in areas of cheap labour or cheap energy in order to

eafeguard their supplies. Japan, which now imports duminium from more than 50 countries, has invested in smelters in New Zealand, Canada, Venezuela, Australia, Indonesia, Brazil and the US in the past 20 years.

JAPAN has been the dominant of the changing pattern of the growing amount of world trade. According to Billiton-Enthoven Metals, non-Communist world imports of aluminium constituted about a third of non-Communist world output in 1978, "whereas latest figures available from the World Bureau of Metal Statistics indi-

> Canada, with its hountiful supply of hydro-electric power, remains the biggest of the exporting countries, with 1.16m

cate that this figure has now

risen to in excess of 50 per cent

Report by DAVID BLACKWELL.

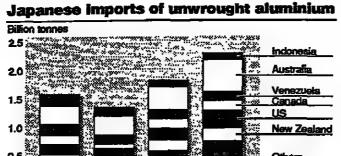
well supplied with hydro-elec-tric power, has been ousted from second place by Austra-lia, which exported 895,000 tonnes last year compared with Norway's 770,000 tonnes. Australia's cheap fuel is coal, which has enabled it to lift exports from a mere 42,500

The US, the third biggest importer in 1989, remains the biggest single producer of aluminium by far, but its imports bave risen and fallen sharply, reflecting an inability to cater for increases in domestic demand. In 1986, for example it imported 1.34m tonnes, only 20,000 tonnes less than Japan Western European countries have found themselves in a similar position, according to Billiton-Enthoven Metals, as imports have risen as a result

of a lack of domestic capacity

to cater for demand. European smelters have been running at 99.5 per cent to 100 per cent capacity this year, and the European Aluminium Association expects production to remain the same tonnes. Western Europe will therefore need to import 900,000 tonnes of primary metal again this year. Exporters in the US, Austra-

lia and the Gulf States are seeking a reduction in the EC's current tariff from 6 per cent The Japanese factor has to 4 per cent at the current been the principal determinant round of the General Agree-



ment on Tariffs and Trade While the UK is against the duty on aluminium, other European countries are in

favour of keeping it. Mr Jochan Schirner, president of VAW, the German group, says that exporters of luminium outside Europe are not playing fair. They are encouraged by export subsi-dies, subsidies on power supply and subsidies to create jobs in

"So for the time being it would not be unfair if the European industry maintained the present tariff structure. The rules of fair competition do not exist in the industry." He points out European aluminium imports are growing annually, which will benefit those countries which subsidise their industries. The Soviet Union, which in the past has dumped aluminium when in search of foreign currency, poses a new threat and has a big surplus to export.

The Soviet Union has remained the principal factor in East-West trade in aluminium, exporting 186,200 tonnes in 1988, while Romania has grown in importance, export-ing 116,200 tonnes in the same year, compared with 53,400 tonnes in 1984, according to Billiton-Enthoven Metals.

The West has been a net porter from the East for the last ten years, except for 1985, when the Chinese imported an exceptional 305,000 tonnes, reversing the balance. Chinese deliveries have since come down sharply, but Billiton-En-thoven expects the country to remain a net importer.

The price of aluminium on the London Metal Exchange rose sharply after fraq's inva sion of Kuwait in early August as consumers anticipated that new capacity planned for the Gulf area would be delayed or cancelled. Mr MacMillan is sceptical about the Gulf's nearterm potential to become an exporter, as a lot of the metal to be produced would be des-tined for the Gulf market. In any case, he does not expect to any aluminium from projected greenfield smelters until 1995, "even if we have a rapid end to the situation."

Overall, he sees the world trade in aluminium continuing to grow, along with consump-tion of the metal. Japan's con-sumption of just over 2m tonnes is less than half that of the US, he points out. Ger-many's is even less at 1.3m tonnes. This is still relatively low consumption in two dynamic economies, he says,

Kenneth Gooding on research into new applications

Big potential in motor industry

"THE AIV (aluminium intensive vehicle) will change the way people build and design cars," suggests Pete Bri-denbaugh, who heads Alcoa's research and design centre near Pittsburg. "It's a whole new way of making cars, not just substituting aluminium for other materials."

Alcoa has been working since 1981 with Audi, the upmarket subsidiary of Germany's Volkswagen group, on the AIV concept.

The car, a competitor for the big BMW 7-series and Mercedes S-class models, is scheduled to be launched in 1992 and several prototypes have been on the road for some time, proving the structural soundn Alcoa intends to set up a facility in Europe, almost ceroffer its aluminium components, sub-assemblies and even complete space frames to the automotive industry.

Alcoa says that, once that facility is in place, it will have spent US\$250m on its AIV (aluminium intensive vehicle) proiect but that "it is a whole new way of producing cars, not just materials substitution.

The company says alumininm car structures can be between 25 per cent and 40 per cent lighter than similar ones made of steel. But the aluminhim car would be much more expensive if the light metal was simply substituted for

So Alcoa has come up with a car structure - a "space frame" on which panels of aluminium, steel or plastic can be hung - consisting of only about half as many individual

components as a conventional steel body. Tooling costs are only one-third of those for a

Alcoa is not alone. Alcan has its ASV (aluminium structured vehicle) technology, used by Jaguar in the XJ220 supercar and a prototype of the Ferrari 408. ASV allows the production of adhesive-bonded aluminium car body structures, of about half the weight of a steel structure, to be built on conven-

tional car production lines. Reynolds Metals has its own version of the aluminium car body and is working with a number of companies, notably Ford. So it is no wonder that the industry is particularly excited about the potential for new applications for aluminium in the motor industry.

The industry has had to make many refinements to the win over the car makers. For example, extrusions must have the strength of mild steel so that they absorb energy in a crash and crush in a controlled, predictable way. Castings must have the same

characteristics so that they are a far cry from the traditional aluminium casting which cracks into many pieces if hit too hard or dropped too far. The industry also had to velop high-speed production technology to meet the demands of the car industry. So far, however, the limit seems to be about 75,000 struc-tures a year - which restricts

the use to special vehicles. Tooling costs also rise to steel levels at higher rates of output. But the producers argue that aluminium structures allow car bodies to be replaced much more often than when expensive steel tooling has to be amortised.

Aluminium producers are also working hard to cut the costs of composite materials (metal matrix composites made of aluminium and ceramic materials) previously aimed at the serospace industry which could afford the high prices. That would make composites attractive to the price-concious

Jeff Edington, Alcan's vice

Aluminium car structures may be up to 40 per cent lighter than similar ones made of steel

president, research and technology, says that if conven-tional brake discs were replaced by aluminium composite materials it would save about 40 lbs on the weight of the average North American cer. With "knock-on" effects, the total saving would be at least 90 lbs.

Alcan started producing an aluminium composite material – which it calls Duralcan – on an industrial scale at a new C\$36m plant in Jonquière, Quebec, in June this year. Like other composites of its type, Duralcan combines the lightness of aluminium with the strength, stiffness and wear resistance of the ceramic reinforcement. Early applications have been in bicycle frames, camera gimbals, brake rotors for racing cars and fire hose

only 90,000 toppes a year. By

Hydro is much less vertically

integrated than most of its major competitors but Mr Flaa

suggests that, with its own

downstream products taking about 65 per cent of the pri-mary aluminium the company

produces, it is not doing too

Among the most expensive products offered by the indus-try is aluminium-lithium alloy which is being widely tested by

the aerospace industry. The future of this alloys rests heavily on the next Air-bus. The Airbus partners have been carrying out full-scale fatigue tests but it will be another two years or so before it is decided whether and where aluminium-lithium will be used.

But more than a dozen applications are being considered, including the forward bulk-head, door panels, wing tips and panels and window frames - all applications where other aluminium alloys are currently

There is no guarantee that Airbus will use any of the material. But the industry material. But the inquisty hopes Airbus will trigger sub-stantial consumption of alu-minium-lithium because it would require not only a large

would require not only a large quantity for each aircraft but also a large number of aircraft are likely to be built.

It might seem a long way in technology from the Airbus to the humble beverage can but Alcoa for one would argue this is not the case. "The beverage can be a wars conditionally and the case." can is a very sophisticated pressure vessel," insists Mr Bridenbaugh. Alcoa designed its latest version with the help of a Kray supercomputer.

As beverage cans account for about 30 per cent of the alu-minium consumed in the US it has been very important for the industry to get as much weight out of each can as pos-

Alcoa has developed what it calls "the 25 lb can" — its way of saying that 1,000 cans weigh only 25 lbs. Now Alcoa and some of its rivals are developsome or its rivans are toverag-ing "the 22 lb can." But this will only be possible by rede-signing the container and by using new aluminium alloys

and production process and production processes.

Aluminium companies are constantly searching for a new product which would give them as big a new market as they opened up with the introduction of the aluminium beverage can. Alcan believes it might have just that product in Micromatch on which it has been working with an outside been working with an outside inventor.

Micromatch analies a variety of different foods to be properly cooked together in a microwave oven and involves the use of patches of alumin-ium on the pack to-direct the energy to the right places. As 85 per cent of US homes now have microwave ovens, the

of non-Communist world out-

state-owned companies.

NORWAY has overtaken West Germany as the dominant pro-

ducer of primary aluminium in

western Europe as part of the shift of world capacity to

While closure of more Ger-

most producer, Hydro Alu-

man capacity seems likely, Norway's - and Europe's

minium, recently unveiled a

Kriobn (US\$1.5bn), six-year

expansion scheme which will

boost its annual capacity by 44 per cent from 635,000 tonnes to

regions with cheap power.

and imports are set to increase over the next decade. Norway benefits from cheaper power about 915,000 tonnes — "we have a strong belief in the future of aluminium," says Mr Dag Flaa, president of Hydro Aluminium, by way of explana-tion. "The 1960s was a difficult

> and there will be significant growth in aluminium consumption in the 1990s." be putting a great many eggs

> decade for the industry because there was profound over-capacity. Now the airus-tion is much better balanced

into its Norwegian basket with the expansion project, Mr Flaa points out that the company has spent heavily on infrastructure improvements in the recent past and, by taking advantage of the existing infrasimicture, the cenital investment requirements will be only about 70 per cent of those for

smelters on greenfield sites. Also Hydro anloys some of the lowest power costs in the world. Analysts suggests its parent company, Norsk Hydro, is generating hydro-electric er at a cost of 16.5 to 17 mills per kilowatt hour (one mill equals 0.1 of a US cent) compared with Pechiney's costs in France of about 20

costs are relatively high and it has to buy in much of the alumina it needs as raw material so that, in 1988, its estimated

Hydro Aluminium enjoys some of the lowest power costs in the world, says KENNETH GOODING

total production costs were about \$1,250-\$1,300 a tonne against \$1,000 for Pechiney and \$1,300 at Alusuis

The expansion programme will go some way to closing the gap which Hydro already has been tackling through a com-prehensive cost-reduction pro-

Old and costly Soderberg units will be replaced (these were unlikely to have been environmentally acceptable for much longer in any case) at the Ardal and Sunndalsora smelters which are to be the principal recipients of the new

The plans call for new facilities at Ardal with an annual production capacity of 120,000 tonnes and at Sunndalsora with a capacity of 200,000

However, these plans are based on the assumption that the increased demand for elec-tric power can be covered by a new gas fired power plant which will use associated gas from oil fields now under development at the Haltenban ken area off the mid-Norwe

Mr Fiaa expects negotiations about the new power plant to be completed this year. Hydro's situation is further complicated because concer sions for parts of the existing power supply to the two smelt ers expire before 2007 so the expansion programme is also conditional on new contracts conditional on new contracts giving power at "internationally acceptable" prices into the next century. Talks about this are only just begining.

Earlier this year plans for a capacity expansion of the Soral smelter, also in Norway but jointly owned with Alusuisse, from 65 000 to 100 000 tonnes

from 65,000 to 100,000 tonnes were approved. Mr Flaa says Hydro will con-

sider similar investments at its other two smelters, at Karmoy

(capacity 220,000 tonnes) and

Hoyanger (67,000 tonnes) but any modernisation or expansion will have to wait until after the turn of the century. He indicates that, once the current smelter expansion programme is over, Hydro will look at the potential for capacity outside Norway. In any event, he intends that by the year 2000 Hydro "will be much

more globalised than it is 1991 that will be up to nearly 300,000 tonnes and the com-pany is still looking to increase its presence in Europe and the Hydro Aluminium was formed in 1986 via the merger of the aluminium activities of Norsk Hydro, Norway's big US. Extrusions account for natural resources group, with Ardal and Sunndal Verk about 60 per cent of Hydro's downstream products with rolling mills (which suffered (ASV), another Norwegian aluminium company. In 1988, Norsk Hydro bought out the losses last year) taking 23 per cent and the remainder split Norwegian Government's 30 between aluminium wire, 11.5 per cent, and finished prod-ucts, 5 per cent. per cent shareholding and

wholly-owned subsidiary. Mr Flas points out that during the past four years Hydro Aluminium's sales have grown by 50 per cent - "remarkable growth," he suggests - and insists "that pattern will con-

Hydro Aluminium became a

Kri6bn (\$2.4bn) and the com pany has 11,000 employees, including 6,500 in Norway.

Like many of its rivels, Hydro has focussed its expansion downstream and on higher value-added products. However, it has steered clear so far of the relatively low-mar-gin foil and can sheet (rolled products) markets to concen-trate on extrusions. While this business is much more difficult to manage because of its frag-mented nature, it can be very rewarding, Mr Flaa points out. He recalls that in 1986

Hydro's extrusion capacity was

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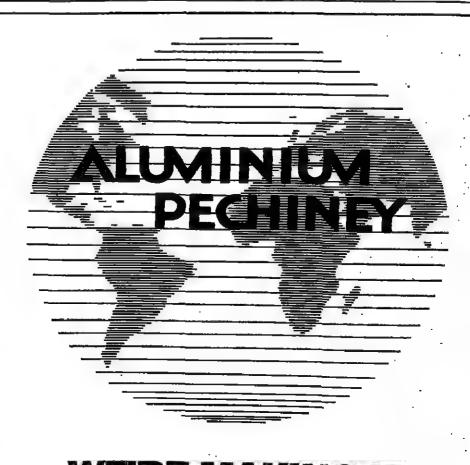
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The London Metal Exchange's aluminium contract sees rapid growth, says David Blackwell

Strong contender seeks more US trade

Exchange's aluminium con-tract is a mere infant compared with copper, the old man of the ring. Yet its growth has been remarkable, and while it is not challenging for copper's crown, it is easily the second most traded contract, with just over 30 per cent of total LME business.

ness, against copper's 45 per The exchange is well satisfied with the contract for 99.7 per cent pure aluminium, which was launched in 1987 and took over the mantle of the old 99.5 per cent pure aluminium contract at the end of

"We are happy with it — we don't see the need to tinker with it," says Mr Martin Abbott, the LME's marketing

The old contract was killed off because it was believed to be inefficient and open to squeezes. But the introduction of the 99.7 contract — the first to be denominated in US dolto be denominated in us dou-lars — has not entirely erased the aluminium industry's old criticisms that LME metal is for buying and selling, not using, and that LME prices are too volatile.

So far this year, the cash price has hit a high of \$2,227.50 a tonne and a low of \$1,380 a

with its need for long-term planning and pricing, has a particular horror of LME price volatility. The exchange believes, however, that all users of the metal should use it to stabilise the risk of price

volatility. It reflects what hap-pens in the real world," says The automotive industry should use the LME as a hedge. The reason the LME exists is to protect the user of

metals against volatility through a hedging pro-

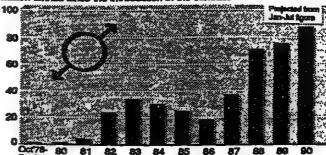
"The LME does not create

He believes that critics of the LME have too fond memories of the old days of producer pri-cing. In those days the alumin-ium industry was integrated, with producers in control from the bauxite stage to the semifabrication stage before the metal came on to the market. "Aluminium is no longer an industrial metal. It's a com-

modity metal," says Mr Abbott. Just as copper goes into the international trading system as soon as it reaches the concession. trates stage, so there is now a vast amount of aluminium being produced around the world which can only be sold on to the world market as a

commodity sale. Although there are no changes planned for the con-

London Metal Exchange aluminium turnover million tonnes since the introduction of the contract



tract itself, the LME is planning to make a huge attack on the US market next year, part of which involves setting up warehouses which can hold LME aluminium on warrant. The LME has held back from

The LME has held back from actively seeking business in the US in the past couple of years because of problems with the Commodity and Futures Trading Commission (CFTC), mainly over the segregation of client accounts. These have now been solved to the satisfaction of both sides.

"We can now market our-

We can now market our-selves vigorously in the US and say to them Your regulatory authority has given us its stamp of approval," says Mr

nars, a roadshow and increased

advertising.
"The US is a vast industrial nation and there are people out there who have never heard of the LME. It's a huge potential market, but our task will also

The first step will be the opening of the long-awaited US warehouses. The LME board has approved locations in Bal-timore, Chicago/Toledo and Bridgeport/Newhaven.
The LME expanded its ware-

houses in Japan to six last year, but they have not been used as much as some observ-ers expected. However, the exchange is not unhappy. Warehouses are a location

of last resort," says Mr Abbott.

You cannot measure succes by the amount of metal in them. They should provide an accurate measure of the total amount of surplus metal avail-

In the old days, a shortage of metal in LME warehouses in Rotterdam could push the world price of aluminium

But the spread of ware-houses to Japan, Singapore and shortly to the US means that any unwanted metal in centres of high consumption can be easily delivered against the LME contract, and just as easily retrieved, without any transport delays.

"Now we are less perochial, the LME price becomes more of a world price," says Mr

Twice a week stock reporting, introduced in April, has also helped to smooth price Stocks in LME warehouses are now announced on Tuesdays and Thursdays, instead of only on Mondays

"We are pleased with the effect," says Mr Abbott, "The market is no longer agog on Monday to see what the stocks

were the previous week."
But the exchange will not be moving to daily reporting of stocks; it trades around the clock, and would have to crewhile the aluminium contract is set to continue unchanged in terms of specification, it will join the changes the LME is planning for all six base metals contracts.

The exchange is planning to extend both the aluminium

The London Metal Exchange is to explore the potential for a contract in secondary aluminium ingots

and the copper contracts to 38 months forward instead of the present 15 months forward, (the other four will be extended to 27 months for-

In addition, cleared contracts are likely to be denominated in Deutsch Marks and Japanese yen as well as in the currently

used dollar and sterling. However, the dollar and sterling will continue to be the currencies quoted in the ring. Announcing the changes last month, Mr David King, chief executive of the LME, said the exchange was responding to "the ever-changing commercial and regulatory environment" in which it operates.

Stockholders become metal bashers

Mr Alan Charman, chairman of the Aluminium Stockholders' Association in Britain. He would like to see the level of processed aluminium rising to 75 per cent of the total during

ALUMINIUM stockholders have increasingly taken on the traditional role of the metal bashing contractor over the past five or six years.

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The movement towards added value has pushed the level of processed aluminum passing through the stock holding system to 60 per cent of the total — "we would like to see that proportion rising to 75 per cent over the next two years, says Mr Alan Charman, chairman of the Aluminium Stockholders Association.

Stockholders Association.

The rate of progress so far indicates that the target is well within reach. In the past seven years, the association's 32 members have virtually doubled the quantity of processing equipment at their disposal. In 1883, they find 88 guilbtines, 74 ber saws and 36 plate saws.

This year they have 11 guil-

lotines, 167 bar saws and 87 plate saws. The association's members are determined to set high standards of quality and to progress further down the processing route. Mr Charman's own company, VAW, has spent 2400,000 on process-ing equipment and the figures for investment throughout the

Despite the rapid approach of 1992 and the Single European Market there is little cross relationship with the continent on standards

industry are "very high", he says. Annual turnover for the association is in excess of 2250m. About 24,000 tunnes of rolled and 9,000 tunnes of extruded aluminium are held

in 168 warehouses.

It holds about 85 per cent of the UK's engineering market, and supplies more than 65 percent of the country's industrial. needs outside the packaging sector. The amount of metal being sold, however, has remained flat. This year the association estimates that stockist sales of rolled and extruded products will be 122,000 tonnes - the same as the level last year and in 1988. Over the same period, the amount of extruded aluminium sold has fallen steadily from 37,000 tonnes in 1988 to an estimated 34,800 tonnes this year.
This is exactly the same figure
that was recorded in 1987,
when only 83,000 tonnes of
rolled aluminium was sold,

88,000 tonnes this year.
The fall in sales of extruded products reflects what Mr Charman calls "the unfortunate performance of the UK construction and lorry and bus industries." Those two sectors are the main markets for extruded products.

compared with an estimated

While he says the UK may not be in recession quite yet, Mr Charman points out that the stock bolding industry is in a unique position to pick up early indications of the way the economy is going - "we are metal bankers," he says, "with our capital tied up on the floor. "We see trends very

In the fourth quarter of last year stockist sales fell away sharply, leaving the associa-tion's 1989 estimate for total sales of 126,000 tonnes well wide of the mark. This year's fourth quarter may not be much better, he believes. The association will be watching the Christmas period

very carefully. If small engineering companies are closed for three weeks, the stockholders will know that a period of belt tightening lies ahead.

Mr Charman feels that the level of sales will fall in 1991. possibly by 2 or 3 per cent. And while he is anxious not to gloom, he points out that UK sales have been flat for the past three years while the trend in France and Germany

has been ever upwards.

Despits the rapid approach of 1992 and the Single European Market there is very little cross relationship with the continent, so the association has set up a committee to look at the standards used in all the

at the statement of the RC countries.

Problems arise not only because the alloys of alumin-Britain remains out on a limb with its measurements syste Lip service has been paid to metrication in that one inch has been identified as 25.4 millimetres. So the utandard British eight feet by four feet sheet is ordered as 2438mm by 219mm. The European equiva-ent is 2500mm by 1250mm. The thickness of the sheets

is measured in Europe in milli-metres. In the UK the thick-ness measurement is bond on the old Birmingham Standard Wire Gauge — 16 gauge comes out as 1.68mm.

A UK requirement for sheets of 268mm x 1219mm z 1.63mm not only looks a little odd beside a German order for 2500mm x 1250mm x 1.5mm but it means the UK stockist has to carry sheets in two sizes — am obvious cost disadvan-tage when he already has to carry two or three different alloys as well.

Mr Charman believes that

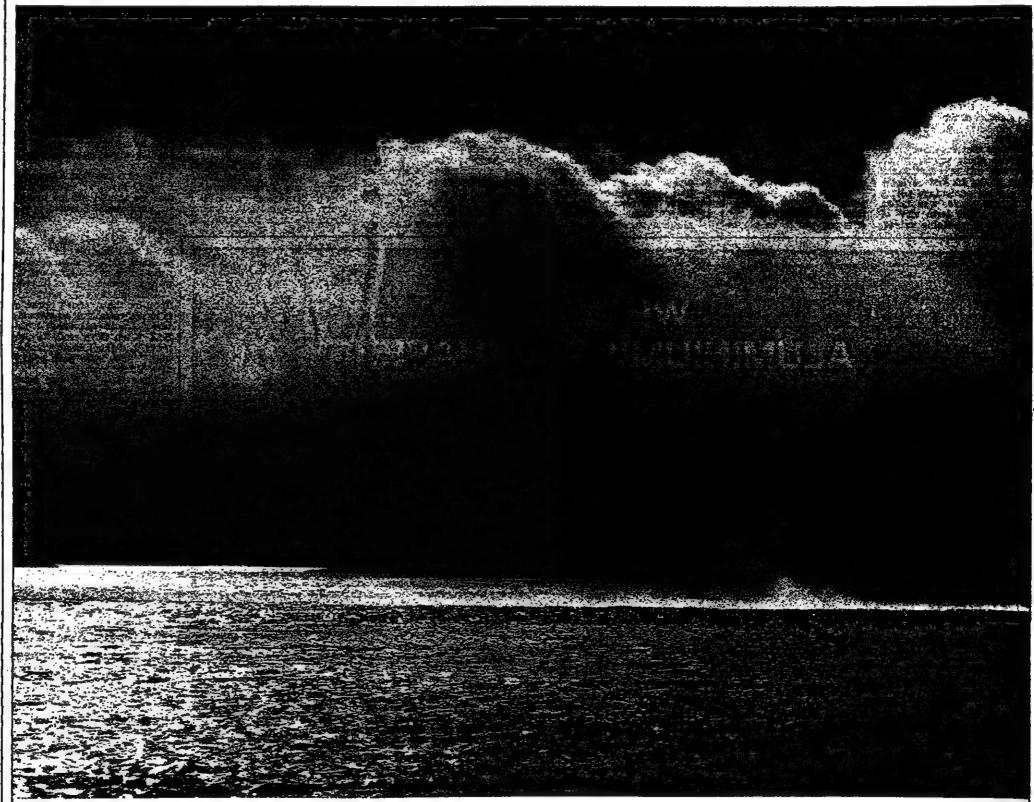
the UK will eventually adopt the European standards and says the association is determined to be ready to supply UK industry – "there are some very large French and German companies out there – when and if the standard changes they will come in." At the ers believe they can improve their just-in-time delivery systems, under which they can deliver a set number of items on a regular basis.

on to just in-time like Japanese and German industry," says Mr Charman Meanwhile, the industry is fighting the high level of UK interest rates, which he says have hit the

which he says have hit the industry hard. Stock levels are at the lowest levels for three years — and "a lot of that reflects the high cost of cash."

"We have also had people delaying payments. This has been noticeable over the last three or four months, and it is simply the high interest rate. simply the high interest rate policy," Mr Charman asserts. He is particularly concerned about the building sector, a major customer, where one big company going into receiver-ship can take many others

However, he believes the stock holding industry in the UK is the most sophisticated in Europe, and its basic function of breaking down the huge ingots that emerge from the aluminium rolling mills is likely to increase in impor-tance. At present the ingots average around five or six tonnes, but in the mid-1990s it is likely to be double that.



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Profile: Alcoa's Paul O'Neill

Heavyweight with global punch

most influential manager is also its most controversial.

Mr Paul O'Neill, chairman and chief executive of Alcoa, the world's biggest aluminium group, astounded the industry last November when he overruled the advice of most of his senior executives and refused to lower Alcoa's US can sheet prices at a time when the cost of primary metal was falling fast and his rivals were adjusting their can sheet prices

accordingly.

He appalled the industry in October when he insisted that Alcoa report its production and stock statistics to the International Primary Aluminium Institute only quarterly instead of monthly. The rest of the industry's arguments, that the IPAI figures were an invaluable guide to the industry's health, failed to sway him.

However, he met with considerable approval when, uninvited and previously unannounced, he hi-jacked a Press conference called by the National Wildlife Federation and angrily accused that organisation of "malicious, deliberate misrepresentation"

He told me later: 'T'm interested in environmental matters including not wanting to be an immobile punching bag."

Some suggest that Mr

UNcill's behaviour stems from the fact that he is a relative newcomer to the industry. He took the helm at Alcoa as

recently as April, 1987. At first sight, Mr O'Neill seems the epitome of the quiet, "buttoned-up" US manager. But the steel is clearly recognisable beneath the velvet as he says. This industry is made up of intelligent people and I don't do anything deliberately offensive to them. But I won't be a member of the club for the sake of harmony. That's not

my style. He says that the decision to hold can sheet prices, which his rivals estimate cost Alcoa about \$200m in lost revenue and several percentage points in market share, was taken with the longer term view of achieving more-stable prices.

"This industry creates its own mediocrity by signing up for the idea that everything it produces is the same. Effectively the industry has created the notion that all products from all the manufacturers are the

"Yet users will tell you there are differences - there is bet-ter or worse of everything, even if it is just in delivery

With can sheet you can see the productivity of a can (making) plant change as it changes the coils it gets. And if Alcoa's coil can improve productivity by 20 per cent, is it unfair to sk more for it?"

Mr O'Neill's main rival in the US, Mr Bill Bourke, chair-man of Reynolds Metals, has little sympathy.

"The big beer companies

Paul O'Neill's strategy sounds simple -"Alcoa is to be the best aluminium company In the world and in a leadership position in

make their own cans and are right up to speed on technology - they squeeze the hell out of the can maker who then puts pressure on the can stock producer," he says. "No guy out there can hang on being uncompetitive. If you don't meet the competition you are in trouble."

in trouble Mr Bourke suggests that, in any case, Alcoa ultimately caved in and subsequently undercut its competitors in an attempt to win back market

On the question of the IPIA statistics, Mr O'Neill says: "You would have thought I had declared the third world war from the way the industry

He says he is questioning everything Alcoa has been doing as a matter of routine -"including why we had to fill out all these reports to all kinds of bodies, from the federal Government down.

"It all takes up people's time, perhaps only 15 minutes, but that 15 minutes each for ten different people in plants all

per cent reduction out of it in return?"

There was also an 18 per

cent reduction in salaried staff

and Alcoa won more flexible

practices from its hourly-paid

has written off \$231m of assets

and costs, retired nearly \$300m

of high-cost debt and sold oil

15 per cent return on equity over the demand cycle. "Other-

wise it means we are going out

Mr O'Neill suggests Alcoa is

not given enough credit for the

daring steps - for a US com-pany - it took when it went into Australia and Brazil for

some of its primary aluminium production. Now he wants to

build up the group's operations in Europe and the Far East,

where growth in demand for

aluminium is much higher

As part of this objective, Alcoa last month agreed to

form a joint venture with Kobe Steel of Japan to produce can sheet in Japan and to collabo-

rate on developing aluminium products for the automotive

There is another reason for

being more global - "successful companies in the future

will be those which are world-wide in their thinking. They

will apply the best ideas avail-able in the world." Responding

to the frequently-asked ques

tion about how long he will stay on, Mr O'Neili, still only 54, says: "There's no denying

that I'm interested in what is going on in society in the broader sense." He is chairman of two of President Bush's com-

mittees (education and social

security), but "that does not mean I'm not interested in

He points out that he was a

government official for 15

years and with International Paper for 10 – "that shows I'm not hopping from job to job, I hope I will be here (with Alcoa)

11 years from now. I'm having

a good time and I think I'm making a contribution."

Alcos.

He says Alcox must make a

and gas assets for \$47m.

Since his arrival, Mr O'Neill

There was another reason for the decision to report Alcoa's statistics only quarterly. Mr O'Neill is convinced that primary aluminium prices are more stable without the "monthly stimulus" of the IPAI report on the industry's stocks. He dismisses the industry's suggestion that monthly statis-tics are vital: "Anyone who makes a strategic move on the

basis of one month's figures is Mr O'Neill adds: "It is not apparent to me that post practices have served Alcoa well. In the 1980s there was a common notion that this was a lousy industry and one to be avoided I don't believe that. I won't stick to practices with no logic. We would not have wanted to

everything else we do.

make changes if the company had done wonderfully well in

In fact, some of the Alcon directors were so concerned about the direction the group was taking in the mid-1980s that they ousted Mr O'Neill's predecessor and lured him way from the presidency of International Paper.

After taking over the staid, century-old Alcoa, Mr O'Neill scrapped most of its expansions into new, high-tech busi-Without great success in

the aluminium business, there is no future for Alcos," he says

baldly. His strategy sounds simple. "Alcoa is to be the best aluminium company in the world and in a leadership position in everything else we do."
He can thank his predecessor, Mr Charles Parry, for the fact that Alcoa's aluminium operations have been alimmed and modernized since 1885. In that year it put aside \$256m to cover the cost of taking out

350,000 tonnes of primary alu-

minium smelting and related

THE FIVE-YEAR Dm2.8bn (US\$1.8bn) investment programme recently announced by VAW (Vereinigte Aluminium-Werke), of Germany, reflects the group's philosophy and main strategic direction. "Our strategic orientation is to higher value products," says Mr Jochen Schirner, the company's president

He also points out that, while there seems to be no reason for Europe to close any more of its primary aluminium smelters, "any new capacity required by the European companies will be placed elsewhere in the world."

As part of its swing towards the higher-value part of the less, VAW is to invest in a DM900m expansion project at Aluminium Norf. Sharing with its 50-50 partner, Alcan of the US, VAW will boost Norf's capacity from 650,000 tonnes a year to about 1.4m tonne VAW will spend another DM280m to expand the associated, wholly-owned rolling plant at Grevenbroich.

Norf makes foil and strip for the packaging and printing industry. Mr Schirner says that demand for Nort's products is outrunning its ability to supply in spite of all the technical changes and productivity improvements implemented in

the past few years.

VAW also needs more primary aluminium production capacity but will obtain this with the development of the C\$1.4bn Alouette smelter at Sept Iles in Quebec, Canada. VAW has a 20 per cent stake in this consortium venture and will manage the project, destined to produce an annual 220,000 tonnes, starting in June, 1992. A second phase could add another 215,000

in contrast, VAW in the past year in Germany has sold its old Neumunster smelter to its management and closed down its Lunen smelter. Yet only a few years ago this would have been unthinkable.

Mr Schirner recalls that in the 1970s, VAW, then part of a state-owned group, started to build new smelting capacity in Germany to supply its domestic market. This decision was based on

the expectation that there would be a future plentiful supply of nuclear power. But when that smelting capacity came on stream the world had



Jochen Schirmer, chairman of the European Atuminium Association and president of VAW — "times have been good," he says. VAW is to invest in a DM900m expansion project at Aluminium Nori, which already has the world's biggest slumin-

Profile: Vereinigte Aluminium-Werke

German giant chases higher grade products

changed. Aluminium had become a global industry, there were free exchange rates and in Mr Schirner's words: "the future for nuclear energy

VAW changed its tack -"we saw that primary alumin-ium capacity would move to those areas with cheap power. We saw our job, as a group close to our customers, was to provide semi-fabricated prod-

We also saw that Europe is a highly developed market and that we should not go in for standard semi-fabricated products, but the more sophisti-

So VAW's investment in the 1980s was mainly in rolled products and specialised extrusions (such as the huge extrusions it produces for rail cars) Although the 1970s were dif-ficult for the company because of the oil crises and an overval-

ned German currency, from 1963, when it marged its pri-mary and fabricating compa-nies, "times have been good," says Mr Schirner. Since 1983 VAW has been able to restructure its balance sheet so that it is now virtually debt free and all its assets are

nily depreciated. It quit "difficult" busines by closing the old smelters and two alumina refineries or by changing the products and started to build up a primary capacity base outside Germany by taking a 12.5 per cent shareholding in the Tomago smelts in Australia before joining th

Alouette consortium. VAW also moved far downstream into packaging but into the niche for flexible packaging where, after recent acquisitions in Italy and Spain, it has joined the market lead-

Flexible packaging, which incorporates paper, plastic and aluminium, is used for long-life milk (UHT) products and high quality drinks such as fruit juices which need protection ainst the light to preserve the vitamin content VAW last month pulled

together the six flexible packaging companies it now owns in five countries into one, new division. Mr Schirner says of

the flexible packaging operations; "You don't need a company of huge dimensions but you need to be close to the customers in all markets because of the complexities involved - printing in eight colours for example. We also have some hig customers who want the same products in all.

Flexible packaging does create a recycling problem, however. While it is easy enough to separate the various elements, it is not yet clear what can be done to recycle the plastic economically.

The company is building a pilot plant at its research cantre in Bonn, at a cost of between DMSm and DM11m, to tackle this particular chal-

lenge.
VAW consumes about three quarters of its own annual primary aluminium output -444,100 tonnes in 1989 - and Mr Schirner insists that the mr Schirner Insists that the group will remain a supplier of primary metal to the market. With that in mind, the company is also building up its scrap and recycling activities: because much more of its raw material will come from these sources - "we want to take the cream of the scrap and prothe cream of the strap and pro-duce metal to equal the best of our primary," he says. (VAW accounts for about 25 per cent of the world's supply of very

high-purity aluminium).

VAW, which last year reported a net income of DM80m on a turnover of DM5.8bn is part of Viag the large German holding company which also has energy and chemical interests

Viag was privatised in 1988 when the West German Fed-eral Government sold its. remaining 80 per cent to the

public.
Last December Viag contrib-uted another DM212m by taking up new VAW capital This year VAW's capital expenditure will double from the DM214m chalked up in 1988. Mr Schirner says VAW will pay for the DM2.8bn invest-

ment programme from the cash it is generating and it can afford to build up its debt again, perhaps to DM800m. He says demand from the various operations for money for good, viable projects is so great that the board might well increase the investment programme when it meets at the

end of this year.

Kenneth Gooding

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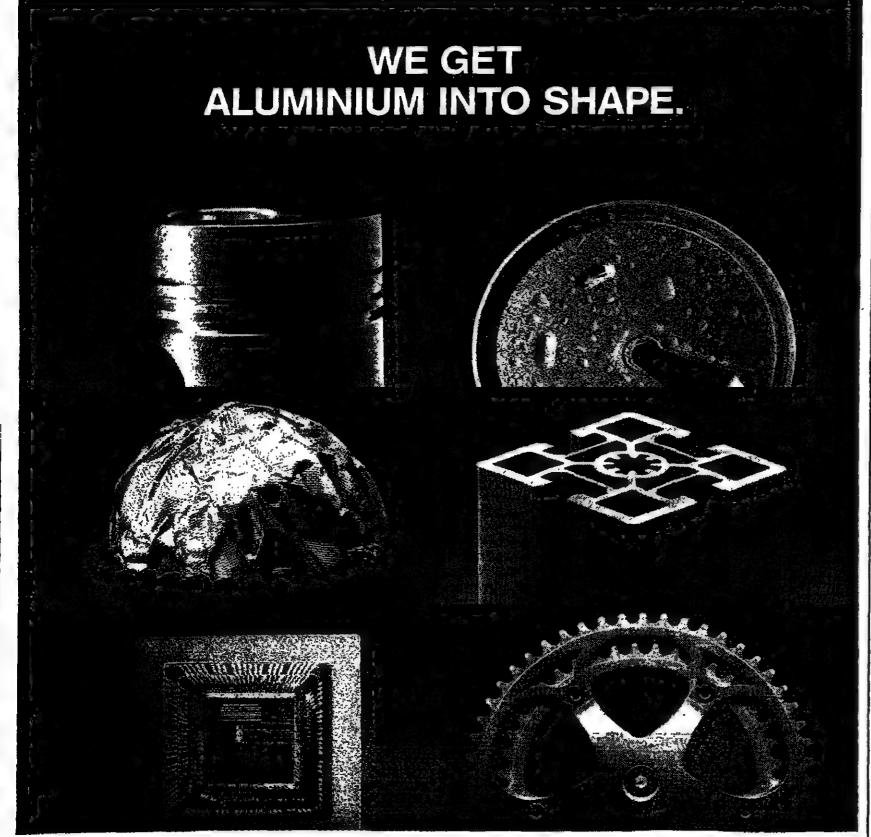
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Joining the European Community in 1986 transformed Portugal almost as much as the 1974 revolution.

However, much needs to be done. and as Patrick Blum reports, it may take another 10 or 15 years to bridge the gap with the country's more affluent neighbours

Pressures of integration

opment, Portugal is facing a more uncertain future. The euphoria that followed the country's accession to the European Community in January 1986 has given way to a more cautious and wary appraisal of the tasks ahead as

integration pressures mount.
Joining the EC has transformed Portugal almost as radically as the revolution of 1974 that ended 50 years of dictator-ship and isolation. Membership has brought evident material benefits and helped the country to modernise at a fast pace.
Much still needs to be done,
however, and it may well take another 10 or 15 years for Portugal to bridge the gap with its more affluent neighbours. But for almost five years, the Portuguese economy has been growing faster than most of its European partners, with annual growth rates above 4

per cent and topping 5.4 per cent last year. EC membership has encouraged foreign investment which has powed into the country at an unprecedented rate, doubling every year and forecast—not everyone has benefited to reach close to \$5hn this equally from Portugal's new-year. It has brought also a found prosperity. Pockets of

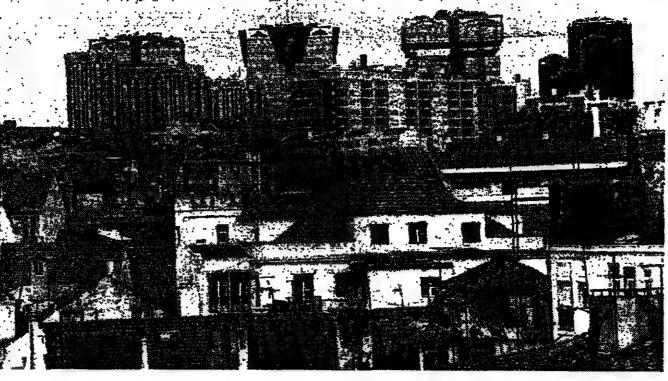
RVEYS

social, structural and regional aid programmes to help mod-ernise infrastructures and communications, industry and agriculture, education and

New industries and services have created new jobs, contri-buting to bringing down the official unemployment rate to around 4.5 per cent. The scarcity of labour in some sectors is pushing wages up, though they would have edged upwards anyway as the popu-lation strives for standards of living closer to European averages. A consumption boom has taken hold and is proving resis-

ually being reduced through privatisations, the financial sector has been liberalised (though critics say too timidly), markets are opening up, the tax system has been reformed and rigidities in the housing sector are being gently

Social disperities are less obvious, thanks to the growth of a-new middle class, though not everyone has benefited



major cities, and life in some rural areas is more typical of that in a developing country than of western Europe. The education system is in a state of permanent crisis, unable to cope with rising demand for places in schools, colleges and universities. The health system is split between a fast growing and expensive private sector, and an overworked, under-

With some exceptions, public services are poor and ineffi-cient, and safety standards are low by west European stan-dards. The low unemployment figure hides underemployment and an increase in precarious part-time work.

It will take time and political commitment to overcome these enduring social problems, but the balance of almost five years of Community member-ship has been a positive one for provided some of the resources that are required and an incen-

The marriage has worked, but the circumstances were propitious. The EC bride came with a large dowry and a foun-tain of goodwill. Portugal was given extra time before having to live up to all the responsibilbe painful ities of union. Its chronically inefficient agriculture, which

employs about 18 per cent of the workforce yet contributes only 7 per cent of GDP, and its old traditional industries could hide a little longer behind a curtain of protected markets But all this is about to change. EC moves to create a Europe-wide open internal

market and towards economic

and monetary union are speed-ing up the need for adjustment. Agriculture and traditional industries such as shoes and textiles - Portugal's largest industry, responsible for about 30 per cent of export earnings - are having to brace them-selves for much flercer compe-

In the textile industry alone, up to 30 per cent of the work-force may have to go. The forthcoming restructuring will

has been very positive, but there are real difficulties abead

of us", Mr Cavaco Silva says. The threat from eastern

Europe tends to be overplayed. Portugal still has much to offer

to foreign investors: from one

of Europe's most pleasant loca-tions to free access to the whole of the EC market - a

key consideration for major

industrial investments from non-EC countries. Communica-

non-EC countries. Communica-tions have improved; managers say workers are adaptable and can be trained quickly, and that productivity in new facto-ries is high by European stan-dards. Strikes that regularly

paralyse parts of the public

sector are practically non-exis-

Mr Anibal Cavaco Silva, the eccial democratic Prime Minister, admits that it will not be easy, not least because the habit of protection has not been fully shaken off. He says bureaucracy and vested inter-ests hamper the government's efforts at reform. Many indus-trialists, while claiming support for free competition and private enterprise, still hanker for state intervention to safeguard their domestic markets, though they are happy to bene-fit from whatever subsidies Brussels makes available.

"There are additional shocks for Portugal. Accession [to the EC] was the first shock, but others soon followed with the reform of agricultural policy and the internal market. Now eastern Europe is competing for trade and investment. The balance [of EC membership] cent, is causing the Govern-ment some headaches, but it is almost inevitable in view of the high level of economic activity and investment. Better off workers in steady jobs and good companies are saving less and spending more. Factories are installing new machinery and equipment Local production cannot

Inflation, at around 13 per

meet the twin demand for con-sumer and capital goods, so imports have soared causing a deterioration in the current

mr Cavaco Silva does not like the present level of inflation, but if the choice has to be made between maintaining high growth or slashing infla-tion, he will opt for the former. We have to grow, there is no choice. We cannot afford to bring down growth to 2 per cent for the sake [of fighting]

However, many suspect that with a general election loom-ing, there will be a growing temptation to impose tempo-rary price controls. In the meantime, greater efforts will be made to contain the budget deficit, though expenditure to co-finance EC programmes will be kept at a high level.

Mr Cavaco Silva hopes and believes the Community will

understand Portugal's predicament: "We are doing all we can, but we expect the necessary solidarity from the other member states.

It is all a matter of timing and of time, but that is some-thing that Mr Cavaco Silva may not have. General elec-tions are likely in the first half of next year, and they could rob Mr Cavaco Silva of his absolute majority. The socialist opposition's programme would not substantially change the fundamental elements of econmamental elements of eco-nomic policy, though more money would be spent on "care" — health, housing, and education. All the same, the prospect of elections adds an element of political uncer-tainty at a time of mounting economic pressures, both economic pressures, both domestically and internation-

tant in the private sector, and manufacturing costs, including wages, are still among the low-est in the Community. All these things favour Portugal. The problem is not with the ally.

The next phase of Portugal's transition towards greater European integration is likely to be more difficult than the new sectors, but with the old. Critics say that outside the financial system, the govern-ment has failed to undertake



Mi Poreign investment: low cours and incentives have fured foreign investors

E Foreign policy: although the Atlantic remains a vital link, the locus has shifted to Brus-

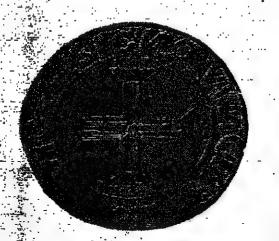
netficient, it is struggling to

Shipping: Portugal leads the world in ship repairs.....**Page** (

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PORTUGAL 2





Area	, 92	2,389 sq kr 10.47 k					
Population 10.47 Head of State President Marlo Source							
Currency	100 centavos	= 1 escud					
Average exch rate 157.5 Escudos							
ECOROWY							
	1988	1989					
Total GNP (US bn\$)	41.7	45.3					
Real GDP growth	3.9%	4.8					
GDP per capits (US \$)	4,289	n.a.					
Current account balance (US	•						
\$17)	-885.8	-529.7					
Trade balance (US \$m)	-5,314	-6,185					
Exports (US \$m)	10,474	12,352					
Imports (US \$m)	15,788	18,717					
Trade dependency*	63.0%	68.6%					
Debt as share of GDP	40.1	n.a.					
Budget deficit as % of GDP	-7.2	-7.1					
Total reserves minus gold (US Sm)	5.127	9.852					
inflation	9.7%	12.6%					
Jnemployment	5.6%	5.0%					
increase in average earnings	11.3%	14.9%					
Discount rate	13.7%	14.3%					
Government bond yield	13.9%	14.7%					

Prime Minister Anibal Cavaco Sliva (left) and socialist leader Jorge Sampalo

As presidential and parliamentary elections loom, Patrick Blum analyses the political scene

Social Democrats fight to regain the lead

IN 1985, when Mr Anibal Cavaco Silva became prime minister for the first time to head a minority government, he could not have foreseen that he would remain in power until 1991. Until then, govern-ments had followed one another in rapid succession, falling prey to censure motions and to factional infighting within and between the various political parties. Unstable governments were the rule rather than the exception.

Today, Mr Cavaco Silva admits that he did not relish heading a minority govern-ment and the accompanying constraints on his freedom of action. The dissolution of parliament in 1987, after a government defeat in a censure motion, gave him the chance to fight for and, more surprisingly, win an absolute majority the first since the 1974 revo

That victory gave Mr Cavaco Silva's social democratic

administration a unique opportunity to carry out an ambitious programme of reforms to modernise the economy and

Many of these reforms have been implemented or begun.
The weight of the public sector
is diminishing through a programme of privatisation, the financiai system has been lib-eralised, labour laws made more flexible, and the tax sys-

Critics accused the government of being high-handed and dismissive of dialogue, and argued that its free market policies were exacerbating social inequalities

tem overhapled and simplified. Attempts at reform of educa-tion and of the health system have been less than successful

Expeciations may have been too high following Mr Cavaco

ment soon followed, both with the prime minister's style of government and his policies. Critics accused the government of being high-handed and dismissive of dialogue, and argued that its free market policies were exacerbating social inequalities. Others complained reforms were too timid

and too slow. Mr Eduardo Ferro Rodrigues,

a Socialist Party spokesman on economic matters, says the government has missed the mance to make real structural changes and that as a result, Portugal is as vulnerable to or eight years ago. Mr Cavaco Silva says thes criticisms are unfounded and that he will stand by his record, but the government's standing has suffere

The ruling centre-right Social Democratic Party (PSD) has been fighting to regain its lead among the electorate after a irruining defeat at the hands of the Socialist Party in local elections last December. In those elections, the socialists won Lisbon, the capital, and Oporto, the second largest city and main business centre in the north, as well as several other cities and municipalities.

The government's standing has improved since then, but time is running short. Presidential elections will take place in January, and parlia-mentary elections will follow shortly after, probably before

At Mr Cavaco Silva's insistence, the PSD will not be run-

ning its own candidate against Mr Mario Soares, the socialist president, who is standing for president, who is standing for a second term. Mr Scares is highly popular and is expected to win easily against any opponent. PSD leaders say that relations with the president are good, making it unnecessary for the party to challenge him, though most commentators helieve the decident was made to avoid the risk of a demaging

to avoid the risk of a demaging

Mr Cavaco Silva has proved more wily than some of his supporters or critics expected, and remains untainted by party squabbles or scandal

defeat in advance of the partia-

mentary elections.

The decision devalues the presidential contest, leaving ir Soares with only minor opponents from the frings par-ties. It also carries risks for the

intentions each. The PSD will need to considerably improve its standing if it is to win another overall majority.

PSD should Mr Source decide to politicise his campaign. Socialist officials say they will

run a full campaign in support of Mr Soares on the basis of

the party's programme. The intention clearly is to turn the campaign into a vote of no con-

The most recent polls show the two main parties to be neck and neck, with a little

over 35 per cent of voting

fidence in the government.

Mr Cavaco Silva believes he will succeed, but Mr Jorge Sampaio, the socialist leader,

ATLANTIC OCEAN SPAIN

will fight hard to deny him any majority. Whether the socialsts can hope to win outright is debatable, though Mr Sampaio has not abandoned that goal,

and it will be a tough fight.
Since the beginning of the
year, Mr Cavaco Silva has
worked hard to dispel his government's negative image. In across Portugal, opening new roads and factories, attending local feativities and meetings in an extensive 'meet the peo-ple' campaign. Officials say the policy is paying off, and that the prime minister has found widespread, support, including widespread support, including from unexpected sources such as local communist officials in

the Alentejo.

He has proved a more wily politician than some of his sup-

so far, he has remained untainted by party squabbles and scandals attached to pronment members of his adminis

tration He can also be ruthless. In a surprise end of year reshuffle, five ministers were replaced, including the ministers of finance and health, two close and loyal associates, whose public image had become controversial Mr Cavaco Silva used the opportunity to tighten control over the cabinet and over major policy decisions. Time will tell whether all of this will be enough to win him

next year's crucial election, but it has been a clever way of making people forget the socialists success in last December's local elections

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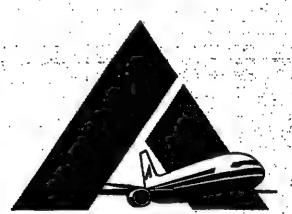
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Fast expanding economy is a victim of its own success

JUST AS Portugal's planners were preparing to put the final touches to the main economic options for 1991, the Gulf crisis erupted. Out came the red ink. and a more thorough rea

ment became necessary

Arma &

Prompted by a spate of conflicting and, at times, alarmist press reports predicting 20 per cent inflation in 1991, Mr Mig-

> Official inflation targets have tended to be over-optimistic

ter, presented his own more Under the worst circumstances, with an average oil price of \$35 per barrel next year, inflation would rise by an extra 1.25 percentage points and growth would fall by up to 0.5 percentage points. With oil at an average price of \$25 a barrel in 1991 - described by Mr Beleza as the most probable scenario - inflation would rise an additional 0.25-0.5 percentage points and growth be reduced by a maximum 0.25 points. It would be "disagreeable, but not alarming", he

Nevertheless, every extra or minus point counts when it comes to fighting inflation and bringing down the budget deficit, two of the government's

main preoccupations.
Official Inflation targets have tended to be over-optimistic. An original target of 9.5 per cent to 10.5 per cent for this year has been abandoned, though it was hoped right up to the summer that price increases could be kept at

Expectations are now for an emual inflation rate of around 18 per cent, a fraction higher than in 1989.

The government regards this as unacceptably high, and wants to reduce the inflation differential with Portugal's European Community partners before the desired entry of the escudo into the exchange rate mechanism of the European

Monetary System.

Portugal has shadowed British hesitations about the ERM, arguing that the escudo's entry



Finance Minister Miguel Beleza: Impact of Gulf orisis on Infection will be "disagreeable, but not afarming"

should not take place before inflation comes down towards

European averages.

However, Britain's decision to enter earlier this month could put pressure on the gov-ernment to move sooner and under less favourable circum-

Mr Jose Alberto Tavares Moreira, governor of the Cen-tral Bank, believes the government's target of 10 per cent inflation next year is attainable but with some difficulties. "It will not be easy, and the [international] conditions are very uncertain", he says. Developments in the Gulf will have an impact. Portugal

Current account between

Direct foreign investment

imports

its energy and is highly dependent on oil, which represents over 65 per cent of total energy

Britain's decision

Mr Ferro Rodrigues, a lead-

to enter the ERM could put pressure on the government

ing economic spokesman for the the opposition socialist targets are unrealistic.
"How can a country which

BALANCE OF PAYMENTS - SELECTED STATISTICS (\$111)

7,371

5,673 -361 2,642 2,281

energy see its inflation fall?" Portugal's inflation problems are the product of its success in recent years, though a ballooning public debt and resilient public sector deficit also play their part.

The sconomy has been expanding fast, helped by EC membership since 1986 and through a massive modernisa tion programme, backed by EC funds.

Five consecutive years of high growth culminated in a European record growth rate of 5.4 per cent in 1989. This year, GDP growth is expected to be 4 per cent, to be followed by a forecast 3.5 per cent in 1991, though some economists

-1,084 -5,518 16,393 10,875 137

4,134 4,353 2,018 1,396

444 -3,581 12,849 9,258 250 3,402 3,652 1,721 318

believe the government will do well to achieve anything above 2 per cent.
Despite the high cost of borrowing – the prime corporate rate for six months is at around 24 per cent – invest-ment remains strong. The rate

of expansion of investment has slackened but is expected to be between 8 per cent and 10 per cent this year.

Direct foreign investment

every year in the past four years to reach a record Es353bn (\$2.4bn) in 1989, and is expected to double again this year. Unamployment has fallen below 4.5 per cent, causing recruitment problems in some

The effect of such a high level of activity has been to boost internal demand and consumption, and to sharply drive up imports, which rose to Es2,069bn (\$14.2bn) in the first seven months of this year up 22.6 per cent compared with the same period in 1989. Exports rose by a sturdy 24 per cent to Es1,397bn (\$9.6bn), but still trailed imports.

The trade deficit worsened

by 20 per cent to Es662bn (\$4.6bn) for the period, contri-



Jose Alberto Tavares Moreira, Governor, Benk of Portugal

buting to a further deterioration in the external balance. The current account deficit rose in the first six months to just above \$1bn, almost as

Oil represents more than 65% of total energy consumption

much as for the whole of last year. The central bank expects the current account beliance to close at the end of the year with a deficit of up to \$1.3bn, compared with \$600m in 1989. Mr Tavares Moreira says this

Private consumption, boosted by a high level of per-sonal savings, has resisted offi-cial attempts to curb it. Despite credit controls and high interest rates, consumer demand has continued to grow

In the first six months of this year, imports of consumer goods registered a 40 per cent rise in escudo value compared

to the same period in 1989. Car sales were 24 per cent up in August alone.

The government is also having difficulties in reducing the

budget deficit, which repre-sents about 7 per cent of GDP. Mr Beleza is trying to contain expenditure, but he could do will still represent less than 2 MAIN ECONOMIC INDICATORS (% change) Gress capital formation Grow Domestic Product

little to alter the budget for 1990 prepared by his predeces-sor and approved by parlia-ment before he took office in January. Some minor cuts were imposed on administrative expenditures, though much of the benefit was wiped out by increases in pensions. The need to co-finance projects backed by EC funds also reduces the scope for savings.

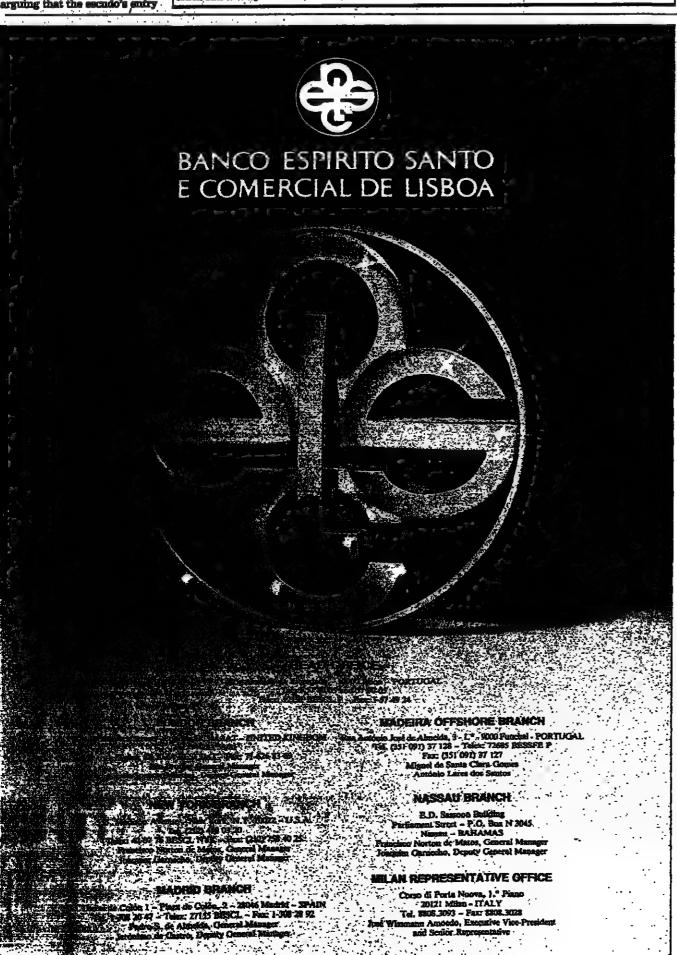
Private consumption has resisted attempts to curb it

On the revenue side, income from privatisations is helping to pay off some of the government debt, and tax collection has improved. The government does not plan to increase direct taxation, but a broadening of the value added tax net and higher indirect taxation are expected for 1991. Fuel prices have already been increased to take account of higher oil prices, and the government has indicated that it will pass on

these rises to consumers.
Industry has been running at a high level of capacity, though there were signs earlier this year that manufacturing was slowing down. The industrial production index fell from a rate of expansion of 8 per cent in April to 5.5 per cent in May, with the decline affecting mainly the paper, oil deriva-tives and coal industries and the production of investment

Company returns have been strong enough to sustain a high level of self-financing for modernisation and expansion. But businesses worry about the combination of rising interest rates and of energy and labour costs at a time when they must make major adjust-ments to remain competitive in the post-1992 European market, which absorbs almost 70 per cent of Portuguese exports. The strength of the escudo against the dollar also worries companies exporting or providing services denominated in

dollars.
Despite the government's relative optimism, business has become more cautious about



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A decision on a new Ford-Volkswagen joint venture is eagerly awaited, reports Tim Dickson

Incentives and low costs lure investors



Manufacturing jackets, trousers and suits in the Maconde factory, near Oporto. Textiles and ciothing account for about 30% of exports

Patrick Blum finds a minor revolution in foreign sales

Exporters target Spain

rot – as an identifiable label in the same way as Lacoste, the French casual wear manufacturer, is recognised by its small crocodile. Started and run by three enterprising women, the company has expended fast and won a reputation for good design. It is now about to open shops on a franchising basis in Spain and

Other companies are prepar

This is especially true of tex-tiles and clothing, which account for about 30 per cent ing similar moves; Sonae, one of Portugal's largest private groups, has opened a superof exports. There are exceptions. Cenmarket in Brazil and is prepar oura, a successful company making children's clothes, uses ing to move into Spain. But its name - which means caruntil now, few Portuguese

PORTUGUESE companies have

been slow to expand their activities abroad. With some notable exceptions, few compa-

nies do much marketing out-

side Portugal, and even fewer have established a physical

presence in a foreign market. The result is not just missed

opportunities but a lack of rec-

ognition for Portuguese prod-

and many local products are sold in London, Paris or Dus-

seldori, there are few Portu-guese brand names on display

on the shelves because many

of these products are "fin-ished" in the country of sale.

While exports have boomed

ncts outside Portugal.

companies have made the lesso directly into foreign markets. All this may be about to change. The Portuguese For-eign Trade Institute (ICEP),

More than 70 per cent of exports go to EC countries

which until recently was mainly geared towards encour-aging foreign investment and promoting Portugal's image, has recently taken on the task of helping domestic companies

to sell their products and invest abroad. ICEP's new role represents a minor revolution. "This is the first time that there is a specific organisation to support

Portuguese companies which want to go abroad", says Mr Miguel Athayde Marques, ICEP's young new vice-presi-The move is timely. More

than 70 per cent of Portugues exports go to European Com-munity countries and with the completion of the internal European market in 1992, com-petition is expected to rise sharply. Portuguese companies

will no longer be able simply to sit back waiting for orders to

"There has been a tendency for companies to let their products be bought rather than to sell them". Mr Marques says. The approach was to sell "by container" without paying too much attention to what was really wanted in an individual

"Now they realise they need to know what the consumer wants", says Mr Marques. It means also paying more atten-tion to design and quality as well as sales and promotion.

Companies will need a definite export strategy to safe-guard their long-term future, he says. "It is important for the survival of many Portuguese companies because the domestic market is very small."

providing information on local markets, put together by its own staff from 43 offices in 41 countries. It will also assist them to set up their own repre-sentative offices. Finance for

their promotion efforts on Spain, the US and Japan. The Spanish market, which is roughly four times larger than Portugal's and within easy reach, is an obvious choice for

ICEP is sponsoring two trade shows and a Portuguese week in Madrid at the end of this

DIRECT foreign investment in Portugal shows no signs of slowing down. A total of Es231.2bn, was

invested during the first six months of this year – almost 120 per cent the level of the first half of 1989.

The banking sector appears to have been particularly active, increasing its share of the half yearly figures from 15.5 per cent to 30.6 per cent. Investment in industry has also been strong, according to the Instituto do Comercio Externo de Portugal (ICEP), notably in the chemical indu tries, in the manufacture of metallurgical products, in equipment goods and in trans-port materials.

non-European Community The question now is whether

this promising trend will slow given the lure of eastern bloc countries and the dent to expectations which will almost certainly be delivered by the

Over the last 15 months. Portugal's advantages of low cost

production, a peaceful indus-trial climate (there are remark-

ably few strikes), good finan-cial incentives and a pleasant

investment and credit lines are

provided by the Banco de Fom-

ento Exterior and other banks.

The authorities have focused

Companies will need a definite export strategy

month in which it will promote the best Portuguese consumer and industrial products with a emphasis on high technology, design and quality. This is supported by an extensive adver-

To carry out its activities, including its promotion of Portugal as an investment location for foreign companies, ICEP has a relatively small budget of Rather (Etc.) has fee ising campaign. the image campaign in Spain additional government funds of about Es1bn have been made available. "It is the first time we have done this in such a hig way", Mr Marques says.

PROFILE: Sapec

Setubal site for ambitious industrial park

SAPEC, a Belgian owned company set up in 1926, has grown rich over the years turning Portuguese pyrites into phosphate fertilisers.

Today, however, the now diversified agro-services and animal feeds group is attract-ing interest because of another potential transformation: an ambitious plan to develop a centre for high-tech and other industries on a 600 hectare site around the Atlantic port of

The port serves shipping lines linking Portugal with every continent. It is just 30km from Lisbon, at the junction of the main highways and rail-ways that link the country

with Spain.
As its name suggests, Sapec Silicon Bay is not short on marketing hype - but the commitment and imagination

The extensive infrastructure is an important asset

of its parent company and Por-tugal's urgent need for private sector ventures of this sort suggest that the project deserves further attention.

According to Mr Eduardo De Almelda Catroga, managing director of Sapec in Portugal, the idea of the new industrial park is to exploit an area of land acquired by the company in the 1930s but which is only partly used for its own process-

Among the key assets is the aite's infrastructure - a railway terminal built originally to transport pyrites from Sapec's mines in the interior, an extensive port facility for shipping out the sulphuric acid and fertilisers produced from the mineral, and a small sirport which was needed for crop spraying activities.

Sapec, says Mr Catroga, has carmarked Es3bn to invest in three stages over the next 15 years and ultimately hopes to accommodate ground 200 companies. Around 40 or 50 Portuguese and foreign businesses have been in contact and at this early stage there are just three firm takers, all of them

EC support is being sought via the structural funds

foreign: a company with interests in granite and marbles, a manufacturer of oil tanks, and an agri-business. "We would prefer high-tech but in view of the scale of the park it is difficult to insist on that", says Mr Catroga. "We do, however, insist that companies coming in are non-nolluting."

Essentially there will be three sections of the park—one linking directly with the port facility, one for light industries (high-tech and services), and one close to the airport. Sapec also envisages three possible relationships with businesses: the first where it provides maintenance and management services for a straight fee (for example, data processing, accounting and import-export services), the second where it takes an equity participation, and the third where it does no more than sell or lease the land/unit.

European Community support is being sought via the structural funds, notably the Renaval project for breathing new life into areas like Setubal affected by the decline of ship-building. Mr Catroga says the authorities in Lisbon atlil need some persuading that a privately owned park is worthy of wholehearted public support.



nio Neto Da Silva, secretary of state for foreign trade-

environment have landed major projects from Ford (Es22.5bn in July 1989 to make car audio equipment) and Gen-eral Motors (an Es9.4bn invest-ment by GM's Delco Remy division to produce electronics ignition systems). Both plants were located in Setubal, the area about 30km south of Lisbon which was hit harde the decline of traditional indus-tries but which has been remarkably successful over the last five years in attracting new jobs.

All eyes now are on whether Ford and Volkswagen will go ahead with their joint venture plans for a new car project in

According to Mr Antonio Neto da Silva, Lisbon's relaxed secretary of state for foreign trade, the decision on what would be Portugal's biggest ever foreign investment should be announced early next year and he is confident that it will

go the right way.

Details of the government's financial package have not yet been finalised — the emphasis will apparently be on training and fiscal incentives - but according to Mr da Silva, the main uncertainty is not the location but whether the companies concerned will proceed

Portugal, says Mr da Silva, has become much more selec-tive about which projects it will back. Too much money, he believes, was paid to some recipients in the past, those which did not have what becalls a real "dimension" factor, either by bringing new technol-ogy or enhancing the country's export potential. "With 4.8 per cent unemployment job creation is not a priority today.

In an apparent break with previous policy, Mr da Silva insists that Portugal should not differentiate between dif-ferent industrial sectors. "We believe that we have to improve in every sector of the economy, though we do not encourage investment in real estate because of the speculative risks. My thinking is different to that of the theory of comparities advantages. competitive advantage. Com-petitiveness has to be conquered every day and we constantly need to innovate. Although competitive today we

may not be competitive tomorrow if we do not invest.".

Portugal's big challenges. says Mr de Silva, are to find good management to "join" with the country's efficient labour force and to make sure that companies find reliable and good quality suppliers:

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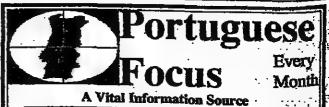
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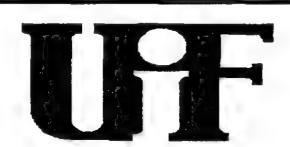


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HOWLS OF protest erupted in Lisbon last month when the government announced controversial new measures to control the setting up and expansion of private banks.

Confusion and misunderstanding of official intentions were partly to blame – but the row reflected wider concerns at this manner and speed with which Portogal's financial services sector is being prepared for the challenge of a single European Community market. Extraordinary as it may seem even for a newish member resumity of the EC, between 80 and 30 per cent of the banking asteen in Portugal remains in at 112 hands.

Nationalised in the wake of the 1974 revolution, the insjor Portiguese banks were forced to play a pointedly social and political role in the late 1970s and early 1980s, lending to wask companies at low rates of interest and required to take outs hear books doubtful government hans made at the height of the Angola war.

Weighted down as a conse-

Weighed down as a consequence by a mountain of bad debt - currently estimated at Es290hn (US \$1.4hn) - state banks are today suffering from inadequate capital bases, overstaffed, and elderly workforces, and the some cases at least) book management.

Mr Anibal Cavaco Silva, head of Portugal's centre-right government, has prescribed a strong dose of privatisation as the only long term cure — but as events so far this year have shown, administering the necessary medicine is proving easier said than done.

Despite hopes that the programme would be further advanced by this stage, the only state bank to have been almost fully privatised is the Banco Totta e Acores. An initial 49 per cent stake was sold last year, and a further 31 per cent successfully disposed of in July. The state will retain a 30 per cent state in the bank for the time being.

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AVERAGE.

- 1947年 (1947年) 11 - 1977年 (1948年) - 1978年 (1947年) Three insurance companies and six other financial institutions — Banco Portugues do Atlantico, Banco Espirito Santo e Comerdicial de Lisboa, Banco Fonsecas e Burnay, Banco Pinto e Sotto Mayor, Credito Predial Portugues and Sociedade Financeira Portuguesa — are sarmarked for similar treatment but as yet there is no firm timetable.

The recent row over new government measures reflects wider concerns, writes Tim Dickson

Banks prepare to meet the single market



After 128 years in Portugal, Lloyds Bank is to sell its operations to Spain's Banco Bilbao Vizcaya

easily provide the money to

make the privatisation programme a financial success – but this is politically sensitive

and controversial. Critics have

already accused the authorities of failing to defend the

national interest and it appears

that at least another one or two institutions will have to

hands before significant foreign ownership can be conten-

such a policy ahead of 1992 -

when these sort of curbs will

have to come off - government officials and state bank-

on talk of the need at least to maintain a Portuguese "noyau

At the moment outside inter-

est in the Portuguese banking market comes predominantly,

though not uniquely, from

Spain. Banesto, for example, secured a 10 per cent stake in BTA though indirectly is

thought to control considerably more; Banco Bilbao e Vis-

caya has acquired the Lloyds

Bank network; and Banco de Santander and Royal Bank of

Scotland have just under 50

Asked about the relevance of

end up safely in Portugue

Banco Portugues do Atlantico will be the first major stateowned commercial bank to be partly privatised with the sale of 33 per cent of the bank's share capital set for November or December.

The government sees privatisation as the only cure

One of the government's major difficulties is the lack of major financial and commercial groups in Portugal capable of stumping up the necessary capital for the sales.

The local stock market is poorly developed and though the country's savings rate is among the highest in Europe people do not generally buy shares, preferring instead to put their savings into high yielding and safer government treasury bonds and certificates. Share prices have proved highly vulnerable to the whims and fancies of foreign inves-

rs. Foreigners, of course, could Industria (BCI), given them effective control. It is not yet an invasion — but it could become one.

The row between the finance ministry and the private banks.

per cent of Banco Comercio e

The row between the finance ministry and the private banks over rules for setting up and expanding their branch networks appears to have been settled, and the central bank has announced authorisations for over 100 new branches — but it has nevertheless highlighted the government's anxiety to maximise revenues from the state banks sales and fuelled criticism that recent actions contradict its liberal free market rhetoric.

In return for permission to establish themselves, open new branches, or change their status from investment companies to banks, the Bank of Portugal will now require that foreign and private institutions buy or pay for a package of state-owned bad debts at premiums above their market

Much of the flue element from fears that the private banks would actually have to take the bad debts on to their own books, thereby tying up large sums of capital and requiring management time in the pursuit of loans which had never been their responsibility. In fact, the banks can as an alternative make a payment into Finangest, a state-owned institution established some years ago to deal with the problem of bad credits.

The sums involved are Es90m (\$6.5m) for opening a new bank or transforming an investment company into a bank; Es250m for a change of status from that of a full branch of a foreign owned institution to that of a locally incorporated bank; Es40m for each new branch in Lisbon and



Animod Admicol Veloce, precident of BCI, says his benk's 1989 costs/income ratio was just 28 per cent

Oporto; and Es20m for branches elsewhere.

Justification for the sovern-

Justification for the government move is confidently provided by Mr Antonio Borges, vice-governor of the Bank of Portugal.

He refutes the idea that

The local stock market is poorly developed

there is any wish to restrict branch expansion "but at the same time as the private banks grow we want to strengthen our own system".

our own system".

He points out that the state banks are under pressure from many other directions — trying to come into line with EC capital ratios, rules for bad debt provision, and meeting

their huge pension liabilities,
"We can't be accused of
favouring the public banks,
quite the opposite in fact. For
us the new system [for authorising branches, etc] is transparent and open and reflects a
more market based approach".

Notwithstanding the banks'

notwithstanding the canks protests there is every reason to suppose that most will bite the bullet and pay up, though some banks may hold back for a while on their expansion plans. Portugal is underbanked—one analyst calculates that there is room for say 2,500 branches compared with the existing 1,700-1,800; personal banking services are poorly developed; and with the anticipated tightening of margins in a more competitive market many banks are eager to build

many banks are easer to build up a broader deposit base. The private banks, moreover, appear to be doing very nicely. Figures for the first quarter of 1990 show that the 13 domestic and foreign institutions operating in Portugal enjoyed an average increase in cash flow of 106 per cent to Es19.3bn — though the figures were inflated by profits for

Some banks may hold back on their expansion plans

Banco Portugues de Investimento's from the sale of its holding in Banco de Comercio e Industria to Spain's Banco de Santander.

A major reason is that overheads are low and flexible in the recently established private banks by comparison with the cost burdened state sector. Mr Francisco Veloso, president

of BCI, for example, says his bank's costs/income ratio last year was just 28 per cent, less than half the average rate in the UK.

Mr Miguel Rosa, an economist at the highly successful Banco Comercial Portugues (BCP), says BCP's costs represent three percentage points of financial margins, against the 6-7 per cent typical elsewhere. "We can cut our margins without losing money", he

Such a cut, he implies, may be necessary as competition increases and if the recent trend towards more expensive deposits continues. Mr Rosa indeed expects profits for the Portuguese banks as a whole to peak this year in line with the slowdown in the economy. He thinks a 2 per cent increase in GNP would be creditable for next year, notwithstanding the official forecast of 3.5 per cent.

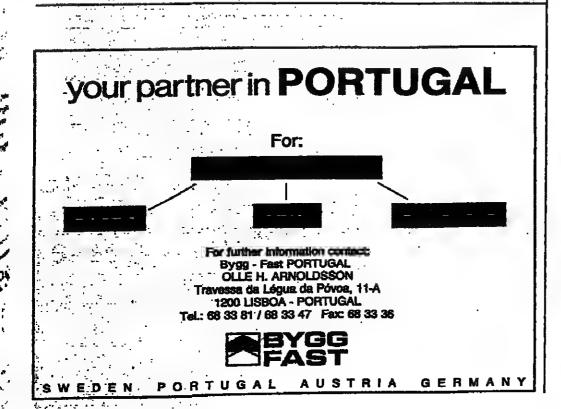
official forecast of 3.5 per cent.

Looking ahead to developments in a single European market, Mr Rosa believes there will be much more attention on providing services for the personal sector. At the moment, he points out, the effective continuation of credit controls means that the corporate sector is getting first priority — but the housing market (where three state banks hold a virtual monopoly), consumer credit, and ordinary personal loans look set to be opened up to new competition. A 10 per cent surcharge on call loans to the personal sector has recently been reduced to 7 per cent but this is just one of a number of restrictions which

will have to disappear in 1993.

Mr Rosa meet the Caim Geral
de Depositos, the powerful
state savings bank which dominates 40 per cent of the banking market in Portugal,
remaining an effective force by
virtue of its sheer size and
marketing network. But by the
mid-to late 1990s — when EMS
entry at the very least will
apply new competitive pressures — he predicts that there
will only be room in the marhet for a handful of Portugues

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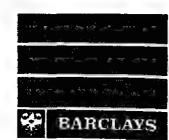
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Brussels is the focus of foreign policy, writes Tim Dickson

Growing relationship with the European Community

balancing a basket on her head offered a vivid reminder in Lisbon this month of the country's colonial past.

Portugal's preparedness in recent weeks to make its Azores military bases in the Atlantic available for United States missions to the Gulf -an area outside the Nato framework – has underlined its close ties with Washington. But of the various strands of

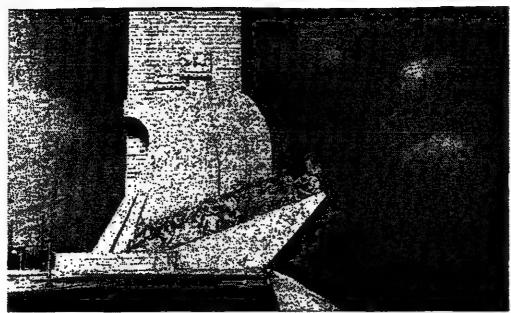
Portuguese foreign policy, the most important is the growing relationship with the European Community

Portugal has done extremely well out of the EC since joining the Brussels "club" in 1986. Showered with structural fund money to help its farmers and businessmen, enthusiasm for deeper integration appears to be shared by politicians and ordinary people alike, particularly the young.

EC membership is given much of the credit for Portugal's rapid growth in the last five years, for low unemployment and substantially enhanced family income, and for sealing the country's happy return to democracy after so many decades in the wilderness of dictatorship. It also seems to have

Enthusiasm for deeper integration appears to be widely shared

brought Lisbon closer to Spain, with whom relations over the past half century in particular have tended to be tricky. There is not as yet a consistent The-rian approach to EC negotia-tions — indeed, while often on the same side the two countries, have important interests which do not converge – but there is a growing realisation in Lisbon and Madrid that the



two southern states have much to gain from presenting a united front to their powerful northern European partners. Mr Anibal Cavaco Silva, prime minister of Portugal's

centre-right government, now subscribes to most of the rhetoric about economic and monetary union (Emu) and the "need to give the political dimension of the EC more coherence". But while he seems happy to aim for the final goals - especially, say commentators, since developments in the eastern bloc — he also betrays a strong hint of anxiety about the pace of fur-ther integration and the means needed to achieve it.

"If we go to another stage of the EC's development", Mr Cavaco Silva has said, "the EC has to show that at the same time it is able to accomplish the main aims that have already been clearly defined, namely the single market and Listeners are left in no doubt that substantial extra funds to overcome the country's structural handicaps "in education, in administrative effi-

Lisbon's pragmatism on Emu finds a distant echo in London

ciency, in technological development, and in distance from the markets". The Delors report on Emu, Mr Cavaco Silva points out, specifically drew attention to the need for "structural actions" to correct economic imbalances and "to ensure the smooth process of financial integration".

The prime minister's tone

that of his UK counterpart, but his emphasis on pragmatism — "I want to move without jumps" — finds a distinct echo in London. He says Portugal intends joining the European Monetary System "much ear-lier than 1995" — a comment made before sterling's entry into the exchange rate mechanism and which will now appear even more of an understatement. In the meantime reducing the budget deficit and

mic priorities Portugal's BC strategy is summed up by one experienced local political commentator, perhaps a shade cynically, as "demonstrating enthusiasm and commitment [to] integration but never putting our position into concrete terms." That way, he explains, "we are able to bargain for everything possi-

inflation will be the main so-

Negotiations are already under way on arrangements for Portugal once the current EC structural fund timetabl EC structural fund timetable comes to an end in 1993. Although officials in Lisbon insist that no official demand has been lodged with Brussels for a new PEDIP — the Ecul. She programme designed to boost Portuguese industry — they admit that this is their aim when the money runs out in 1992. They decline to comment on runnours that this. ment on rumours that this, along with a fund to help sup-port the escudo in the run up to a single EC currency, will be used as a negotisting chip in the forthcoming inter-governmental conferences on Emu

and political union. For its part, Brussels is likely to impose stricter crite-ria on the distrussment of new structural funds once the deal with Lisbon has been settled. Few in Portugal deny that some of the EC riches have been imprudently spent and have been used to increase production in the short term rather than to modernise the economy in the manner origi-

mally intended.

The success of negotiations between Lisbon and Brussels - plus the impact on Portu-guese markets of increased guese markets of increased competition as 1992 approaches and the feared "magnet" effect from eastern Europe - will determine how Portugal's relationship with the EC develops. Whatever happens, though, there would seem to be little turning back. Portugal's foreign trade is now 70 per cent dependent on the rest of the EC, against 60 per cent at the

EC, against 60 per cent at the start of the 1980s. This is not to say that the small liberian state necessarily wants to downgrade its other areas of foreign policy interest, namely its Atlantic policy and its relations with extra-Euro-pean regions such as Latin America and sub-saharan Africa. "The linkage is obvi-cus", says foreign minister Mr Joao de Deus Pinheiro. "We think that Europe cannot be

The Atlantic is a vital psychological link with the outside world

isolated from the regions in which it has natural relations, that is to say the American continent, north and south,

For Portugal, the Atlantic emains a vital psychological link with the outside world. link with the outside world. Lisbon is proud of its generally good relations with Brazil and with the Portuguese-speaking countries of Africa — Angola, Mozambique, Cabo-Verde, Guinea-Bissau and São tome e Principe — but there is little support for the idea of a world wide economic grouping based on language. The emphasis today is more on preserving the cultural haritage and contributing to the peace process in Angola and Mozamhique, as well as developing relations with non-Portuguese speaking countries outside Europe, notably Morocco

Portugal is not without its foreign policy embarrassments but these are mostly confined

The resignation of the Governor of Macao came at a sensitive time

to the former empire's eastern flank. The recent resignation of the Governor of Macao, for example - after he was served in Lisbon with a summons connected with alleged bribery over an international airport contract — has come at a sen-sitive time, given China's impatience at what it claims is Portugal's aluggishness in pre-paring for the handover to Peking in 1998.

In East Timor, to which Por-tugal lays no territorial claim, Lishon has remained in direct conflict with Indonesia since the latter's invasion and mili-tary occupation in December 1975.

Since Portugal's accession to the European Community, much of its diplomatic efforts-have been directed towards finding itself a new bridging role between Europe and the Third World, and in promoting north-south dialogue. Its peace-making attempts in Africa, for example to end Angola's civil war, have had limited success, though they undoubtedly helped to bring the two sides together in direct talks.

While similar concerns will continue to occupy Portuguese diplomacy, and form part of Portugal's agenda for its first EC presidency in the first half of 1992, as that date nears, the focus is likely to shift increasingly towards Europe and Por-tugal's position within it.

Lisbon



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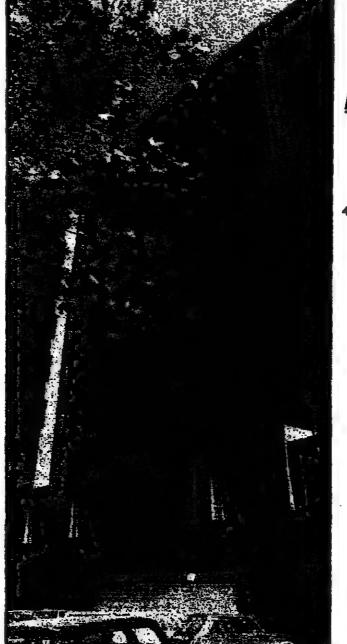
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Portugal's farmers face a difficult period of transition, including an end to import controls. Tim Dickson reports

Inefficient agriculture struggles to become competitive

PORTUGUESE agriculture has enjoyed the benefits of EC membership without many of the accompanying hardships. It remains largely shielded from outside companying hardships. outside competition, is sup-ported by generous subsidies left over from the days of for-mer dictator. Antonio Salazar and is showered with investment funds by Brassels from a recently enlarged European Community budget. However, this happy state of affairs is coming to an end. From 1 January, Portugal

Considerable efforts to modernise have been made

embarks on stage two of the 10-year transition period which it was given on its accession to the EC in 1986.

It will have to come to terms with the dismantlement of many import restrictions and a gap between its own high, guaranteed producer prices and the lower levels prevailing elsewhere in the Community.

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These prospects send shivers of apprehension through Portugal's 800,000 farmers, 30 per cent of whom are officially illiterate and most of whom remain remarkably inefficient by EC standards, eking out a living from tiny plots of land with yields which are among the lowest anywhere in

On average, for example, Portugal produces between 1.5 and 2 tonnes of wheat per hectare, compared with the 8 tonnes per hectare typical in the Netherlands.

Considerable efforts have been made over the last five years to modernise Portugal's agriculture, which roughly divides between very small family units in the north, where livestock farming prependerates, and much larger units in the cereals dominated

Soil quality is better in the wetter area north of the River Tagus, but with the average agricultural bolding in this part of the country a mere four hectares (often split up into as many as nine different plots),



the rhetoric of European competitiveness seems barely

opropriate. There is probably more hope in the south, but badly needed investment in irrigation and new production methods has been held back, according to officials of the Associacao Central de Agricultura Portuguesa (ACAP), by confusion and uncertainty over local property

Much of the land was confiscated and turned into huge co-operatives after the 1974 revo-lution and is only slowly and, it appears, rejuctantly -being returned to its original

Mr Arlindo Cunha, the country's articulate young agricul-ture minister, says that given Portugal's backwardness, the emphasis during the first stage of EC membership had to be on

improving structures.

He highlights processing and marketing as particularly weak areas — notably for cereals, meat products, fruit and vegetables - but says that attention has also been paid to boosting production methods ruciure.

Portugal now fully partici-pates in the various structural mechanisms of the Common Agricultural Policy - includprogramme known as Pedap -and according to Mr Cunha, the result over the last five years has been the launch of

obtaining Community support, pointing out that the Iberian country is the third biggest Much of the land was confiscated and

turned into huge co-operatives after the 1974 revolution and is only slowly being returned to its original owners

45,000 new projects, involving a total investment of Es300bn (including Portuguese budget payments and the farmers'

beneficiary this year of the Ecul.7bn agricultural struc-There is "reasonable satisfaction" at the way the money has been used, notwithstanding a

firm Portugal's success in

suspicion that some projects have been over-generously Mr Cunha, for his part,

up to help farm organisations employ new skills in this area,

for which at the moment they

are largely dependent on the state bureaucracy, while another programme will

finance more professional man-

agement in agricultural co-op-

agreed by the European Com-mission in Brussels last month

and due to be confirmed by the

Lisbon "is not entirely satis-

BARINGS

expresses particular pleasure at the success of a scheme which has supported 5,000 young farmers (thereby helping to tackle the elderly age profile, one of the sector's hig-

gest weaknesses). He insists that the "struc-tural" effort will continue in the forthcoming second stage "to create the minimum conditions for competitiveness" --but points out that the government also plans to give specific attention to marketing and technical support.

fied" with the package, says Mr Cunha, although he con-cedes that "some of our main

In the cereals sector, for example, the main difficulty was the 50 per cent gap between Portuguese and Community prices (Es50 per kilo for Portugal, against Es34 per kilo for the EC) – a difference which Mr Cunha says is too large to eliminate in five years, especially when international pressure seems certain to force EC prices lower still.

Brussels has agreed to extend the transition period to 2001

Brussels has therefore agreed to extend the transition that the extra support is pro-vided through direct income aids and not via a guaranteed

Mr Cunha says this will give farmers in southern Portugal time to find alternative crops, as well as improving the competitiveness of the livestock sector which will benefit from lower EC prices for their ani-

Extra concessions have also been secured in the dairy sec-tor, where Portugal will acquire a milk quota for the first time from the start of the new marketing year next

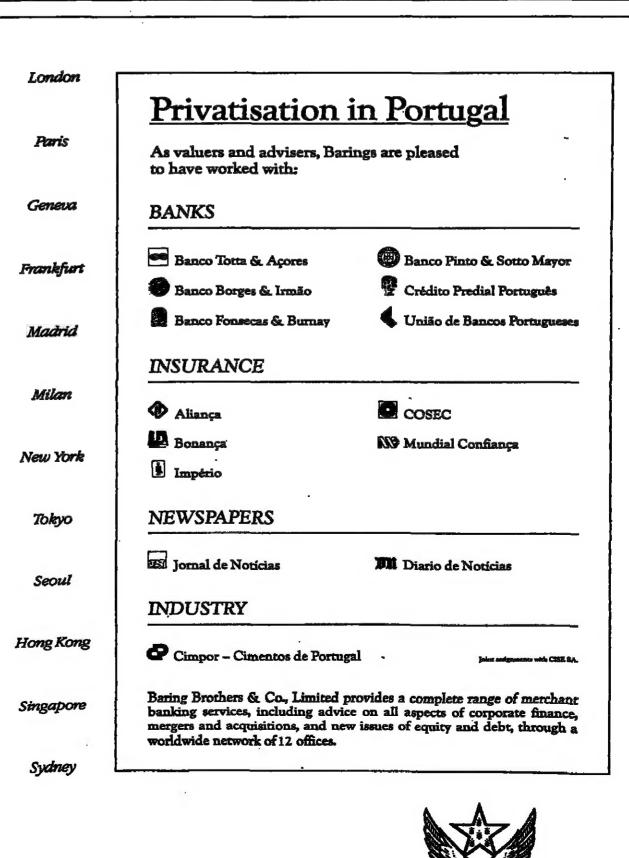
April.

Despite the EC's continued overproduction, Lisbon has been given some headroom with a quota of 1.9m tonnes per year (compared with an estimated current production of 1.7m to 1.8m tonnes).

Portugal's desperately ineffi-cient dairy industry — on aver-age there are just 3.6 cows per farm - should ultimately benefft from the restructuring effort and redress some of the deficit the country runs in this

The going is likely to get tougher, judging by proposals for the second stage of Portu-gal's adjustment to the CAP With fresh milk, butter and cheese consumption all expected to grow - all are well below the European average — the government is keen that its own producers and not just importers should have a chance to cash in on the poten-EC Council of Ministers in





International Corporate Finance

deep be s ordi

Ship repair specialist puts new life into old tankers

PORTUGAL's seaborne empire faded five centuries ago, but the maritime flair that inspired the design of the caravels that carried Vasco da Gama and Fernao Magalhaes on their voyages of discovery is still

Today, Portugal leads the world not in building ships, but repairing them. The repair yards of Lisnave Estaleiros Navais de Lisboa

of 1.8m tons and 2.7km of repair jettles, are the biggest in Confrontation in the Gulf makes Lisnave's location

more important

with their dry dock capacity

the world. They handle more tonnage than any other yard and account for more repairs competitors put together. ear predicted a golden era for Lisnave saw their expectations

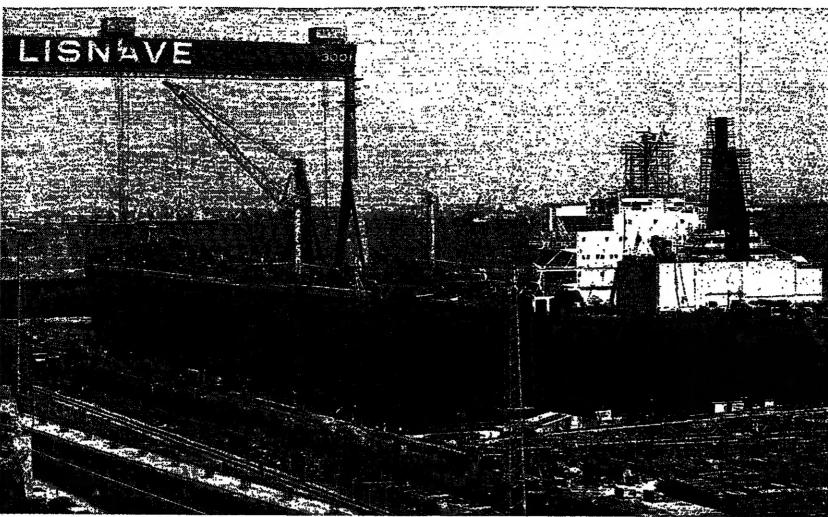
fulfilled as first-half sales increased by 48 per cent, com-pared with the same period of on the horizon in August when Iraq's invasion of Kuwait cast doubt over the future of the oil

Large-scale laying up of tankers as a result of an oil crisis would hit Lisnave, which depends on repairs to very large crude-oil carriers (VLCCs) for half its sales. But although forecasts of the yard's performance are now more prudent, its fundamental competitive advantages suggest that growth prospects will remain strong, whatever the outcome of the Gulf crisis. Lisnave's location on both Atlantic and Mediterranean sea lanes - "a service station on the highway", as one client

puts it — is a key asset.

The confrontation in the Middle East gives the location factor additional importance, as ship owners are expected to divert repair business away from competing yards in Bah-rain and Dubai, and possibly from the eastern Mediterra-

Labour costs also give Lis-nave a crucial edge. Nominal



Very large crude-oil carrier (VLCC) under repair at Lienave yards,

es are one-fifth of those of the yard's main European competitor, West Germany's Blöhm and Voss. Allowing for produc-tivity and overhead differen-

A pact with the unions has kept the yard strike-free since 1986

tials, this translates into a 50 per cent difference in prices. Lisnave's real wages costs are expected to increase four per

But the underlying reason for confidence in Lisnave's future is a fundamental change in the philosophy of ship

Recent legislation in the United States, making shipping companies responsible for unlimited liabilities should incidents of maritime pollution, has made owners highly

Instead of docking their ves sels irregularly for minor maintenance or urgent repairs, shippers are beginning to adopt the planned mainte-nance principles of the aero-This involves long-term

reements with repair yards to carry out major planned repairs and life extension maintenance, both to ensure the safety and prolong the active service life of vessels. In March, Lisnave signed a contract with Chevron Shipping Company to provide regular repairs for the tanker fleet

of what is one of the world's even largest oil companies. The agreement, which is pected to set a precedent for a new approach to ship repair. involves linking the on-board computers of Chevron vessels Lisnave to provide permanent monitoring of maintenance and repair requirements. This improved outlook for

THE TOP SIX EUROPEAN SHIPYARDS - 1989

repairs has coincided with Lis-nave's recovery from one of the most difficult periods of its

Blöhm + Voss

Arno-Dunkerou

fellenic Shipyards

53-year history. The crisis which affected the entire shipbuilding industry in

the 1970s was aggravated at Lisuave by serious labour prob-

struggling for survival.

A breakthrough came when the company signed a pact with the unions, which has kept the yard strike-free since 1986.

lems that left the company

4,595,363 4,376,018

4,343,429 4,115,295

tary redundancies have reduced the workforce from

11,000 to 3,700. The turning point came at the beginning of 1989 when the government backed an agree-ment between Lisnave and several state-owned banks to convert debts of Es25bn, which were leading to crippling interest payments, into a 17-year soft loan at an annual interest

Having increased sales more than five-fold since 1985, the company forecasts a 27 per

Some shipping industry anslysts believe there is a current excess of 23 VLCCs. This could lead to lay ups, with the oldest vessels, those most likely to need repairs, being the first to be withdrawn from service. But although Lisnave has

noted a drop in enquiries from potential clients, the yard con-tinues to work at full capacity. Several factors indicate that demand for repairs will remain:

instead of docking their vessels irregularly, shippers are beginning to adopt the planned maintenance principles of the aerospace industry

cent rise in profits to Es460m (\$3.3m) in 1990. Sales will grow 24 per cent to Es25bn.

Real growth in sales, allowing for inflation, will be roughly 11 per cent, falling to 5

In this climate of renewed confidence. Lishave has increased its share capital from Es2bn to Es13.75bn in three separate operations opened to existing shareholders since

Foreign banks such as National Westminster and Ban-que National de Paris, acting on behalf of mutual funds, are reportedly active traders in the 20-25 per cent of Lisnave's equity that is liquid on the Lisbon stock market. The main shareholders providing the company's stability are Portugal's Mello Group with 34 per cent, Luxembourg-based Swedut Holdings (17 per cent) and the Portuguese state (15 per

Lisnave's investment plans focus on related activities including industrial maintenance and repair outside the shipping area and ship repair, oil and metallurgical activities

in Angola.
The company has also acquired a 35 per cent stake in Solisnor, which holds a concession to manage the stateowned Setenave ship building and repair yards in Setubal. Lisnave and Solisnor together now account for 15 per cent of

The Gulf crisis has, of

The average age of the world-oil tanker fleet is 13 years, meaning that many vessels are meaning that many vess near the and of their normal life of 15 years.

However, because new build-ing has been virtually frozen since the Gulf crisis erupted, owners will be seeking to extend the life of their ships through major repair and maintenance work.

More immediate troubles to Lisnave are domestic economic problems such as the escudo exchange rate and inflation. The company faces a declining income resulting from a 15 per-cent depreciation of the dollar. egainst the escudo since Janu-

At the same time it is having to contend with increased costs, with inflation expected to reach 13.5 per cent this year,

Immediate problems are the escudo exchange rate and inflation

and corresponding wage

"Our competitive advantages are keeping us buoyant despite such difficulties", says Mr Jose Viegas Dias, Lisnave's manag.

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PORTUGAL 9

SOME visitors were tossing pheasant bones over their shoulders and belching with unrestrained relish. Others were beating tankards on the tables in time with a rancous drinking song as flushed wait-

But these drinkers were not But these drinkers were not package tour carousers intent on taking a crowded Algarve resort further downmarket. They were historically-minded excursionists hot on the pursuit-of culture, doing their level, if not horizontal, best to lend authenticity to the recreation of a medieval banquet. The scene was the 14th century Flor da Ross convent at

tury Flor da Rosa convent at triny Flor da Rosa convent at Crato in the Alto Alentejo region close to Spain. The hanquet for 1,000 people, followed by a joinsting fournament and an exhibition of falcomy, was organised by the regional tourist board to promote a holiday itinerary that it hopes to develop around the region's 17 castles.

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Specialists from the Portu-

Many regions are drawing on history and tradition

guese Association of Armourers and professors of history collaborated in staging the event to ensure the greatest possible authenticity, from the weight of the swords wielded by horsemen from the National Republican Guard to the herbs used to spice the roast boar, "Our aim is not to put on a Hollywood-style show but torecreate events with the great-est possible historical and cultural rigour", says Mr Miguel Sandres de Baena, a military historian who has been researching tournaments for 25 years.

The Alto Alentejo is one of many Portuguese regions beginning to draw on their wealth of history and tradition to establish themselves as tour-

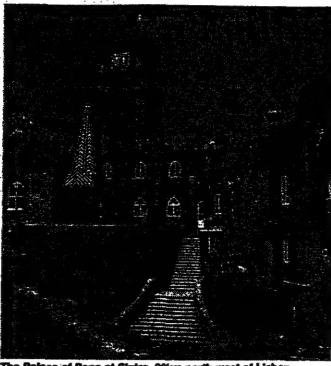
The imposing Flor da Ross convent is among several local buildings of historic interest that are being made into state-owned inne, known as pousa-

Officials expect the number of hotel beds in the region to grow from 1,200 to 2,500 over the next few years. "We hope initiatives like the

medieval tournament will be taken over by commercial tourist operators and developed into regular events as part of a established holiday itinerary, says Mr Francisco Camilo,

TOURISM

Authorities seek Algarve alternatives



FOREIGN VISITORS TO PORTUGAL 1989						
, .	Visitors (1,000)	% of total	% change from 196			
Spain	12,187.2	74.0	+0.5			
United Kingdom	1,137.5	6.9	-0.2			
France	646.8	3.9	+9.0			
West Germany	611,3	3.7	+7.5			
Holland	332.8	2.0	+16.7			
USA	235.5	1.4	+5.5			

ismo de Sao Mamede, the regional tourist board. Local authorities believe a potentially lucrative market lies just kilometres away over the border in Spain, which last year accounted for 74 per cent of the 16.5 million tourists who visited Portugal

The Flor ds Rosa tournsment was part of a national effort being made to diversify Portuguese tourism. Officials would like to reduce

over-dependence on the Algarve, which accounts more than half the country's 150,000 hotel beds, and on the British holiday-makers.

Visitors from the UK, although only 7 per cent of the total, contribute some 30 per cent of tourism earnings, which last year grew 17.1 per cent to Es318.9im (\$2.3bn). Restrictions have been imposed to control the growth of tourism in the most developed areas of the Algarve.

where concern has grown for the quality of Portuguese tour-ism should the high number of charter flights bringing pack-age tours from Britain increase. EC-funded invest-ment incentives are being used to encourage tourism projects into areas and activities other than sun and sand beach holi-days.

days.

"We are seeking thematic diversification more than geographic diversification", says Mr Antonio Marques of the Directorate General of Tour-

Tourists today seek a particular activity more than a particular destination and it is our aim to respond by providing a wide range of products, from gastronomic and cultural tours to adventure holidays

and business congresses."
"In tourism as in industry,
Portugal's future lies in quality
not quantity", says Mr Paulo
Vallada, a businessum and a
former mayor of Oporto. "The secret is to offer visitors the best of what we have a gentle,

'Portugal's future lies in quality not quantity

welcoming people, traditions, tranquility and a beautiful

Mr Vallada is part of a group developing an exclusive 20,000-hectare hunting park in the remote north-eastern region of

As well as wild boar, deer and trout, the development, which will include restored country houses, a conference centre and a heliport, will offer total seclusion, peace and luxu-rious service. "Silence, beauty and quality of life should be among Portugal's leading exports says Mr Vallada. Tourism contributes about 9 er cent of GDP and accounts

for 27 per cent of foreign

This year officials are pre-dicting a boom. While competi-tors such as Spain were lamenting a drop in visitors, Portugal's income from tour-ism had already risen to Es170 bn (US\$1.2 billion) during the first six months of 1990, a 17 per cent increase on the same

A record 19 million tourists are expected to have visited the country by the end of the year, a 15 per cent increase on 1989. Last year, the increase in the number of tourists was

The first private TV channels go out to tender next month

End of monopoly raises fears over future financing

happen in Portugal, the late Lord Thomson of Fleet may never have described commer-cial television rights as a licence to print money. Portu-guese media companies fear the risk of losing money is so great that there may be no can-didates when the country's first private channels are put out to tender in November. Potential bidders for licences

believe that a recently-ap-proved bill that will allow two private channels to compete alongside the two state-owned channels is so restrictive as to place serious doubt on the via-bility of private broadcasting in a market where investment in advertising is the lowest in the European Community.

"Faced with what are considared the most restrictive regulations in Europe, we are cur-rently more inclined to drop out of the running altogether than to risk losing our capital", says Mr Carlos de Melo Heitor, a director of Sociedade Independente do Comunicacao (SIC), one of the three main contenders for a broadcasting licence. "If the uncertainties are not clarified, the government may find it has no seri ous candidates for private tele-vision at all."

Most polemical is a require-ment that, within three years, 40 per cent of private broad-casting should be in Portuguese. This means creating a television production industry almost from scratch. Feature films account for 30 to 50 per cent of private television broadcasts in Europe. But Portugal has virtually no chema industry and only two small independent television production companies. This is not even enough to meet the needs of RadioTelevisao Portuguesa

(RTP), the state network.

Companies believe that Portuguese drama and entertainment programmes will be a crucial factor in capturing audiences and accept that steps are needed to stimulate national production. New opportunities will open up for Portuguese actors, faced with closing theatres and diminish-ing audiences, and others in the creative arts. But companies fear the cost of building a production industry sufficient to meet the government's quota of national production could prove prohibitive.

A second question mark
bangs over the funding of RTP. Even with a monopoly of tele-vision advertising and the rev-

vision anvertising and the revenue from viewers' licence fees, the state company struggles to break even. The government has pledged to abolish viewers' licences, which provide PTD with 10.15 per cent of vide RTP with 10-15 per cent of its income. The company is also expected to lose 25-30 per cent of its advertising to the private channels. This raises doubts over the future financ ing of a company already under fire for using public money for major investments to defend itself from private

"If RTP is competing with the private companies for

"So many details are yet to be defined by the authorities that for a project which than Esilobn (\$72m) we are still unable to calculate costs in the region of Es3bn-5bn", says Mr Melo Heitor. That is a very high degree of uncertainty." A limit of 15 per cent on the participation of foreign capital

in the groups competing for a broadcasting licence is also giving cause for criticism. In Spain, where private television was recently introduced, an original limit of 25 per cent on total foreign capital was subse-quently altered to 25 per cent on any single group, meaning four foreign companies can operate a private channel. "A private channel cannot survive to one of the five or six groups that dominate the market",

'if the uncertainties are not clarified, the government may find it has no serious candidates for private television at all' - Carlos de Meio Heitor, SIC

advertising it must also com-pets on equal terms for fund-ing," says Mr Daniel Proenca de Carvalho, representing a group led by media companies Edipress and Presslivre/Cor-reio de Manha that is a poten-tial candidate for broadcasting licence. "If the government licence. "If the government gives RTP financial support so that it can afford to provide a better service than its competitors, the private channels will be forced to fold."

Companies say they are also being asked to invest blind in a new company that the government is setting up to handle transmissions. Public sector companies, including RTP, will hold a majority of the capital of the company, which will take over RTP's existing transdon network and adapt it to four channels. The private channels will also hold a stake. But potential candidates say they are being invited to invest without knowing whether they will be awarded a broadcasting licence or what the fees for

says Mr Melo Heitor.

The SIC group, led by media magnate and former prime minister Mr Francisco Pinto Balsemao, includes France's pay-TV channel Canal Plus and Britain's Granada Television amone its foreign partners.

among its foreign partners. The Edipress group, which presents itself as the most purely Portuguese candidate, bas not announced any foreign associations but is expected to open negotiations with foreign

partners should it be awarded a licence.
Others have already pulled out. TV Nova, a company backed by Sonae, Portugal's largest private industrial and services group, had formed an association with the leading French commercial channel TF-1. But it suspended its project after Sonae failed to win a regional radio concession. Sonae said it refuses to compete for broadcasting licences that it accuses the government

of awarding on a political basis. Critics say the governlicences does not take suffioffer an efficient service.

Another candidate, Portugal's powerful Roman Catholic Church, has entered the contest somewhat reluctantly. More than a decade ago, previous leaders of the governing Social Democrats promised to give the church all of RTP-2, the second state-owned channel, or at least a good propor-tion of its air time. After bitter wrangles, Prime Minister Mr Anibal Cavaco Silva has now told the church it will have to compete for a private channel, though church representatives say they have not abandoned hopes that they will be given access to RTP-2. The govern-ment's U-turn was partly for constitutional reasons and partly, say observers, because the prime minister did not want to provoke antagonism from a powerful lobby within RTP and risk having the counagainst him in the run-up to a general election next summer.

The church is expected to compete for a private channel through Radio Renascenca, a Catholic run and highly successful commercial radio station. Some political analysts say it would be difficult for the government to reject a church candidacy – but Radio Renascenca cannot run alone, as no single group will be permitted to own more than 25 per cent

Finding suitable partners could prove difficult for the church. Industry observers consider that its intention to keep sex and violence out of programming raises a question mark over a future channel's commercial viability.

general election is due in the first half of next year, and a decision on licences for the new TV channels is likely to be postponed. With many of the potential candidates uncertain about their own plans, it will be some time yet before the nationwide private channels get off the ground. The longer the delay, the greater the comnetition will be

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themselves, such firms have little to protect them from unfavourable changes in trad-ing conditions. Unions esti-

mate that 3,000 workers will loss their jobs this winter in the northern Vale do Ave

region as textile companies fall

victim to competition from Asia and eastern Europe. The government, estimating

that as many as 45,000 jobs

could be lost in the area by the end of the century, has

velopment programme, although the Esi7bn (\$122m) it

is providing is less than one-

sixth the amount proposed by local bodies.

investments of Es750bn.

On a national level, Brussela

sponded with a regional rede-

rated social inequalities. Some, such as these young dealers on the Bolsa (left) have prospered. Others face low wages and an inadequate social security system. Right, public sector workers demonstrate in Liebon

FIVE YEARS of unprecedented economic growth have served to accentuate rather than alleviate social inequalities in Portugal, according to a broad spectrum of observers.

Announcing his decision to stand for re-election, President Mario Soares, a socialist, alerted the country to "pockets of poverty" that develop has failed to eradicate. For his part, socialist opposition leader Mr Jorge Sampalo has berated the government for "fomenting

Rocketing car sales, jostling shoppers in hypermarkets and a proliferation of shiny new banks are among the outward signs of the prosperity many Portuguese are beginning to

But critics say the positive impression made by record growth figures for production, investment and employment often diverts attention from

harsher realities. They draw attention to other statistics that show Portugal to have the highest infant mortality rate in the EC, the highest illiteracy rate and the worst record for road and industrial accidents. In Lisbon alone, an estimated 16,000 people live in

shanty towns. Critics also point to a coun-

try where 60 per cent of the retired receive a monthly pen-sion of Es17,000 (\$120) but city rents are as expensive as Bonn or Brussels; where almost haif the population has no running water and where only 14 people in every hundred have attended school for more than

four years. Prime Minister Mr Anibal Cavaco Silva has made the extension of the benefits of development to all social groups and regions one of the three strategic objectives of his economic plan for 1991. But his government remains under

Portugal has the EC's highest infant mortality rate

attack for pushing its social democratic principles into the background in a favour of a

more liberal economics.

"The government has been successful in stimulating confidence and dynamism among entrepreneurs", says Ms Elisa Damiao, an executive committee member of the Socialist-led Uniao Geral de Trabalhadores (UGT), one of Portugal's two national trade union confederaSocial problems persist, reports Peter Wise

Growth conceals poverty

ested and ineffective in bring-ing a social dimension to

Ms Maria do Carmo Tavares an executive member of the communist-dominated union confederation, CGTP-Intersindical, points out that while Portugal is producing more and more wealth, workers' share of national income has been steadily falling, from 44.8 per cent in 1986 to 42.1 per cent last year. Although gross domestic

product increased by an annual average of 4.5 per cent from 1968-89, real wages grew by less than 1 per cent. According to the US Bureau of Labor Statistics, Portuguese

workers currently earn an hourly average of \$3.40. Greek workers, the next lowest paid in Europe, earn twice that, the British three times more and West Germans more than six times as much.

in labour-intensive sectors producing for export - the only competitive advantage that enables thousands of tiny companies in the textile, footwear and other traditional

But as the approach of a sin-

gle European market concen-trates the minds of employers and workers, low pay is recog-nised less as the inevitable result of poverty and more as the root cause of industrial

companies to failure but also undermines the development of the whole country." Competition based

rock-bottom wages is not breeding the kind of companies that will build a prosperous future. More than 70 per cent

Although GDP increased by an annual average of 4.5 per cent from 1988-89, real wages grew by less than 1%

stagnation and ensuing social problems.

"Competitive strategy for many Portuguese companies simply means paying the low-est possible wages", says Ms Damiao. "It's an outlook that of firms employ less than 10 people. In the textile sector, which accounts for 28 per cent of the industrial workforce and 30 per cent of exports, tiny subcontractors and sub-sub-contractors proliferate, most unable and unmotivated to

quality. Dependent on fragile mar-

invest in new technology,

skills training or improved

northern firms striving to cut costs employ tens of thousands of children under 14; whose monthly wages of Es10,000-15,000 (\$70-\$110) can represent 30 per cent of a family's income, according to union epresentatives.

Poorly protected by a so low labour costs to defend

carious employment. Small

security system that fails to provide sufficient unemploy-ment, sickness or other welfare benefits, workers accept low-paid, insecure jobs to make ends. They often agree to declare even lower wages than-they are paid so that employer

Workers currently earn an hourly average of \$3.40

and worker can contribute less to a welfare system they have no faith in. The reliance of so many companies on low wages

rate of less than 5 per cent, the

many companies on low wages
not only perpetuates itself but
contributes to a wide range of
other pressing social problems", says Ms Damiao.

One of the problems is
employment stability. Government opponents believe Portugal's official unemployment
tate of less than 5 per cent, the is helping finance a 16-year programme to modernise the textile industry, involving Low pay forms part of a vicious circle of poverty, inade-quate social welfare and pre-

Luxembourg, is illusory - not because the figures are faisi-fied, but because a high proportion of workers are employed in precarious, under-paid jobs. The number of employees working on short-term contracts has risen from 13 per cent in 1985 to 19-20 per cent now, according to a Socialist Party official.

Alleviating social inequali-ties is not simply a matter of spending more, the unions say. "Some governments manage their resources better than othbut the funds available will always be limited", says Ma Damiao. Instead, she urges more dynamic policies to equip more dynamic policies to equip Portuguese companies with a concern for technological improvement, quality prod-ucts, professional training and marketing as more durable assets than low wages.

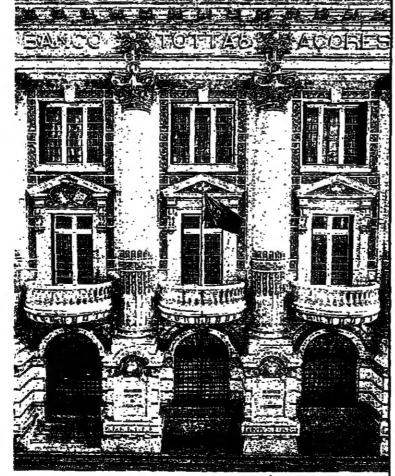
"We have to have the cour-age to make the survival of companies depend not on low wages or government subsidies

wages or government subsidies but on the quality of their products and services. A higher unemployment rate that reflects the true state of the economy would be prefera-ble to palliatives that fail to resolve the deep-rooted problems," she says.

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